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Michael
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EUROPE'S BUSINESS NEWSPAPER

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Monday February 3 1992

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SOUTH AFRICA

Whites look to future past

Page 4

World News Business Summary

UK election fever sparks accusation of 'dirty tricks'

Britain's opposition Labour party claimed yesterday that its leader, Neil Kinnock, had been smeared by media stories about a meeting with the Soviet ambassador. The ruling Conservatives reacted with almost equal anger when accused of conducting their "dirtiest" election campaign this century.

UK politics have for weeks been gripped by election fever although no polling date has been announced. Page 13; Ballot box countdown, Page 11

Italian polling date

Italy's president Francesco Cossiga called early general elections for April 5 and 6. He said the present parliament had exhausted itself and the moment had come for Italy to reform itself.

Avalanche kills 142

At least 142 people are known to have died in avalanches in south-eastern Turkey at the weekend and another 150 are still missing. Picture, Page 2

Talks on Macao

Chinese prime minister Li Peng is in Lisbon for talks expected to focus on the return to China of the Portuguese colony of Macao. The territory is to be returned to Beijing in 1999, two years after Hong Kong.

'Shoot on sight'

Israeli troops have been told to shoot armed guerrillas on sight, according to Israeli military sources. Four Israelis have been shot dead in the occupied West Bank and Gaza Strip since late October.

Irish seek asylum

Eighty four Irish arrived in Spain on a Jordanian Airlines jet and asked for political asylum. Their petition will be considered today.

Rival groups rally

Local supporters of the African National Congress and the rival Inkatha Freedom party met for a joint rally in a township near Durban to symbolise peace after years of fighting. Whites look to a future past, Page 4.

Offer of negotiations

Azerbaijan's foreign minister Hussein Sadikhov offered to meet his Armenian counterpart to discuss the deepening conflict over Nagorno-Karabakh, the disputed Armenian enclave within Azerbaijan.

Irish premiership

Former cabinet minister Albert Reynolds seemed certain to become Ireland's next prime minister after Bertie Ahern, his main rival, dropped out of the contest. Page 12; Editorial Comment, Page 10

More inmates arrested

Algeria's security forces have arrested three more Muslim preachers in the current purge on the use of mosques for political ends. About 30 inmates have been detained since the scrapping of elections which the Islamic Salvation Front seemed set to win.

Yugoslavs deadlocked

Three days' intensive talks failed to persuade hardline Serbs from Croatia to accept a United Nations peace plan. The UN needs the backing of all sides before it will consider sending 10,000 peacekeepers to Yugoslavia. Page 3

Protests outside church

Demonstrators rallied outside churches across Australia to protest against a weekend court ruling which prevented the ordination of the country's first Anglican women priests. Eleven women deacons were to have been ordained yesterday in the New South Wales town of Goulburn.

Eurotunnel to seek damages over extra safety costs

Eurotunnel, the Channel tunnel operator, intends to claim damages from the British and French governments to compensate for the cost of additional safety requirements.

The company says that, since the changes to the tunnel's operation and rolling stock design were not in the original contract, additional costs should be met by the governments. Page 14

GUINNESS Post Aviation

The aircraft leasing company has rejected advice from banks to price shares in its forthcoming flotation at around \$20.

WASTE MANAGEMENT

International, the world's biggest waste disposal group, is bringing forward a \$500m public share offer to late March.

Maxwell recycled seized funds

Nearly all of the \$200m siphoned away by Robert Maxwell from public companies, pension funds and banks was recycled to other banks in an attempt to shore up his tottering private empire, according to a Financial Times analysis of the findings of the probe into the collapse of the Maxwell empire. Page 14

POLAND'S gross domestic product

declined 8-10 per cent last year and unemployment doubled to 14.4 per cent of the workforce. Page 3

WESTBROOK, the oil company

and Belgium's largest industrial group, saw consolidated profits slip nearly 25 per cent in 1991, from \$12.7bn (\$665m) to \$9.6bn (\$482m).

BAHIA, the Spanish retail bank

increased pre-tax profits of its financial operations by 27 per cent to \$175.6m (\$878m) last year. Page 15

ITALY approved long-awaited takeover rules

which are designed to protect the rights of minority shareholders. EUROPEAN monetary system: Sterling remained the weakest currency in the system last week, staying close to its maximum divergence from the strongest currency, the peseta. Currencies, Page 23

EMS January 31, 1992

GRD 5%

4%

3%

2%

1%

0%

-1%

-2%

-3%

-4%

-5%

-6%

-7%

-8%

-9%

-10%

-11%

-12%

-13%

-14%

-15%

-16%

-17%

-18%

-19%

-20%

-21%

-22%

-23%

-24%

-25%

-26%

-27%

-28%

-29%

-30%

-31%

-32%

-33%

-34%

-35%

-36%

-37%

-38%

-39%

-40%

Yeltsin warns Cold War could restart unless western aid arrives US backs Russian IMF entry

By Lionel Barber, US Editor, in Washington

PRESIDENT George Bush pledged full US support for Russia's early entry to the International Monetary Fund and World Bank after weekend talks with Mr Boris Yeltsin, the Russian president.

Mr Bush's pledge brings the US closer to Britain, which is pressing for Russia to become a full IMF member by April. This would speed efforts to create a fund to help to stabilise the rouble and underpin economic reform.

During 3½ hours of talks at Camp David on Saturday, Mr Yeltsin delivered an impassioned appeal to Mr Bush - repeated later to Congressional leaders - for western support. Failure to respond would mean a return to the Cold War and the arms race, he said.

Mr Bush, who faces the conflicting pressures of a \$400bn budget deficit and calls to spend money at home to ease the effects of recession, avoided a commitment to provide direct financial aid. Instead, he stressed the provision of food and medical supplies.

The US administration shifted its opposition to Russian membership of the IMF late last year. The move stemmed from a growing realisation that the Fund - a neutral body with substantial credit resources - was best placed to deal with economic reform in the former Soviet republics.

But a senior US official expressed concern at "bureaucratic delays" over processing the Russian application for membership and dispensing advice to reformers in Moscow. The British government is also chafing at talk that Russia may not gain access to the Fund - and therefore credit - until the autumn.

Mr Bush and Mr Yeltsin agreed to hold two summits



Presidents Bush and Yeltsin walk towards waiting reporters soon after the Soviet leader's arrival at Camp David

this year. Mr Yeltsin will make a state visit to Washington this spring, with Mr Bush going to Moscow by December.

The two leaders also signed a joint declaration that the US and Russia "do not regard each other as potential adversaries".

From now on, their relationship will be characterised by "mutual trust and respect".

Mr James Baker, US secretary of state, will visit Moscow in the middle of this month to

discuss proposals to cut offensive long-range nuclear missiles. They will also talk about Mr Yeltsin's idea of working on a joint project to create a global space shield against missile attack.

Mr Richard Cheney, US defence secretary, yesterday rejected Mr Yeltsin's call for massive cuts in long-range nuclear weapons beyond those already proposed by Mr Bush.

On Friday night at the

United Nations, Mr Yeltsin spoke in glowing tones reminiscent of former US president Ronald Reagan of the prospects for creating a "Star Wars" defence shield which would ultimately render nuclear weapons obsolete.

Mr Bush, a good deal more sceptical than Mr Reagan about the technical feasibility of such a system and hesitant about Mr Yeltsin's call for deeper cuts in sea-launched

ballistic missiles, said: "We saluted his very broad proposals."

Congressional leaders who spoke to Mr Yeltsin said he had urged them to approve immediate new shipments of food and medicine to help Russia and the other republics through the winter. Asked for specifics, Mr Yeltsin replied: "Everything."

Rising discontent, Page 13

Storm over Habash affair rages on

By Ian Davidson in Paris

THE French government was under renewed political fire yesterday as some Socialist party members demanded government changes following the controversial admission into a Paris hospital of Palestinian leader George Habash.

The political storm which broke last week after the hospitalisation of Mr Habash, leader of the extremist Popular Front for the Liberation of Palestine (PFLP), has continued to rage since his sudden departure on

Saturday for Tunis. Mrs Edith Cresson's Socialist administration has been shaken by the crisis, which even government ministers have admitted indicates a serious malfunctioning of the machinery of the state, and it is not clear that the government's authority can be restored without a reshuffle.

Speculation about a reshuffle was prompted on Saturday when President Francois Mitterrand summoned Mrs Cresson to the Elysee for an 80-minute

post mortem on the affair, followed by a 90-minute interview with Mr Philippe Marchand, the interior minister. Mrs Cresson promptly cancelled her planned visit to the World Economic Forum at Davos, Switzerland.

Until last week, Mr Mitterrand was expected to postpone any reshuffle until he had measured the results of next month's regional elections. The crisis may force an acceleration of that timetable.

It has already claimed five victims. Mrs Georgina Dufoix resigned from her position as adviser to Mr Mitterrand, and also faces demands that she resign as president of the Red Cross, which endorsed Mr Habash's request for hospital treatment.

However, these resignations have failed to convince the French that the decision to allow into the country a man suspected of masterminding aircraft hijackings in the 1970s

was taken by civil servants without clearance from their political masters.

The government's official story is that Mr Habash was admitted for hospital treatment last Wednesday without the knowledge or the authorisation of the highest levels of the government, while Mr Mitterrand and Mr Roland Dumas, the foreign minister, were visiting Oman.

But the Red Cross has said it Continued on Page 12

Hopes rise for a deal over Germany's tax reforms

By Quentin Peel in Bonn

HOPES rose at the weekend for a deal between the German government and opposition over a deadlocked package of tax reforms.

The reforms include a percentage point rise in value added tax and a variety of enterprise taxation cuts. They have been blocked since last December.

A possible compromise put forward by the ruling coalition is for the VAT rise to be put almost entirely into the German Unity Fund. This would relieve the financial burden on the federal states in former West Germany.

Another deal, proposed by Social Democrats from the state of Lower Saxony, is for the pain of raising VAT from 14 to 15 per cent to be offset by doubling child allowances to DM100 (\$62.80) a month.

The two houses of the German parliament - the directly-elected Bundestag, in which the government has the majority, and the upper house, or

Bundesrat, where states ruled by the Social Democrats (SPD) have the upper hand - are scheduled to resume negotiations on Wednesday. Without a deal, the whole tax reform package for 1992 will fail. The VAT increase is proposed for January 1 1993.

Mr Theo Waigel, finance minister, told Die Welt newspaper, the Sunday newspaper, that the ruling coalition was offering a "fair and financially bearable new compromise".

Details which emerged last week include devoting almost all the extra revenue from the VAT increase - about DM11bn - to the unity fund. The federal states would be allowed to keep their own structural funds, for infrastructure spending, intact from 1993. They would also get a slightly higher proportion of VAT - 38.5 instead of the current 36 per cent - paid directly to their own budgets.

That should increase the

temptation for some SPD-ruled states to break ranks with their national leadership and agree on a deal.

Mr Oskar Lafontaine, the SPD deputy leader and chief negotiator, remains adamant that any VAT increase is out of the question, providing an upward twist to inflation and stoking wage demands. He also rejects cuts in company tax at a time when the exchequer is running a record deficit.

However, Mr Lafontaine admits that a legally binding deal in Brussels for all EC states to have a minimum VAT rate of 15 per cent from 1993 - which seems inevitable in the coming weeks - would cut the ground from under the SPD.

Thus the compromise proposal from Mr Gerhard Schröder, SPD premier of Lower Saxony, could provide a face-saving way out: the SPD could claim the credit for the doubling in child allowances in exchange for an inevitable back-down over VAT.

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Alberto Fujimori (left) won Peru's presidential elections against all odds in 1990, inheriting control over a country on the verge of economic collapse. Eighteen months later, even his critics acknowledge that progress has been made. Page 28

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Boris Yeltsin

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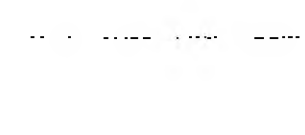
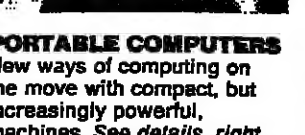
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INTERNATIONAL NEWS

Gephardt and Bentsen 'may join the race'

Democrats fear for Clinton's chances

By Lionel Barber in Washington

DOUBTS about Governor Bill Clinton of Arkansas, the early front-runner for the Democratic party's nomination for the US presidency, are surfacing among party leaders in Congress.

In the wake of adultery allegations against Mr Clinton, Mr Dick Gephardt, majority leader in the House of Representatives, and Senator Lloyd Bentsen of Texas, the party's vice-presidential candidate in 1988, are reported to be considering entering the campaign if further allegations are made against Mr Clinton.

Mr George Mitchell, majority leader in the Senate, said on television yesterday a "substantial" number of senators had urged him to run. But he added: "I do not intend to be a candidate."

Senator Mitchell said Mr Clinton's chances of winning the Democratic nomination

had been "hurt" by the charges of marital infidelity which first surfaced three weeks ago in a supermarket magazine. The tabloid paid the woman who made the charges, a former Arkansas state employee and cabaret singer, and the story was repeated in the national press.

Mr Clinton admitted that he had been unfaithful to his wife Hillary, a fellow Yale law graduate, during their 16-year marriage.

But he denied the specific allegations in a nationwide television interview a week ago and called on the press to show restraint.

Reporters covering the campaign have since been exhorted to "stick to the issues" - a tactic supposedly aimed at avoiding a repeat of the trivialised 1988 campaign, but one which in fact helps Mr Clinton, who spews out statistics and

five-point plans without missing a beat.

Congressional Democrats, having watched the party lose five of the last six presidential elections, have been unmoved by the charges. They believe that, even if Mr Clinton survives the present fracas in the primaries, he would face a torrid contest against President George Bush's Republicans in November's presidential elections.

Meanwhile, on the Republican side, the latest CNN/Time magazine poll shows Mr Bush's popularity slipping nationwide as well as in the state of New Hampshire, site of the first important primary election for both parties. The president's approval rating stands at 44 per cent, half the level after the Gulf war. In New Hampshire, he stands at 52 per cent, with the number of undecided Republican voters rising.

Iraqi ships find a home at last with the Italian navy

By Robert Graham in Rome

THE Italian navy has bought four frigates originally ordered by Iraq, partly closing the book on one of the most accident-prone deals in the history of Italian defence contracting.

The four Lupo (wolf) class frigates were part of a £3.600bn (\$3.02bn) contract for 12 naval vessels won in 1981 by two Italian defence consortia, headed by Finmeccanica, the state ship-building group and Oto-Melara, the state-guided weapons company.

But only four, worth £1,300bn, have been handed over to Iraq. Of these a

supply ship and a floating dry dock are blocked in Alexandria, Egypt, and two Assad class corvettes are still at the Italian naval base of La Spezia, where the other warships are also docked.

The deal fell foul of both the western arms embargo resulting from the Iran-Iraq war and the allied embargo on Iraq following President Saddam Hussein's invasion of Kuwait in August 1990. Since the invasion the cost of maintaining the four frigates and six corvettes has been £1,500m a day, over £400m of which has been financial charges.

Iraq made payments of £1,800bn in the hope of unblocking the entire contract. The frigates were "freed" for delivery in 1989 and eventually the two Assad class corvettes were released; but just when it seemed the Italian government would waive its objections to the retention of the offensive vessels, Mr Saddam invaded Kuwait.

The inability to obtain full payment and the high cost of maintenance has weighed heavily on every big defence contractor in Italy, all of which were either directly or indirectly involved in

the deal. The Italian navy was pressed to buy up much of the order, but was reported to be reluctant because of lack of funds and because the vessels had been designed to Iraqi navy and Gulf water specifications.

However, with the Andreotti government in its final days, the defence lobby was able to exercise sufficient influence for funds to be made available to the Defence Ministry through 1994 to purchase four frigates.

The remaining eight vessels are out to international tender.



Kraus, Carreras, Domingo and Caballé: to the public, the affair must seem surreal



War breaks out at opera Olympics

The first battle in Barcelona is between tenors, reports Peter Bruce

THERE will probably be more of this as Spain's 1992 festivities get under way, but it has fallen to the stars of the opera to deliver the first childish spat of the year.

The Canary Island-born tenor Alfredo Kraus has been threatening to take revenge against his Catalan rival, José Carreras, for being left out of the gathering of opera singers who will open the 1992 summer Olympic Games in Barcelona in July.

Mr Carreras is the artistic director of the event and has apparently declined to invite Mr Kraus to join him, Madrid-born tenor Plácido Domingo and Barcelona soprano Montserrat Caballé to sing a medley of popular arias to the opening ceremony.

Mr Kraus claims this is because he criticised Mr Carreras, Mr Domingo and the Italian tenor Luciano Pavarotti for singing at the World Cup

soccer championship in Italy in 1990.

He intimated at the time that the appearance of the stars debased opera.

Mr Carreras, proclaiming great personal affection and respect for Mr Kraus, has said he left him off the invitation because Mr Kraus had "repeatedly argued against the presence of opera at multiracial events".

Mr Kraus, never a man to mince words, replied: "José Carreras has done nothing more than perform a hostile act against [me] which amounts to a declaration of war."

Mr Kraus has been able to take an early dig at the Olympic performance by pointing out that it will be recorded and videoed and will merely be mimed at the inauguration.

"Play-back has always seemed like fraud to me," he told the Spanish press. "I would obviously ignore José Carreras if I

am ever asked to mount anything similar."

This unartistic exchange speaks volumes for the contested world in which Spain, with vast amounts of public money spent on opera, wraps up and promotes its operatic treasures.

To the general public, who seldom get a chance to see opera before city, regional and national politicians snap up showbiz of free tickets, the affair must seem almost surreal.

Ms Caballé has already made her own important contribution to the demystification of local operatic seriousness. While she was sitting with local dignitaries at a theatrical performance in Extramurs, not long ago, the floor beneath her gave way, miraculously leaving her unharmed. Footage of the fall was nevertheless played around the country.

Then, earlier this year, she refused to sing at Barcelona's fabulous Liceo opera house until the building's director apologised for suggesting she was not a very good singer.

But he has stuck to his guns and, having listened to Ms Caballé's latest record (an adaptation of modern commercial songs), is unlikely to change his mind.

Mr Domingo, himself not above cashing in on popular collections, has so far proved far too smart to get involved in the Olympic debate. He tends to distance himself from the politics of opera in Spain and has, anyway, begun to mutter recently that he finds orchestral direction more interesting than singing.

The other smart man in the spot is Spain's minister of culture, Mr Jordi Solé Tura. Asked what he thought could be done to repair the damage to operatic harmony, he declined to comment. "It's all far too sensitive," he said.

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Tietmeyer defends rate rises

By Ian Rodger in Zurich

MR Hans Tietmeyer, vice-president of the German Bundesbank, said at the weekend he could not indicate when a reduction in German interest rates would be possible.

"We will continue to hold monetary expansion within the targets we have set," Mr Tietmeyer said at a press conference at the World Economic Forum in Davos.

He said the decision to raise the Lombard and discount rates on December 19 was not made purely on the basis of the current wage negotiations in Germany.

He noted that the moves had already resulted in a reduction in long-term interest rates, and claimed this was a consequence of markets believing that the German authorities

were taking inflationary tendencies seriously. "We have created credibility," he said.

Mr Tietmeyer recognised concern abroad about the interest rate increases, but said Germany was in a special situation. "German economic development is not the same as in other countries. Co-ordination does not mean that we must have the same policies."

Haiti persecution warning

ADVOCATES of refugee rights fear thousands of Haitian boat people forced to return from the US will be persecuted in their home towns and villages, AP reports from Port-au-Prince.

Red Cross officials said the US authorities told them that the Coast Guard cutter carrying the first 150 returnees was expected to dock today.

The cutter Steadfast left Guantanamo Bay Naval Base in Cuba yesterday after a US Supreme Court ruling on Friday cleared the way for the repatriation.

Earlier returning refugees appeared to draw little official interest at the bustling Port-au-Prince seaport, but rights advocates contend that they become targets when they arrive at their homes. They say the Haitian security apparatus

functions most effectively at local level.

"Many of those who return will die," said Mr Paul Latorze, a Haitian economist who teaches at the University of Puerto Rico.

The US military has operated a tent city at Guantanamo Bay since the September 30 military coup in Haiti and subsequent trade embargo against the Caribbean nation sent more than 14,000 Haitians fleeing in small boats.

Red Cross workers will give the returnees about \$15 (\$3.50), some assistance with transport and a food-aid card.

A Miami federal judge's order had barred the US authorities from returning the Haitians until their claims to refugee status were refused. The Supreme Court overturned the order in spite of warnings

by rights activists that the Haitians faced harsh repression.

The US State Department had said that the first to go back to Haiti would be about 5,500 refugees deemed ineligible for asylum.

The carrier of others remained to be decided.

The US government says that the Haitians are fleeing poverty, not political repression, and therefore do not qualify for asylum.

THE draft EC directive published last November on the freedom of movement and investment of pension funds could eventually open up great opportunities for European investment fund managers, writes Barry Riley.

The directive proposes moderating many of the national restrictions which have often required that funds must be invested in certain ways - for instance, with heavy weightings in government bonds, and with severe limits on foreign exposure.

It will also make it possible for portfolio managers to seek pension fund clients freely throughout the EC.

Investment firms are not yet notably excited about the prospect of deregulation. Fund managers are well aware that although the investment directive is inching its way through the bureaucratic machinery in Brussels, a more fundamental directive on cross-border membership of pension schemes failed to survive the preliminary negotiation process last year.

The conflicts among pension systems in different EC member states have proved too great to handle in the foreseeable future.

Nevertheless, there are hopes for convergence and harmonisation in the longer term.

New horizons await fund managers

Last month the French government, previously an ardent exponent of unfunded or pay-as-you-go occupational pension schemes, has been difficult to open up to international membership, unveiled new proposals to develop a more favourable framework for funded schemes in France.

These would include both corporate and personal arrangements.

Throughout the EC, but especially in France, Italy and Belgium, an impending demographic crisis is focusing minds. In Italy, for instance, the fertility rate is only 1.3 babies per woman, compared with the figure of 2.1 required to maintain the population.

If the future working generation is going to be much smaller than the retired generation, the prospects for pay-as-you-go pensions - which effectively are recycled social security contributions - must be poor. So there are increasing pressures to encourage supplementary occupational pension funds - the so-called "second pillar" of old age provision - and to allow these to be at least partly invested in still expanding economies overseas.

Although there are already substantial pension funds in the EC, amounting to more than £600bn (\$500bn), some 80 per cent of the total is accounted for by the UK and the Netherlands. Funds are insignificant in France and Italy, although paradoxically,

outside the EC, there are large pension funds in Switzerland. Germany has its own "book reserve" method of self-investment backed by state guarantees against bankruptcy risks. It was developed because, in the distant past, more conventional funds in Germany were wiped out by inflation.

Throughout the EC, an impending demographic crisis is focusing minds.

The book reserve system served Germany well in the decades immediately after the war, but it does not allow capital to where the return is highest in the way that pension funds can when invested through securities markets. On a small scale, Germany has some separately invested pension funds too.

Liberalisation of capital movements is a well-established EC theme and is central to the new pension fund investment directive. At the same time, a new prudential code has been drawn up to ensure that pension fund assets are managed in an appropriate way.

For the moment the directive's prudential guidelines are fairly vague: assets shall be invested in a manner "appropriate to the nature and the duration of the corresponding liabilities".

But funds will be able to hold a minimum of 20 per cent of their portfolios in foreign

currency assets, and 40 per cent when their liabilities are linked to future salary levels. Few British pension funds have actually reached this 40 per cent - they are in practice, although since 1979 they have been free of official restrictions - 25 to 30 per cent is a more common range.

Moreover, member states will not be able to stop their pension funds being invested without limit in Ecu-denominated assets because these will be deemed to match any EC currency. This could provide a boost for Ecu bond issues.

There is also the possibility that European companies might decide to denominate their share capital in Ecus. But first they would have to be permitted by national legislation to draw up their accounts and pay their taxes in Ecus.

Management of such diversified assets will require new skills, and London's global managers in particular will hope to gain from the directive's Article 3, which provides that any pension fund must be permitted to choose a manager established and duly authorised in another member state.

But although City of London investment managers may dream of the days when they could be offered global mandates by streams of French, German and Italian pension funds, for a considerable time into the future these pickings will remain almost non-existent.

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But funds will be able to hold a minimum of 20 per cent of their portfolios in foreign

NEWS IN BRIEF

Italian elections called for early April

ITALIAN President Francesco Cossiga dissolved parliament yesterday and called general elections on April 5 and 6, Reuters reports from Rome.

He said in a televised speech he had decided to call early elections because the present parliament was "politically exhausted".

Mr Cossiga confirmed that the four-party coalition government, led by Christian Democrat Giulio Andreotti, would remain in office until the new parliament convened. At the 1987 elections the Christian Democrats won 33.9 per cent of the votes, to 27.4 per cent for the Communist party, now called the Democratic Party of the Left. The Socialists, the Christian Democrats' largest partner in the coalition, polled 12.6 per cent.

Noriega to begin defence

Lawyers for Gen Manuel Antonio Noriega, the former Panamanian leader on trial in Miami on drug trafficking charges, begin their defence today, seven weeks after the prosecution finished its presentation, writes Henry Hamman. The break in the trial came about after the judge, Mr William Hoelzer, underwent open heart surgery.

Major plans Indian visit

Mr John Major, the British prime minister, is to visit India in the autumn, following a meeting with Mr P V Narasimha Rao, his Indian counterpart, at the United Nations summit in New York, writes Alison Smith.

Finland PM's EC proposal

Mr Keko Aho, Finland's prime minister, has said his government ought to apply for membership of the European Community within the next few weeks. This is the first time he has expressed his open approval of taking Finland into the EC, writes Robert Taylor in Stockholm.

Hopes for deal on Efta

European Community foreign ministers are expected to clear the way today for a deal with the European Free Trade Association that would save an accord to create the world's biggest single market, Reuters reports from Brussels.

Labor loses in Tasmania

Australian prime minister Paul Keating yesterday acknowledged that unemployment was a big factor in the defeat of his Labor party in the Tasmanian state election, writes Emma Tagaza in Canberra. The Liberal party was swept into power, winning 19 seats in Tasmania's 35-seat House of Assembly.

The Government of Sri Lanka
Ministry of Ports & Shipping
Invitation to Purchase Shares in
Ceylon Shipping Lines Limited

- 1) Offers are invited from corporate/institutional investors for the purchase of a majority share holding of 51% of the Ceylon Shipping Lines Limited. The issued share capital of the Ceylon Shipping Lines Limited is 402,427 ordinary shares of Rs. 10/- each.
- 2) The offers should set out clearly:
 - (a) A plan for development of the Company including any proposals for the expansion of business of the company such as shipping agency business, Off-dock terminal operations and coastal shipping services.
 - (b) The estimated financial commitment to implement the proposed plan during the five year period.
- 3) A document giving the general conditions and guidelines in accordance with which the offer should be made, could be collected either from Mr. S. F. S. David, General Manager, Ceylon Shipping Lines Ltd., P.O. Box 991, 55/1 & 1/2, Island Building, Colombo 3, Sri Lanka or from Mr. E. V. de Silva, Senior Assistant Secretary, Ministry of Ports & Shipping, No. 45, Leyden Bastian Road, Colombo 1, Sri Lanka.
- 4) A sealed package containing the offer documents in quadruplicate addressed to the Chairman, "Cabinet Appointed Committee", Ministry of Ports & Shipping, No. 45, Leyden Bastian Road, Colombo 1, Sri Lanka should reach this address on or before 03.00 pm, on 3rd April 1992. A "Box" will be kept in the office of the Ministry of Ports & Shipping, No. 45, Leyden Bastian Road, Colombo 1, Sri Lanka for this purpose. Offers made by telex or facsimile will not be accepted.

The offers will be opened at the above office at 03.15 pm, on 3rd April 1992. Persons making offers will be entitled to be present at the opening of offers.

5) For further details, the following could be contacted:

- (a) Nearest Sri Lankan Embassy or High Commission.
- (b) Mr. S. F. S. David, General Manager, Ceylon Shipping Lines Ltd., P.O. Box 991, 55/1 & 1/2, Island Building, Colombo 3, Sri Lanka. Telephone: 449774. Facsimile: 548531.
- (c) Mr. E. V. de Silva, Senior Assistant Secretary, Ministry of Ports & Shipping, No. 45, Leyden Bastian Road, Colombo 1, Sri Lanka. Telephone: 423486.

T. K. Dassanayake
Chairman
CABINET APPOINTED COMMITTEE
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The price of the tender booklet is USD 100

The deadline for submission (to the above address) is
March 20, 1992

SWINDON

The FT proposes to publish this survey on April 15, 1992, from its print centres in Tokyo, New York, Frankfurt, Paris and London. It will be read by senior businessmen and government officials in 160 countries world-wide. It will also be of particular interest to the 130,000 directors and managers in the U.K. who read the weekday FT. If you want to reach this important audience with your services, expertise or products whilst maintaining a high profile in connection with Swindon call

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INTERNATIONAL NEWS

Polish economy declines despite private growth

By Anthony Robinson and Christopher Bobinski in Warsaw

THE state-dominated Polish economy declined sharply again last year despite rapid growth in the private sector.

The annual report from the state statistical office (GUS) showed an estimated 8.10 per cent decline in gross domestic product (GDP) and an 8 per cent fall in investment.

It also recorded a near doubling of unemployment to 11.4 per cent of the labour force and sharply lower inflation of 60.4 per cent.

Industry showed the sharpest decline with an 11.9 per cent drop in sales, following a 24 per cent collapse in 1990, while construction lagged 6.3 per cent from a similarly low base and farm output dropped 2 per cent.

In dollar terms, exports grew by 18 per cent from 1990's record level of \$14.2bn (\$8bn) while imports, boosted partly by higher Soviet oil prices, rose 72 per cent to \$14.2bn.

Sharply rising imports eliminated the \$3.4bn hard currency surplus which Poland built up

in 1990 following the introduction of its stabilisation plan and internal zloty convertibility.

The private sector accounted for 20 per cent of total exports but 46 per cent of imports last year, reflecting the rapid growth in privatised trade and retailing. At the same time output of privatised industry rose 48.6 per cent from a low base while output in the state sector declined 19.5 per cent.

The private sector, outside the already 80 per cent privatised farming area, now employs 25 per cent of the Polish employed labour force against 62 per cent in the state sector. Co-operatives employ the balance.

Rising unemployment and a sharp increase in disability and other pensions, however, reflect a sharp overall contraction in job opportunities. Last year the number of pensioners rose from 7.55m to 8.31m, a form of disguised unemployment which has added to budgetary pressures.

Banker held as US requests extradition

By Christopher Bobinski

POLAND'S commercial banking system has been dealt another blow with the arrest this weekend of Mr David Bogatin, a US citizen of Russian origin, who owns the First Commercial Bank in Lublin. This is one of only seven banks with foreign capital.

The arrest is in connection with extradition proceedings initiated by the American authorities. They are conducting an investigation into Mr Bogatin's alleged involvement in petroleum tax evasion in the mid-1980s. Mr Bogatin came to Poland three years ago when he established Sunpol, a successful fruit processing business, and later the bank in which he holds 97.5 per cent of

the shares. The First Commercial bank expanded rapidly last year establishing 14 branches, mainly in eastern Poland.

The bank has attracted \$184.6m (\$41.5m) but depositors scared by newspaper reports of Mr Bogatin's past difficulties started a run on the bank. Mr Bogatin then managed to bring the situation temporarily under control by personally assuring hundreds of worried clients that their savings were safe.

Last year Poland's banking system was hit by two major banking scandals which led to the arrest of the head of the NBP, the central bank, and charges against other senior officials.



Rescuers gather round the body of a soldier recovered from an avalanche yesterday in the village of Gornec, south-eastern Turkey. Reuter reports from Ankara. More bodies have been found in Kurdish mountain villages swallowed by avalanches, raising to 142 the death toll over the weekend. Some 150 other villagers have been missing after the series of avalanches which have hit south-eastern Turkey since Saturday. The European Community has sent a message to the Turkish government yesterday offering emergency aid for victims of the avalanches.

Rift widens between Milosevic and leaders of Krajina

By Laura Silber in Belgrade

YUGOSLAV and Serbian officials yesterday continued talks with Serb leaders from Croatia to try to salvage the UN peace initiative.

After more than 30 hours of closed-door talks, the Serb-controlled presidency and Serb leaders from throughout the country appeared unable to persuade Mr Milan Babic, head of the self-proclaimed Serbian republic of Krajina, a Serb enclave in southern Croatia, to accept the UN plan to send 10,000 peacekeeping troops to crisis zones in Croatia.

In a sign of the widening rift between Mr Babic and Serbia, under President Slobodan Milosevic, Mr Babic accused the rump Yugoslav presidency of plotting a coup d'état to unseat his government in Krajina.

Diplomats voiced concern that the UN-brokered ceasefire would not hold unless deadlock over the peace plan was broken soon

While Mr Babic's opposition has blocked the Serbian side, Croat leaders have also objected to the UN plan. They insist that the mandate for peacekeepers should not be extended for more than a year, fearing long-term deployment would mean the permanent loss of Krajina to Serbia. The federal army and Serb irregulars currently control about one-third of Croatia. Both sides in the conflict must approve the plan before the UN will deploy troops.

Mr Babic has maintained his

opposition to elements of the UN plan, despite threats from the presidency of sanctions on Krajina, a poor, mountainous region. He says the Serb-controlled federal army must remain in Krajina even after peacekeepers are deployed. He insists Serb paramilitary units should not be disarmed unless Croat forces are disbanded.

Western diplomats yesterday expressed fears that the UN-brokered ceasefire would not hold unless the deadlock over the peace plan was broken soon. There were reports of

deaths in weekend clashes in Croatia, but the 30-day-old truce yesterday appeared to be holding in most battle zones. Croatian television said two Croatian guardsmen were killed in an ambush near Otocac in western Croatia, on Saturday. Two people were killed when the nearby village of Dabar came under artillery attack, it said.

Croatian radio said yesterday that one person was killed in sporadic shooting near Osijek in eastern Croatia.

Tanjing, the Belgrade-based news agency, did not confirm the reports. But it said an officer was badly wounded when a Yugoslav army patrol was attacked near the military airport at Mostar, in southern Bosnia-Herzegovina.

Bonn to raise debt concerns with Kravchuk

By Quentin Peel in Bonn

GROWING concern in Germany over developments in the newly and determinedly independent republic of Ukraine will dominate talks this week when Mr Leonid Kravchuk, the Ukrainian president, pays his first official visit to Bonn.

The refusal of the republic to sign the western-inspired memorandum of understanding on the servicing of the debt of the former Soviet Union is a serious bone of contention in Germany, which is owed by far the largest portion of outstanding debt.

At the same time, Chancellor Helmut Kohl, on whose invitation Mr Kravchuk is coming, has expressed concern at the establishment of new armed forces in the former Soviet republics on a scale which could upset the balance of forces in Europe. On that score, Ukraine is also the most obvious offender.

Mr Kravchuk will meet Mr Theo Waigel, the German finance minister, as well as Mr Kohl, and Mr Richard von Weizsäcker, the German president.

Finance Ministry officials have made it clear Germany will oppose the admission of Ukraine to the International Monetary Fund, until an internationally acceptable agreement is reached on shared repayment of the former Soviet debt. The German government

will also refuse to support any new export credit guarantees for contracts with Ukraine until the problem of old debts is resolved, according to the Economics Ministry.

Ukraine has said that it will pay its share of Soviet foreign debt - accepted as 18.37 per cent - independently, but not as part of the joint "memorandum of understanding" signed by eight of the former Soviet republics. Azerbaijan, Uzbekistan and Georgia have also failed to sign.

Another issue for Germany to resolve concerns sites for new housing, financed by Germany for Soviet soldiers returning from the former East Germany.

Much of the housing was to be situated in Ukraine, now establishing its own independent armed forces. Russia wants the housing contracts transferred to its territory for Russian soldiers who will now return straight home.

On the eve of his visit, Mr Kravchuk made two important gestures to woo the Germans, who would normally be by far his most important partners in Western Europe.

In an interview with the magazine Der Spiegel, he said Ukraine was ready to resettle several hundred thousand Volga Germans - deported to the east by Stalin during the war - in the south of the republic, and in the Crimea.

Ilescu urged to step down

MORE than 5,000 Romanians shouted for the resignation of President Ion Ilescu yesterday during an opposition rally for next month's local elections, Reuter reports from Bucharest.

"Let's stay united and fight against the expiring neo-communists who pushed this country to the brink of collapse," Mr Corneliu Coposu, leader of the opposition National Peasant party, told the indoor rally in Bucharest's Palace Hall.

"Let's fight against corruption to ensure a decent future for Romania," Mr Coposu said,

drawing loud cheers and chants of "unity, unity," "down with Ilescu," and "down with communism".

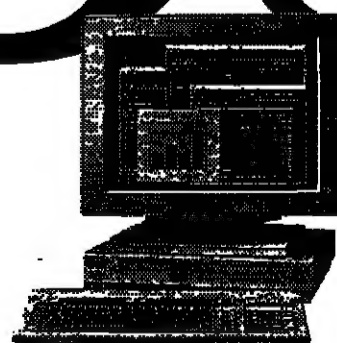
The gathering was staged by the Democratic Convention (DC), an opposition bloc uniting 14 parties.

It was the latest event in its campaign against the ruling National Salvation Front party for the February 9 local polls, Romania's first in half a century. The DC presented its candidates for the posts of Bucharest mayor-general and six mayors of the capital's sub-districts.

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THE POSSIBILITY MADE REALITY

INTERNATIONAL NEWS

Alternative rescue scheme for the failed bank's depositors endorsed

UN group sends BCCI report to Abu Dhabi

By Alan Friedman in New York and Richard Donkin in London



A UNITED NATIONS study group has delivered to Abu Dhabi's rulers a report on the collapse of the Bank of Credit and Commerce International (BCCI) and has endorsed a depositors' rescue scheme prepared by Paine Webber, the New York investment bankers.

The alternative scheme would pay out more than the amount forecast by the liquidators of the collapsed bank. The 33-page report, prepared by experts working with the UN's Centre on Transnational Corporations, was sent on January 22 to Mr Ahmed Khalifa al Suwaidi, one of the closest advisers of Sheikh Zayed bin Sultan al Nahyan, the ruler of Abu Dhabi.

The letter to Mr al Suwaidi, from Mr Kamal Hossain, special adviser to the UN centre, says a rescue plan prepared by Paine Webber for a group of BCCI depositors could "better protect the interests of depositors and indeed those of the shareholders than the way in which the matter is being approached by the liquidators".

The confidential Paine Webber plan, describes the scheme prepared by Touche Ross, the provisional liquidators of BCCI, as "unrealistically conservative". The initial liqui-

tors' plan last November estimated a recovery value on BCCI assets of ten cents per dollar.

Paine Webber's plan calls for a contribution of \$3bn-\$4bn (€1.6bn-€2.2bn) from the Abu Dhabi government, BCCI's majority shareholder.

Mr Peter Hansen, executive director of the UN centre, said the letter to Abu Dhabi was not designed to exert pressure "so much as to make ourselves available". Mr Hansen called for international co-ordination of the BCCI liquidation rather than individual winding up of the collapsed bank in various countries.

The UN report, which has already been circulated among 35 central bank governors, may, however, have arrived too late in Abu Dhabi. An agreement between the Touche Ross liquidators and Abu Dhabi majority shareholders was said last week to be no more than a "signature away" from completion. The last leg of negotiations on this plan, which is believed to call for a \$2.2bn ceiling on Abu Dhabi's contribution, was expected to take no more than a week.

It was unclear yesterday just how seriously Abu Dhabi is considering the intervention by the UN centre, but the approach was being played down by the liquidators who do not want anything to get in the way of a deal.

S Africa's whites look to a future past

The country's rulers want an influential role in post-apartheid government, writes Patti Waldmeir

AS South Africa's new parliamentary session gets under way, there is only one real issue at stake in the debate over the country's new constitution: the role of whites in a post-apartheid government.

Will their share of political power be entrenched in the constitution, or purchased through electoral deals with black political parties? Will they exercise power because the law says they must, or because the black majority finds it impossible to govern without them?

The recent constitutional proposals from the ruling National party - offering general elections for a multi-racial interim parliament - have obscured these issues. The Nationalists are offering to scrap the current cabinet and parliament, and to elect a new government in national elections which would include every South African for the first time in history. What they are not offering is to step off the political stage they have dominated for the past 43 years.

The Nationalists' proposals - which were unveiled last December at the multi-party negotiating forum known as the Convention for a Democratic South Africa (Codesa) - are a clever attempt to steal the negotiating initiative from the African National Congress (ANC).

On the face of it, they appear to meet two key ANC demands for an interim government to replace the current apartheid-tainted administration and for an elected constituent assembly to draw up a permanent constitution. The two would eventually be merged, with the interim parliament drawing up the constitution.

The ANC has so far rejected the Nationalists' proposals, though officials concede privately that they cannot refuse to discuss them without appearing to reject the right to vote - the issue on which the movement has based 30 years of struggle.

The details of the government's offer remain unclear. Indeed, members of the committee charged with drawing up detailed proposals disagree fundamentally over their content.



Members of the right-wing Afrikaner Resistance Movement put on a para-military display at the weekend

What is clear is that Pretoria is for the first time offering an elected interim government, rather than merely block appointments to cabinet and that the Nationalists are no longer insisting that such a government rule for five to 10 years before a permanent constitution takes effect.

Equally clear is that Pretoria will insist on guarantees for the white minority in the proposed interim constitution.

Mr Gerrit Viljoen, minister for constitutional development, has suggested a model based on National party proposals adopted at last year's party congress, which provide for a presidency which revolves between

three to five of the country's top political leaders, and a bicameral legislature, including an upper house where whites have an effective veto. Mr Viljoen hopes this interim model will eventually be adopted as a final constitution.

According to his timetable, an interim constitution would first be negotiated at Codesa, where 19 political groups meet to plan South Africa's political future. That constitution would then be put to a referendum of all races, which the government hopes to hold by year-end.

White votes would be counted separately and, unless whites did not approve, the constitution would be implemented. It would then be passed

by parliament, elections would be held, and a new cabinet formed by the middle of next year. The interim parliament would draw up a permanent constitution.

The best-laid plans of the Nationalists seem unlikely to survive the tussle ahead in Codesa, however. Any one of a range of options could emerge.

At one end of the spectrum would be a limited form of interim government, where Pretoria would share power with other parties only to the point of jointly overseeing the run-up to elections. Alternatively, joint control might be established over the security services, the public media, the budget and electoral processes -

areas viewed by the ANC as key. Or the Nationalists and the ANC might agree to an interim cabinet with full powers, leaving the current legislature in place.

The shape of an interim parliament is likely to prove even more contentious. The model proposed by Mr Viljoen uses a complex formula to guarantee minority political parties - in practice, whites - a disproportionately large say. This could take years to negotiate. Other officials propose using the current parliament, which includes only whites, Indians and coloureds, as a house of minorities, with veto power over a lower house elected from all races.

Despite the current excellent relations between government and the ANC - whose officials dine, drink and joke together at Codesa - there are many obstacles to agreement. The white referendum, giving whites an effective veto, is condemned by the ANC in public but seems likely to gain eventual acceptance.

But with government insisting on excluding the South African Communist party, the ANC's closest ally, how can agreement be reached on an interim cabinet? How can the gap be bridged between the ANC's one-man-one-vote parliament and the Nationalists' model?

In the end, the central issue is always how black aspirations for majority rule can be reconciled with white demands for minority safeguards.

The ANC knows that any deal which whites oppose is no deal at all without white skills, capital and expertise it can run neither the government nor the economy effectively. The threat of white terrorism is also very real.

But the ANC rejects the Nationalist model for consensus government as an attempt to retain white privilege. The Nationalists' argument - that every group must be given an equal say in government to reduce the risk of racial or tribal conflict - is anathema to the ANC with its ideal of non-racialism.

The struggle for real power in South Africa has only just begun.

Abe indicted over Y80m bribe claims

By Stefan Wagstyl in Tokyo

MR Fumio Abe, a former government minister accused of taking bribes, has become the first serving member of the Japanese Diet since the 1970s to be indicted.

The Tokyo District Public Prosecutor's office on Saturday charged Mr Abe with accepting Y80m (€33.7m) in bribes from Kyowa, a steel frame manufacturing and property investment company, in return for leaking planning information and lobbying officials on Kyowa's behalf. Mr Goro Mori-guchi, a vice-president of Kyowa, was also charged.

The indictments will put renewed pressure on Mr Kichiji Miyazawa, the prime minister, and the ruling Liberal Democratic party. Mr Miyazawa, who counted Mr Abe among his close associates, apologised for the incident and pledged

political reform. The prime minister was in New York attending the United Nations Security Council summit.

Newspaper commentaries published over the weekend mostly assessed Mr Miyazawa's performance in the US favourably, including his veiled demand for a permanent Security Council seat for Japan.

But the impact was undercut by the extensive publicity accorded to Mr Abe's indictment.

The last serving Diet members to be indicted were Mr Kakuei Tanaka, the former prime minister, and two others who were charged in 1976 for their roles in the Lockheed scandal.

They were accused of taking money from the US group in return for approving orders for planes.

US bank to advise on HK airport funding

By Simon Holberton in Hong Kong

DIFFICULTIES in attracting a suitable finance director have prompted Hong Kong's Provisional Airport Authority (PAA) to appoint a US commercial bank as a surrogate for the initial financing for the HK\$4.5bn (€1.5bn) airport scheme.

The PAA is expected to select J.P. Morgan to advise on key aspects of the authority's "financial operations".

The PAA declined to say what J.P. Morgan's brief would entail but it is understood the bank has signed a short-term contract to provide wide-ranging financial advice to the authority until a finance director is recruited. The terms of J.P. Morgan's contract will be reconsidered after the appointment of the director.

Mr Richard Allen, PAA's chief executive, flew to London

over the weekend to interview candidates for the job. There is some urgency as construction of the airport - part of a HK\$9.5bn transportation project - is running to a tight schedule and the authority needs a top financial expert in house.

The authority has to decide by May on the successful candidate for site reclamation and preparation of the 1,248-hectare

airport. "We have got to get off running in the next month or so," said one senior executive. Until recently Wardley, the merchant banking arm of the Hongkong and Shanghai Bank, was thought to be the likely winner of the PAA's finance mandate. But the authority felt that the bank, the Hong Kong government's overall financial adviser for the airport project, lacked independence.

Plan for ninth container terminal opposed

THE Hong Kong government has announced plans to build the colony's ninth container terminal, which its hopes will be completed by 1996, writes Simon Holberton.

The decision, although complaints from local residents, environmentalists and politicians over the effect it will have on the quality of

life for those living nearby. Hong Kong houses the world's second largest container port. Rapid industrialisation in southern China has boosted container throughput, which grew last year by 20 per cent, exceeding 6m TEUs (20-foot equivalent units) for the first time.

An eighth container terminal is currently under construction and is due to open in August 1993.

This and the ninth terminal will each have a capacity of 1.6m TEUs.

The site chosen for the terminal, on Tsing Yi island, faces existing container port facilities across the Rambler Channel. Two Hong Kong companies - Hutchison and Wharf - dominate the port.

Mrs Anson Chan, secretary for economic services, said yesterday she favoured greater competition among providers of port services. She would not comment on reports that the Taiwanese group Evergreen and Jardine Matheson, the Hong Kong-based trading group, were separately considering bids to operate the ninth terminal.

Sikh militants adopt hard line on Punjab elections

By K.K. Sharma in New Delhi

NOMINATIONS for the first state elections in Punjab for several years closed at the weekend with 1,216 candidates contesting.

Notably absent from the list were Sikh militants, boycotting the February 19 election in the Indian state despite reports that they would be standing.

Mr Gurbachan Singh Manochahal, the militants' leader, said yesterday the boycott would strengthen the cause of Khalistan, the independent Sikh nation the militants are fighting for.

New Delhi has poured fresh troops into Punjab to prevent disruption of the polls.

The main parties contesting the elections are Congress, Bharatiya Janata, Janata Dal and Communists. But without the dominant factions of the Akali Dal, the Sikhs' main political party, the election will not reflect

the political will of the Punjab people. The Akali Dal formed the last popular government elected in Punjab nearly five years ago.

Last June authorities cancelled elections a day before they were due to be held after militants killed 26 candidates in the run-up to polling, despite the presence of 250,000 security personnel in the state. Under Indian laws prevailing then, an election was cancelled if a candidate died before polling began. Last month the government amended the law, making it only applicable to candidates from recognised political parties. Most of those killed in the June violence were independents.

At least 5,700 people, most of them Sikhs, were killed in violence in the state in 1991. Nearly 4,000 people were killed in 1989, double the previous year's total.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (ECU). The ECU exchange rate shows the number of national currency units per ECU. The nominal effective exchange rate is an index with 1985=100.

UNITED STATES					JAPAN					GERMANY					FRANCE					ITALY					UNITED KINGDOM					
Exports	Imports	Current balance	Ex rate	Effective rate	Exports	Imports	Current balance	Ex rate	Effective rate	Exports	Imports	Current balance	Ex rate	Effective rate	Exports	Imports	Current balance	Ex rate	Effective rate	Exports	Imports	Current balance	Ex rate	Effective rate	Exports	Imports	Current balance	Ex rate	Effective rate	
1985	279.8	-174.2	-100.5	100.0	230.8	76.0	64.5	100.0	100.0	242.8	33.3	21.7	2.2259	100.0	135.4	-4.5	-0.2	6.7941	100.0	103.7	-16.0	-5.4	144.0	100.0	132.4	-5.7	4.7	0.5891	100.0	
1986	290.9	-140.6	-147.9	0.8526	211.1	86.2	66.9	105.11	124.4	246.6	32.9	40.3	2.1279	100.0	127.1	-0.1	3.0	6.7949	102.6	98.4	-2.5	-1.4	1481.5	101.4	108.3	-14.2	-0.3	0.6708	91.5	
1987	220.2	-131.8	-138.8	1.1541	197.3	86.1	75.4	100.0	100.0	254.2	50.7	36.8	2.0712	115.3	126.3	-4.8	-3.7	6.5287	100.0	107.7	-7.5	-2.1	1494.3	101.5	112.3	-16.4	-5.9	0.7047	99.1	
1988	272.5	-100.2	-106.7	1.1833	219.8	80.7	66.6	151.81	147.3	272.6	61.8	42.8	2.0739	114.6	141.6	-4.7	-3.4	7.0354	100.8	108.3	-9.9	-8.0	1536.8	97.8	120.8	-32.5	-22.4	0.8643	95.6	
1989	330.2	-99.3	-96.5	1.1017	245.3	70.5	32.4	151.87	141.8	310.2	65.2	32.0	2.0681	113.5	162.9	-8.4	-3.6	7.0189	99.8	127.8	-11.3	-17.0	1509.2	96.6	137.3	-36.6	-30.3	0.6728	92.8	
1990	306.8	-79.8	-72.3	1.2740	218.9	49.8	28.0	100.0	100.0	324.6	51.7	37.7	2.0537	119.1	170.1	-7.2	-7.4	6.9202	104.8	133.8	-9.3	-18.9	1823.2	100.6	142.7	-38.1	-20.1	0.7150	91.9	
1991				1.2932	247.5	53.1	62.5	100.0	100.0				2.0405	117.7	175.4	-0.4	-0.3	6.9257	102.7				1531.4	98.6						
1st qtr. 1991	75.7	-12.6	7.8	1.3434	61.8	68.3	17.2	13.2	179.89	81.3	2.9	-4.5	2.0251	119.8	42.4	-2.0	-3.0	6.9396	104.3	32.4	-4.2	-8.0	1540.7	100.1	35.4	-4.3	-3.7	0.7039	93.8	
2nd qtr. 1991	86.3	-11.0	2.6	1.1848	66.4	61.0	19.5	15.9	163.84	78.5	-0.5	-5.2	2.0557	118.2	43.2	-1.2	-1.4	6.9819	102.0	35.8	-3.4	-5.8	1522.2	99.5	37.6	-3.1	-0.2	0.6942	91.4	
3rd qtr. 1991	89.6	-16.6	-8.0	1.1724	66.5	65.5	23.5	16.5	156.83	83.9	2.4	-8.3	2.0417	116.5	44.9	-1.6	-0.1	6.9392	101.5	31.9	-1.7	-5.5	1524.3	98.1	37.6	-3.1	-0.2	0.6942	91.4	
4th qtr. 1991				1.2581	63.3	68.1	23.3	17.1	162.55	141.2								6.9882	102.8				1535.5	98.8	37.2	-3.5	-2.3	0.7076	90.0	
January 1991	25.1	-5.4	n.a.	1.3825	61.2	18.8	5.3	2.9	182.11	131.1	27.6	0.2	-1.0	2.0580	120.2	14.5	-1.00	-0.48	6.9846	104.7	9.9	-3.2	-3.4	1545.7	100.0	11.7	-1.9	-1.72	0.7042	84.1
February	24.2	-4.0	n.a.	1.3889	60.2	18.4	5.3	4.2	181.23	129.4	26.7	1.4	-0.7	2.0587	120.7	13.9	-0.48	-1.66	7.0008	104.8	11.3	-0.8	-2.8	1543.3	100.5	11.7	-1.1	-0.90	0.7070	84.3
March	25.6	-3.2	n.a.	1.2778	53.9	21.2	6.7	6.2	173.44	127.0	27.0	1.3	-2.8	2.0555	118.5	13.9	-0.55	-0.86	6.9854	103.2	11.1	-0.4	-1.9	1533.2	99.8	12.0	-1.2	-1.11	0.7005	82.9
April	25.5	-3.7	n.a.	1.2902	65.8	18.7	6.5	6.4	165.80	136.7	26.2	0.6	-1.3	2.0509	116.4	14.7	-0.27	-0.91	6.9911	102.4	11.4	-1.5	-2.7	1525.4	98.5	12.2	-1.2	-0.28	0.6916	82.3
May	28.9	-4.0	n.a.	1.1925	68.0	20.9	5.9	4.9	184.82	135.4	27.2	-0.8	-2.2	2.0534	118.3	14.2	-0.29	-0.26	6.9996	102.0	11.3	-2.1	-0.8	1522.7	98.7	12.3	-1.3	-0.37	0.6984	80.2
June	30.3	-3.3	n.a.	1.1530	67.8	21.5	7.1	4.5	160.88	136.8	26.0	-0.2	-1.8	2.0541	115.9	14.3	-0.55	-0.43	6.9880	101.5	12.7	-0.3	-2.4	1526.5	98.2	13.0	-0.5	0.43	0.6984	80.2
July	32.8	-5.2	n.a.	1.1530	67.8	21.5	7.2	4.1	159.50	136.8	26.0	-0.6	-2.8	2.0538	115.8	15.2	-0.57	-0.30	6.9873	101.4	15.2	0.1	-2.2	1529.6	97.9	12.9	-1.2	-0.71	0.6890	80.7
August	29.2	-5.5	n.a.	1.1763	65.6	21.7	8.0	6.0	160.93	136.8	26.9	2.1	-1.5	2.0538	116.5	14.5	-0.90	0.43	6.9725	101.8	15.2	0.2	-2.4	1530.5	98.5	12.4	-1.2	-0.80	0.6906	91.0
September	29.7	-5.8	n.a.	1.1902	65.3	22.0	8.1	6.4	160.05	136.7	27.3	0.2	-0.9	2.0209	117.1	15.2	-0.45	-0.38	6.9776	102.2	11.2	-2.0	-2.8	1510.5	98.5	12.9	-1.2	-0.80	0.6906	91.0
October	30.7	-5.6	n.a.	1.2058	64.8	22.0	8.0	5.3	157.94	142.4	27.3	1.5	-1.5	2.0440	117.1	15.8	-0.96	1.23	6.9895	101.9	13.1	-0.9	-2.8	1528.1	98.5	12.3	-1.2	-0.81	0.7021	90.5
November	29.8	-2.8	n.a.	1.2021	63.2	21.0	7.2	5.8	162.99	140.9	28.0	1.8	-0.8	2.0413	116.8	15.0	-0.95	1.04	6.9782	102.8	11.1	-1.8	-2.5	1537.6	98.7	12.3	-1.2	-0.81	0.7021	90.5
December				1.2021	62.0	21.2	6.1	5.0	165.73	140.2	28.0	2.0	-0.9	2.0368	115.9	14.9	-0.65	0.99	6.9998	103.7				1540.7	99.1	12.6	-1.0	-0.54	0.7132	91.0

All trade figures are monthly, adjusted seasonally, in billion dollars and the U.S. dollar is the base unit.

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The Government of Sri Lanka
Ministry of Trade & Commerce
Invitation to Purchase Shares in
Ceylon
Manufacturers & Merchants Ltd.

1. Offers are invited from Sri Lankan or foreign corporate institutional investors for the purchase of 90% of the issued Share Capital of 1,200,000 ordinary shares.
2. A document giving the general conditions and guidelines on which the offer should be made, could be collected from Mr. A. D. Weerasinghe, Assistant Secretary, Ministry of Trade & Commerce, "Rakshana Mandiraya", Colombo 02.
3. Offerors should provide a refundable tender deposit as required in the guidelines.
4. A sealed package containing the offer documents in quadruplicate addressed to the Chairman, "Cabinet Appointed Committee", Ministry of Trade & Commerce, "Rakshana Mandiraya", Colombo 02, should reach this address on or before 3.00 p.m. on Tuesday the 24th March, 1992. A "box" will be kept on the 6th floor of the Ministry of Trade & Commerce for this purpose. Offers made by Telex or Facsimile will not be accepted.

The offers will be opened at the above office at 3.15 p.m. on 24th March, 1992. Persons making offers will be entitled to be present at the opening of offers.

5. For further details, the following could be contacted:
 - i) Nearest Sri Lankan Embassy or High Commission
 - ii) Mrs. R. S. Athukorale, Senior Assistant Secretary, Ministry of Trade & Commerce, "Rakshana Mandiraya", Colombo 02, Sri Lanka. Tel. 432820

Mr. R. A. P. Goonetilleke,
Chairman
Cabinet Appointed Committee,
Ministry of Trade & Commerce,
"Rakshana Mandiraya",
Colombo 02, Sri Lanka.



THE VIEW FROM DAVOS 1992: recovery or despair?

World Business Today reports from the exclusive World Economic Forum. Grant Perry and Colin Chapman interview global political and business leaders, and assess their views.

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RUSSIA

The FT proposes to publish this survey on March 26 1992. The survey will be included in the FT of that day and will be printed in London, Frankfurt, Moscow, New Jersey and Tokyo. It will be distributed in 160 countries world-wide. For further information about advertising in this survey please contact:

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FT SURVEYS

TECHNOLOGY AND INDUSTRY

Group calls for new tier of institutions

By Daniel Green

BRITAIN should promote a new tier of technological research institutions, modelled on German lines, to act as a bridge between universities and industry, a report says.

As part of an attempt to improve UK industry's use of technical expertise, the interim report prepared by the Working Group on Innovation, an independent initiative set up last year, also proposes a Faraday City award, similar to the European City of Culture label.

The report, due to be sent to party leaders this week, was written by Sir John Fairclough, former chief scientific adviser to the Cabinet Office and now chairman of the Engineering Council, an umbrella body for 46 professional institutions.

It says existing independent research and development companies, which pay their way by doing contract work for industry, should be given a higher public profile, copying the German Fraunhofer Institutes. They would then receive some public funding and be encouraged to take on higher degree students.

The idea is that this would bridge the gap between industry, which rarely sees academia as a source of fruitful new ideas, and scientists who fail to exploit fully their ideas in the private sector.

The Association of Independent Research and Technology

Organisations represents many of the companies that could fall into this category. Its members employ 10,000 staff, more than half of them scientists or engineers. They turn over more than £300m a year, representing more contract research than UK universities and polytechnics combined.

By upgrading these companies, the expense of building new institutions from scratch would be avoided.

At a local level, the Faraday City tag would concentrate advice and facilities for industrial research and development on one city for a year or two. The models for this plan, the Fraunhofer Institutes, are permanent bodies. Their success is measured by revenues they generate from industrial contracts. At the same time, they have close links with universities. The managing director of a Fraunhofer Institute usually has a chair at a university and the labs are on campus.

Institute employees often regard themselves in transition from academia to industry. Such a bridge does not exist in the UK, according to the Centre for the Exploitation of Science and Technology, a UK industry and state-funded research organisation also chaired by Sir John Fairclough.

The Working Group on Innovation was established last year.

UK NEWS

Bae struggles to fill chairman's post

By Charles Leadbeater and Paul Betts

SIR Graham Day, the interim chairman of British Aerospace, is engaged in an increasingly difficult search for a full time successor after his favoured candidate Sir Christopher Hogg, the chairman of Courtaulds, turned down the post.

Sir Christopher, widely regarded as one of Britain's most able industrialists, was first asked whether he was interested in the job in the days after Professor Sir Roland Smith was forced out as chairman last September.

Sir Christopher, who is increasingly absorbed by his chairmanship of Reuters, the financial information services group, has told Sir Graham that he is not interested in the job.

His decision is a severe setback for Bae as Sir Christopher's stature and track record would have been welcomed by the City and by the company's industrial partners.

In the 1980s he oversaw the rationalisation of Courtaulds' sprawling chemicals and textiles empire and its eventual demerger into two companies, Courtaulds, a specialty chemicals producer, and Courtaulds Textiles. Many City fund managers and analysts believe that

similar radical surgery is required at Bae.

Bae's senior management has been increasingly beleaguered since the autumn when a profits warning was followed by a mismanaged emergency rights issue. The company's standing with City institutions fell further last month when the company was forced to disclose that Mr Dudley Eustace, its finance director, would be leaving the company in the spring.

Sir Graham is still hoping to announce the appointment of a new full time chairman and a replacement finance director

around the time of the company's annual meeting in late April or early May.

City analysts and fund managers would prefer a chairman with a sound commercial and industrial background rather than an aerospace specialist. Many feel an outsider would have a clearer picture of Bae's strengths and weaknesses.

After Sir Christopher's rejection, attention is likely to focus on Sir James Blyth, a non-executive director of Bae and chairman of Boots, the chemist. Sir James is a former head of export sales at the Ministry of Defence.

missiles would have required changes to the aircraft's radar system. Bae submitted an unsolicited bid on Friday to equip Tornado F3s instead with the Active Sky Flash, developed jointly with Thomson-CSF, French electronics group.

Cuts in defence budget may benefit Anglo-French radar project

BRITISH Aerospace, struggling for new contracts to maintain its guided weapons business, is trying to persuade the Ministry of Defence to buy an aircraft missile that has so far been developed as an export-only product, writes David White.

It is aiming to take advantage of cost-cutting measures in the defence budget, which have prevented the RAF from upgrading its Tornado F3 air-defence fighters to take the latest US Amraam medium-range missile. Fitting Amraam

missiles would have required changes to the aircraft's radar system. Bae submitted an unsolicited bid on Friday to equip Tornado F3s instead with the Active Sky Flash, developed jointly with Thomson-CSF, French electronics group.

Consumer law proposals attacked

By Robert Rice, Legal Correspondent

THE Confederation of British Industry yesterday warned that a proposed European consumer law directive would result in rising insurance costs for business and a field day for litigants and lawyers.

The directive, which forms part of the European Commission's three-year consumer law programme, would reverse the burden of proof in negligence claims by consumers against suppliers of services. Suppliers would have to prove they were not at fault to avoid paying compensation.

All services except medical and construction would be covered by the directive. Miss Judith Vincent, head of the

confederation's law group, said the CBI would fight its implementation.

Miss Vincent said: "If, for example, there is a car accident when the car has just been to the garage for a service, the garage would have to prove that it carried out the service correctly."

The result of such a burden on service businesses would be a less competitive economy caused by potentially vast legal fees and higher insurance costs, she warned.

The CBI believes the commission has not demonstrated the need for the directive. It says services are not the same as products and liability

for them should not be treated in the same way. Products are distributed widely from the point of production to people with no contract with the supplier, whereas services are subject to a contractual relationship between supplier and end-user.

The CBI urges the commission to:

- Assess the directive's impact on the costs to business.
- Place a limit on claims - without one, liability under the directive may prove to be unmanageable.
- Restrict liability claims to customers and prohibit those from third parties.

TUC calls for creation of 1/2m jobs in Budget

By Daniel Green

THE TRADES Union Congress has called on Mr Norman Lamont, chancellor of the exchequer, to spend £3.8m more on reducing unemployment in his Budget on March 10.

The TUC's proposals, published today, press for the creation of 500,000 jobs and extra places on training schemes. They also call for tax changes to help industry, suggesting that capital allowances be increased from 25 per cent to between 40 per cent and 50 per cent. That would be a "counter-cyclical measure" to be paid for partly by the abolition of the Business Expansion Scheme (BES).

In its submission, the TUC outlines a spending programme consisting of:

- £25m for public projects such as housing, schools, hospitals and transport.
- £15m for training, education and a temporary work programme aimed at the long-term jobless.
- £500m for a return to earnings-related unemployment benefits and a range of incentives for the jobless to take up work, including loans to assist with paying for transport and clothing.

Mr Norman Willis, general secretary of the TUC, said the country needed a budget for industry on March 10, not "election bribery".

Mr Rodney Bickerstaffe, chairman of the TUC's economic committee, urged the chancellor to listen to what unions and employers were telling him.

He said: "The country is crying out for more jobs, more investment and better public services, not quick-fix tax cuts."

● MALGO, the public-services union, increased its membership by more than 15,000 in the last year against a background of declining membership rolls suffered by most unions. Membership stands at 769,785, an increase of 15,282 on last year. That is slightly more than in 1987, since when numbers had declined until this year.

Civic honours promote status of Derby

But leaves it wondering what else being a city confers writes Emma Tucker

Inside the mayor of Derby's stately office a heavy red box conceals a much-coveted document.

It declares that Derby "shall henceforth have the status of a city and shall have all such rank, liberties, privileges, and immunities as are incident to a city".

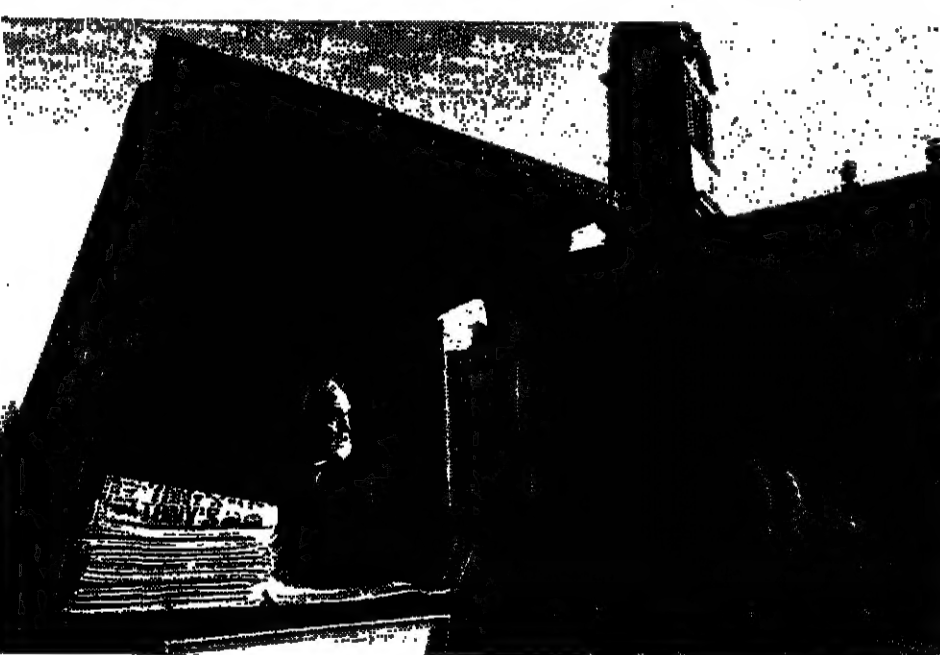
We still haven't worked out what those are," shrugs Mr Philip O'Brien, the mayor's secretary, even though it was granted nearly five years ago.

That was when the Queen last granted civic honours to a town - but city status is apparently not all it once was.

Other UK cities queuing up for the privilege on the eve of the fortieth anniversary of the Queen's ascension to the throne may find the granting of a royal charter an anti-climax.

There was a time, in medieval England, when a charter gave legal independence and some degree of self government. Previous charters awarded to Derby gave the town market rights (1154), power to appoint a bailiff and a monopoly in wool dyeing (1204), and power to appoint a coroner (1256).

The 1977 charter transforming Derby Town into Derby City gave them no real powers. That's not to say the inhabitants are indifferent to their enhanced status. Councillors, and those working in its pro-



City status has helped Derby win greater national prestige

perous business community, fall over themselves to tell you what city status has done. National athletics events and party political conferences have taken place in Derby City they boast.

Derby does, however, have enough cinema screens to shame any seaside resort, town or city. Two multiplex cinemas

centres have given it Derby a total of 20 screens for a population of just one quarter of a million.

One thing though is certain: city status has helped Derby's attempts to escape from under the shadow of Nottingham - its big brother 15 miles away.

What is more it has given the once city-less county of

Derbyshire a city.

Mr Nick Brown, Conservative leader of the council, believes the title has given the town better economic standing. "What it has done more than anything is give us more status in economic development and relocation terms," he says.

In 1993 the prison service will relocate to Derby gener-

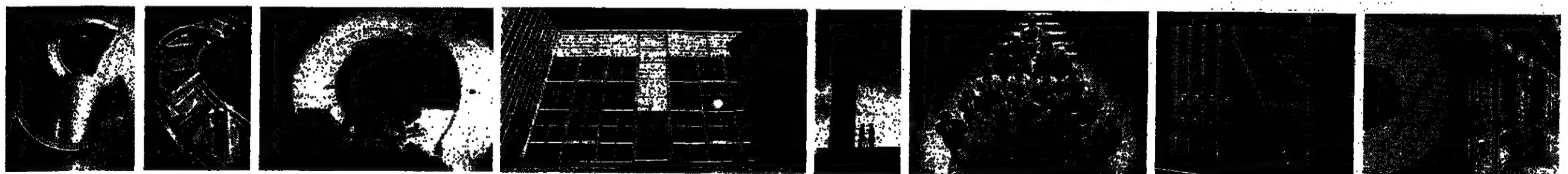
ing about 800 jobs locally. Toyota, the Japanese car manufacturer is soon to open a plant there. Derby's status, says Mr Brown, was probably not very significant, but he adds that the Japanese are very conscious of history and culture.

Next door, back in the mayor's office, another title is at stake. Derby has just a little short-changed by her Majesty in 1977 when they discovered that city status did not include Lord Mayor status.

So this year Derby is applying for the title which if granted, would apparently involve little more than altering Mr Mayor's headed note paper - the title does not bestow a grander chain or even further robes.

"It is a name but it means a lot to us really," says Mr John Keith the current mayor. "Derby is the largest populated city that hasn't got a Lord Mayor. To be honest I get called Lord Mayor now."

While the Europeans might not make much of the permutations of mayoral status, Mr O'Brien says the title of city helps when talking to Europeans. "City gives the impression of infrastructure," he says.



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Scottish Enterprise

MANAGEMENT

Total Quality

Bouquets and barbed ire

Martin Dickson finds sharply contrasting views of a top US award



Apostles such as Robert Galvin, chairman of Motorola, call it "the most important catalyst for transforming American business" methods. Dissenters say it is nothing of the sort and may even represent a religious fervour of dangerous, destructive proportions.

In its four-year life, the "Baldridge" prize - more formally known as the Malcolm Baldridge National Quality Award - has become the subject of controversy among US management experts. A debate which has just intensified in the pages of the Harvard Business Review.

The controversy is hardly surprising, since the award - ceremonially handed over by the US president to up to six companies a year - centres on a kind of corporate religion.

The creed in question is Total Quality Management - TQM to the faithful - which has been one of the hottest topics in US business theory for the past decade. At its simplest, this means focusing all a company's energies on improving the quality of its work.

The Baldridge gives awards to companies which have excelled at TQM, and winners undertake to share their knowledge with other US businesses.

More than any other initiative, public or private, it has reshaped managers' thinking, says David Garvin of the Harvard Business School. It has set off "America's rediscovery of co-operation as a national strength", adds Donald Peterson, Ford Motor's former chairman.

Critics, however, fault it on a number of counts, complaining variously about its methodology, focus and philosophy. The most cynical point out that it has been won by subsidiaries of several large US companies which at present are hardly examples of financially successful American businesses - IBM, General Motors and Westinghouse Electric.

All three are struggling and their shares have performed dismally in recent years. Indeed, some on Wall Street view a Baldridge award as the kiss of death for a company's shares.

The debate may find some echo over the coming months in Europe, which has copied the idea of the Baldridge; next autumn, the Dutch-based European Foundation for Quality Management will hand out its first award for TQM.

The origins of the Baldridge lie in a simple American emotion: fear of the efficiency of

the Japanese industrial machine and a desire to emulate it.

There is great irony in this, since modern theories of quality control originated in the US between the first and second world wars. But US companies largely ignored the ideas and it was left to the Japanese to apply them rigorously, a lesson they learnt from US advisers sent to rebuild the shattered economy in the late 1940s.

In the early 1980s, the Japanese instituted their own quality prize and named it after W Edwards Deming, the foremost of those American advisers. The US finally followed suit in 1987 with the Baldridge award, which was named after a US Commerce Secretary who died in a rodeo accident.

It is run by an offshoot of the Commerce Department, the National Institute of Standards and Technology, and gives up to two awards a year in each of three categories - manufacturing, service and small business.

Companies nominate themselves and have to submit a lengthy application form describing their quality practices and performance. Those which score well are visited by

a team of examiners for a detailed look at their operations.

What are the Baldridge judges looking for? Firstly, adherence to the underlying tenets of the quality movement. These include a belief that the customer is the most important judge of a company's quality.

It is also deemed important for the company's top management to create clear quality values, that the workforce be fully involved, and the whole enterprise aim for continuous, long-term improvement.

Companies should also be trying to build bridges with outsiders, such as suppliers and the local community, and be responsible corporate citizens.

The judges examine a business under seven categories, awarding points in each area. In order of priority, these are: customer satisfaction, quality results, human resource development and management, management of process quality, leadership, information and analysis, and strategic quality planning.

The current controversy was set off by the Harvard Business School's Garvin, a former

member of the Baldridge's board of overseers. In a lengthy article in the Harvard Business Review, he claimed criticisms of the award represented "deep misunderstandings", and concluded the Baldridge was positioned just right. That sent many management gurus rushing to their word processors. The issues in the ensuing debate include:

● Financial performance. Garvin and his supporters say it is meaningless to fault the Baldridge for not rewarding financial success since it is not meant to measure this, but total quality management processes.

Financial success can depend on other factors, such as luck. Nevertheless, Garvin reckons the award is a "strong predictor of long-term survival". Critics say the award does not honour superior product or service quality, pointing to the example of General Motors' Cadillac division, which won the award at a time when surveys showed American consumers did not rate its cars very highly.

Again, Garvin dismisses this as beside the point, saying the Baldridge is not meant to reward product excellence alone, but more a company's

management systems and processes. The Baldridge bashers say this approach sends the wrong message to corporate America. Says Phil Pifer, of management consultants McKinsey: "The Baldridge needs to reinforce that 'just do it' is not enough if you don't do it right."

● The philosophy of the award. The critics say that no coherent philosophy underlies the Baldridge, unlike its Japanese equivalent, which is based firmly on the ideas of W Edwards Deming - himself a strong critic of the American prize. Since the world of TQM is so full of clashing academic egos, each with its own approach, the organisers of the award merely lay down a list of broad quality criteria, without prescribing how a company should achieve them.

Garvin, however, gives short shrift to such apostasy. And to those who argue that the Baldridge is stuck in the middle ground, neither a reward for all-round corporate excellence, nor narrow, traditional quality control, he says that that is precisely where it should be: any narrower and it would not attract the attention of top management; any broader and it would become impossible to judge.

He does acknowledge one flaw - the award is a competition, not a qualification prize which any number can achieve. The latter approach, he says, would enhance the co-operation among businesses which the Baldridge is meant to promote.

Yet Garvin's satisfied tone itself seems at odds with the spirit of the award, with its strong emphasis on the need for companies to strive for continual improvements in their working practices.

As Shoji Shiba, a visiting professor at MIT's management school points out: "When you consider something 'ideal', you lose the opportunity to improve it."

starting the award in the first place. According to Robert Galvin at Motorola, another past winner: "Those companies that embrace the Baldridge are beginning to make giant strides. The difference between the alert business leader's attention to quality today versus 10 years ago is like night and day."

However, the critics say there is a grave danger that the Baldridge, with most of its points going to management processes rather than market place results will simply encourage a knee-jerk, "check the box" approach to quality issues.

McKinsey's Pifer warns that his consultancy is "seeing a disturbingly large number of companies whose total quality management programmes are failing to show signs of meaningful business impact. More and more senior executives privately express reservations or concerns to us about the eventual impact of their quality activities."

An important contributory factor, he says, is a blind pursuit of TQM, when quality or the other benefits of such a programme may not be the most important priority for a company. "The Baldridge award contributes to this problem, by perpetuating the religious fervour and universal appeal of TQM."

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Efficiency gains are on the cards

By Diane Summers

Every employee at Edda Gibbs, the Unilever subsidiary that produces bathroom brands such as Toilet, Pears and Signal, carries two cards.

The first lists company goals for growth, customer service, employee training, and improvements in efficiency. The second card carries the Freephone number for a confidential helpline. Employees can ring and, if necessary, arrange counselling on drink, debt, legal or perhaps marital problems.

There is a connection between the two cards, according to Jon Riches, Edda Gibbs' personnel director: improving efficiency means cutting down on waste and that means cutting down on absenteeism. The expectation is that the counselling service will help to reduce high absenteeism among the company's 700 blue-collar workers. Riches says a cut in the current 8 per cent rate to nearer the national average of around 5 per cent, would pay for the counselling service several times over.

The £25 a head cost of the helpline is made up of a management fee to an external counselling company, plus a charge for every consultation. The use of independent counsellors - in this case the Hertfordshire-based group Focus - is seen by Riches as an essential feature of the scheme.

Line managers have a coaching and counselling role but cannot be expected to have the specialist skills needed to deal with, say, a drug addiction problem, he says. In addition, some issues are private - and employees are bound to believe that revealing their worries to their manager, or even to someone from the personnel department, will affect job prospects.

When Mr company rationalised the production sites and opened a purpose-built factory at Seacroft on the outskirts of Leeds, it drew much of its workforce from surrounding council estates. Three-quarters of the workforce is female, some of them single parents. This dual role may mean they have to decide priorities - dealing with a sick child or going to work, Riches says.

One of the reasons the factory has attracted a high number of female workers is because of its 15-hour day, divided into three shifts. Women with domestic responsibilities find the five-hour shifts fit in better with childcare than the conventional seven-and-a-half-hour day.

So do women have different reasons for using the helpline than a predominantly male or mixed workforce? Graham Pitts from Focus says not apart from fewer problems related to alcohol, the range of calls is similar to that found in other client companies.

Frequency of use is also likely to be similar with about 6 per cent of employees calling the helpline over the year. It is too early to say whether the scheme will translate into lower absenteeism or - less tangible - increases in employee "empowerment", as the company calls it.

For Riches, it is not only looking at the size of the pile of sick notes, he is also hoping the scheme will fit in with Total Quality developments and the gradual introduction of self-managing working groups. As Riches puts it: "Sue has to have the courage to stop the line when she sees that something's not right. In the traditional way of working, that would be a disciplinary offence." It is hoped that counselling, including advice on work-related matters, will speed these developments.

Unilever's 20 other companies, covering 16,000 UK employees, are watching Edda Gibbs' progress closely and could introduce counselling programmes themselves. Overall, Pitts calculates that perhaps only 50 to 70 companies in the UK are using independent counsellors - or employee assistance programmes (EAPs).

EAPs are heavily more developed elsewhere in Europe but, if experiences in the US are anything to go by, Edda Gibbs and a handful of other companies could be pioneering a trend. Focus points to the fact that more than 75 per cent of the US Fortune top 500 companies now have EAPs. Return on investment in the US is said to vary from \$2 to \$16 for every \$1 spent.

CONSTRUCTION CONTRACTS

Supermarket scheme in Essex

The JOHN LELLIOTT CONSTRUCTION GROUP has been awarded a total of £23m worth of contracts, including the £8.7m management contract to construct and fit out a new supermarket with petrol filling station for Sainsbury at Chafford Hundred, Grays, Essex.

A £2m contract has also been won to design and construct a supermarket shell for Waitrose in Chantry Fields, Gillingham, Dorset.

Another retail project is the £2m fitting out of the first London store for Sogo, a Japanese department store chain. Work on the two-floor 22,000 sq ft store in the Criterion Building, Piccadilly, includes installation of glass shopfronts, floor, wall and ceiling finishes, mechanical and electrical services and a lift and staircase.

Also secured are the £2m refurbishment of the White Elephant Club in Curzon Street, W1; a £1.2m fitting out of seven-storey offices at 21 Southampton Row, W1; for Mishcon de Rey; a £1.2m residential renovation including a swimming pool at 13 Melbury Road, Holland Park, W14 and a £1.1m refurbishment of bedrooms at Forte Crest Hotel in

St James, SW1.

Other contracts include the £200,000 fitting out of Balliol House in Barbury Business Park, CO Projects; £200,000 formation of three offices for Abbey National Building Society in Palmers Green, Walthamstow and Epping; £800,000 psychiatric ward in the Royal Free Hospital, Hampstead, NW3; £500,000 building of extension to Sandown Bay leisure centre, Isle of Tynes and £350,000 provision of a new reception area and other works at Banqueting House, Whitehall, SW1 for Historic Royal Palaces.

£6m retail schemes for Higgs and Hill

HIGGS AND HILL WESTERN has been awarded design and build contracts worth a total of more than £6m for Tesco and Sainsbury stores in Bristol and Kingsbridge.

The contract for the Tesco superstore was placed by Carter Commercial Developments on behalf of Tesco. The superstore will have a sales area of 12,000 sq ft together with a petrol station and car parking. It forms the first stage in the development of shopping and leisure facilities in the Bradley Stoke district.

The building, which will also have an upper floor of over 5,000 sq ft to accommodate offices and other facilities, is of steel and concrete construction with brick cladding and feature arches. Major items of plant will be positioned on the roof but concealed by pitched roofs around the perimeter of the building.

The project is to be completed within a 44-week programme to allow Tesco to open for trading in autumn 1992.

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The store, which has been designed to a low profile because of planning requirements in the residential area, will be steel-framed with a facing brick exterior and a pitched roof clad with metal sheeting.

External works will include landscaping, car parking and a secure service yard. The architect for the project is Tekut Architects and the consulting engineer for the retail outlet's structure is the firm of YRM Anthony Hunt Associates.

£22m orders for Pearce Construction

PEARCE CONSTRUCTION has won orders valued at over £22m. New contracts include the Trinity Quay development, awarded by the Church Commissioners for England, a design and build project valued at £10m. Already sold on to the National Westminster Bank, the new complex will provide 97,500 sq ft of office space on a landmark site in Bristol, bordering on Avon Street.

Pearce has also been awarded work at the University of Bristol. Valued at £4.3m, the project requires the construction of a teaching block, and the strip-out and renovation of an adjacent Victorian building to provide lecture rooms and a lecture theatre.

Further contracts include the Clifton Heights, part of The Triangle shop and office development, also in Bristol. Valued at £3m, the work involves the complete strip-out and internal rebuilding of existing premises, as well as extensive remedial works and redecoration to the exterior of the building.

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ARTS

ARCHITECTURE

An artist inspired

Ben Johnson is one of the few practising artists in the world who is inspired by architecture. This is curious because there was a time when artists were architects and architects were artists. They spoke the same language and understood one another.

In his new exhibition, at Fischer Fine Art in London until March 5, the artist reveals in two guises. The smaller half of the show is a group of abstract analyses of geometric problems; the larger element consists of powerful architectural studies of recent and much older buildings.

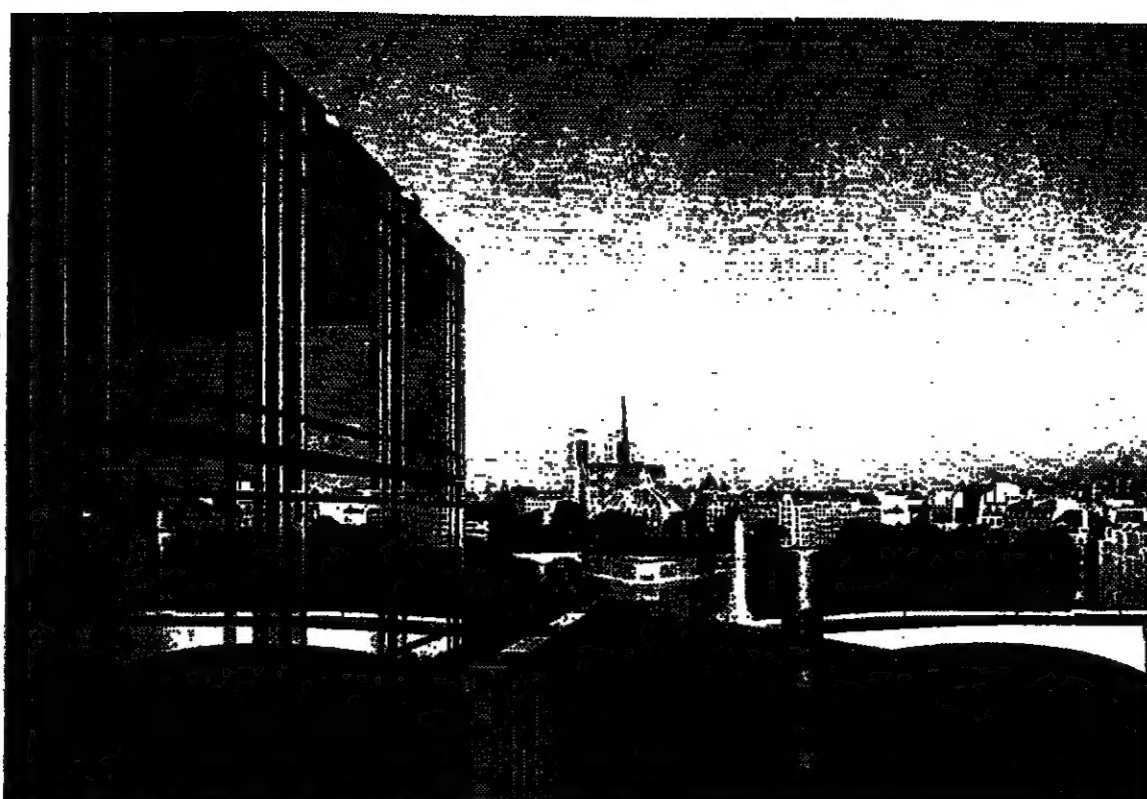
The artist has called his exhibition *Paintings and Diverse Objects*, with perhaps the most spectacular object being the remarkable table, which is both a painting and a sculpture. The other intriguing three-dimensional object is the maquette for the giant, colourful mobile for the London headquarters of ITN.

The most rewarding paintings are those recently painted in Italy. Johnson is best known for his celebration of the geometry of high-tech buildings and these explorations of classicism

represent a newer, calmer phase of work. He has been working in the Palladian villas in and around the Veneto, and there is a new, textural quality in paintings like the one in Fischer's window of the Teatro Olimpico at Vicenza - a stunning picture. His interior views are always formal and cool, but in these Italian subjects an interest in surface decoration is now apparent. Coolness returns to the palette in the long vistas of the corridors at the Cini Foundation in Venice. They suggest both solid architecture and watery infinity.

In many of the paintings, light draws the eye in to more eternal realms than those actually painted. Johnson has a sense of universal geometry. It is something he could one day apply to an exploration of the nude figure which, if added to his repertoire, would virtually complete his artistic achievement. As it is, his paintings are resolved, calm and beautiful - and in the present climate, may it be said, bargains for the serious collector of contemporary representational works of art.

Colin Amery



'Middle East looking West', 1989, by Ben Johnson, currently exhibiting at Fischer Fine Art

The Prince's plan to restore the spirit to our age

Who needs a new school of architecture? This must have been the unspoken question on the lips of all the guests at St. James's Palace last Thursday when the Prince of Wales moved from criticism to construction with his announcement of the establishment of his own new Institute of Architecture. The Prince, standing against the glowing damask walls of the palace, made a long, sometimes strange, and remarkable speech as much about his own deepest personal beliefs as about architecture.

This kind of thinking affects different people in different ways. The president of the Royal Institute of British Architects told me that he was very moved by it. In fact, he welcomed the idea of a new school as a way of healing some of the breaches that have grown up, not just between the public and the profession but also between the various branches of the building and planning business.

Prince Charles is not shy when it comes to facing up to what he considers to be the arrogance of some professionals. He has long despised the separatism of professionals from the realities of life. How many architects have ever tasted life in one of their tower blocks? How many

architects have enjoyed a journey in a urine stained lift to a flat that is running with condensation and has no opening windows? How far does this professional remoteness come about through the weaknesses in architectural education? It is surely a reflection of many of the beliefs that have been promulgated for the last 50 years in schools of architecture throughout the world: the belief that history does not count, the belief that functionalism is the most important aspect of architectural design, and the certainty that the architect is always right.

The Prince of Wales would say that it is all symptomatic of the spiritual malaise of our times. As he said: "We are told that our contemporary built environment must reflect the 'spirit of our age'. But what concerns me most of all is that we are succeeding in creating an 'age without spirit'. He was brave enough to expose the fact that what he feels is missing from much modern architecture has nothing to do with style but much to do with content. Content, for the Prince and for many others, has to do with meaning. This is where we get on to sticky ground. Meaning in architecture does have to do with the shared values of society and these can as easily be material as spiritual. The problem with materialism is

that it is a bit like Chinese food, it can fill you up and still leave you unsatisfied.

I think this is what the Prince means. The architecture that we like does fulfil our appetites on more than just a functional level. As the Prince said, "the kind of buildings that tend to appeal to the human heart, and which make us feel at home, are a very specific range of buildings: very particular in style and organisation and physical character. These are, in fact, the buildings which we have always loved. They include, of course, all the great traditional architectures of the past - enormously varied as these are. But they also include new forms of architecture, based on new materials, new ways of building, new forms of technology."

It is perhaps appropriate for princes to initiate widespread and general discussions - to act as catalysts to bring together people of a wide range of disciplines to discover the common ground. This is the task that the Prince has now handed on to his own institute - and to a richly varied academic faculty. They will have quite a task and, according to the newly-appointed director of studies, Dr Brian Hanson, they are taking things relatively slowly. The first course to be launched at the Prince's Institute, at its premises in London's Regent's Park,

will be a one year foundation course in architecture and the building arts that starts in October.

This will be an introduction to all aspects of building and architecture for students with A-levels who feel that they want to pursue a career concerned with building. It will be both a theoretical and practical course with an emphasis on crafts, hand skills and community projects. A considerable amount of the teaching of the foundation course will take place away from Regent's Park, either in architects' offices or on development sites. This is to bring students in to immediate contact with the realities of contemporary building.

In 1998, the institute will be accepting students for postgraduate courses, which will lead to an equivalent qualification to the RIBA Part II examinations. In subsequent years, the institute will run the full range of undergraduate architectural courses to produce fully-fledged architects.

But there is another side to the institute that has nothing to do with academic or practical training. This is the public role that is planned for it. The idea is that the London premises will hold exhibitions, lectures and conferences and in many ways fulfil the long-felt need that

London has had for an architecture centre. In the long term there is a real chance that the institute will move into Somerset House, where it will be well placed to serve as a venue for the education and enlightenment of laymen concerned with architecture and the environment. I think that it is right for such a school and centre to be very responsive to the layman. In that way it will be very different from the new Architecture Foundation - a group principally composed of well known architects and developers - who will be lobbying Mr Michael Heseltine, the secretary of state for the environment, on February 6 urging him to set up a rival architecture centre in London.

The Prince has himself provided the answer to the question do we need another school of architecture when he referred in his inaugural speech to the damaging effects of materialistic dogma and his belief in a great tradition that should be cherished and handed on to future generations. These missing elements in much contemporary architecture can be taught and encouraged to flourish. To achieve this the Prince now has his school. Next he needs first rate support and, above all, first rate students.

CA

Goldoni's 'Clever Wife'

TEATRO DELLA CORTE, GENOVA

Last summer, when I visited Genoa's shining new Teatro della Corte for the first time, there was a not-quite-ready atmosphere about the hall: carpets not laid, some doors still not hung, the wall-covering not in place, but not functioning on stage, however, all went well, and the rare Victor Hugo play, *Mille francs de récompense*, was a deserved success.

Now, a second visit to the theatre, after six months of operation, reveals a fully operative house in ordered, constant activity, in a position able to receive guests. This month finds the Teatro della Corte in temporary residence, presenting Carlo Goldoni's seldom-seen play *La moglie saggia* in a thought-provoking production that makes us view the atypical work of the great 18th century dramatist in a new light (or perhaps, given certain aspects of the staging, it would be more accurate to say in a new darkness).

Goldoni was a tireless worker. He wrote dozens of librettos, tragicomedies, an extended autobiography and a body of 116 plays, including many undisputed masterpieces. Though he has never been anything but popular in Italy,

there was for many decades a tendency to concentrate on those masterpieces and leave the unexplored Goldoni alone.

The interpretation of Goldoni, over the centuries, also became codified and stylised. Now and then a great artist - like the late Cesco Baseggio - could breathe life, wit, pathos, intensity into what had seemed stereotypes; but more often, and to most people, Goldoni meant wit and buckled pumps, minding and moves. Luciano Visconti and Giorgio Strehler discarded all that excess baggage and, in Genoa, a new generation of producers including Luca Ronconi - continued the process, both of reviving unknown Goldoni works and of presenting them in a fresh visual frame.

A contemporary of Ronconi's, Giuseppe Patroni Griffi himself a venturesome playwright - has taken a fresh, clinical look at *La moglie saggia* and has emphasised, with justification, its dark, even sinister nature, somewhat at the expense of the jasper of the comic servants, an inescapable ingredient in Goldoni. The apparent story of the play is simple: a dissolute count has tired

of his bourgeois wife and is courting the eccentric Marchesa. When the wife cleverly puts the Marchesa in an intolerable social situation, forcing her to dismiss the count, he plans and nearly achieves - his wife's murder. But the clever wife foils him, he admires her sagacity, and they are reunited while the Marchesa withdraws from the scene in defeat.

Goldoni, in 1752, apparently considered this a happy ending, which was what his public demanded. But, as Patroni Griffi stages it, the ending is positively Strindbergian. The wife tells her feckless husband to love her "because she is his" - his property - and they apparently settle to continue an unequal marriage, a pact. The concluding mood is resignation. After a near-murder *alla Hitchcock* (the glass of milk in the Marchesa's hand, the famous glass of milk in *Notorious*), in a gloomy, anonymous room, husband and wife and innamorata speak in passionless voices, as if the precedent, terribly proximity of death had drained them.

This is a dark play, "noir" indeed; but the sometimes excessively lugubrious lighting obscured also the

work's meaning, vitiating Patroni Griffi's own concept. Thus in the splendid confrontation scene between the two women Anna Maria Guarneri, the wife in her black dress practically merged with the black drapery of the setting, and her facial expressions were, most of the time, illegible. We were watching a play of shadows. And since Guarneri's tone was deliberately subdued (as opposed to the brilliant bravura of Maria Occhini as the mettlesome Marchesa), the confrontations were unequal.

The title role was not the protagonist's. The Marchesa dominated the action. Goldoni was extremely alert to class distinctions. Characteristically, the bourgeoisie-turned-countess speaks academic Italian, while her father, the merchant Pantalone, speaks the exclusive Venetian dialect. The producer, also thanks to the appropriate costume by the excellent Gabriella Pescucci, cleverly gave Pantalone a Balzac appearance. Worried about his daughter's unhappiness, he also takes care to come to a shrewd financial settlement with his son-in-law. The daughter, however, rejects the agreement;

clearly remaining a countess is more important than being rid of an unsatisfactory husband.

The servants are the play's chorus, observantly critical of their employers, ready to exploit them, but also to imitate them. Thus the count's valet Brighella occasionally assumes tones echoing his master's arrogance and sexism. Giovanni Crippa was excellent as the servant, at once sly and ingenious, matched by Anna Guadalupe as his wife Corallina, devoted to her maltrated mistress but totally unwilling to follow her submissive example.

Aldo Terlizzi's versatile sets, of agile curtains and columns helped the producer create a flowing performance, slowed only now and then by the unnecessary, protracted crowning of the two fawning parasites (the Florida of Fabio Rusca was particularly repetitive and, finally, tedious) and the uncensored bustle of the servants.

Still, this *Moglie saggia* is a welcome revival of a difficult, forgotten, disturbing work by Italy's richest dramatist.

William Weaver

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Richard Hickox conducts the Netherlands Chamber Orchestra in music by Bach, Mozart, Stravinsky and Haydn. Tomorrow: Robert Schumann Ensemble. Wed: Mulr Quartet of Boston. Thurs and Sat: Charles Dutoit conducts the Royal Concertgebouw Orchestra (6718 348).

Musiktheater 19.00 Hartmut Haenchen conducts Harry Kupfer's production of *Die Frau ohne Schatten*, with Brian Hilt, Ellen Schade, Jane Henschel, John Brocheler and Deborah Polaski. Runs till Feb 21, with next performances on Thurs and Sun (8255 455/credit card bookings 6211 211).

BERLIN

MUSIC Schauspielhaus 20.00 Milan Horvat conducts the Berlin Symphony Orchestra in Prokofiev's Classical Symphony and Brahms' Fourth, plus Paganini's Fourth Violin Concerto (soloist Thomas Christian). Tomorrow and Wed: Aldo Ceccato conducts Verdi's Requiem. Thurs, Sat afternoon

and Sun: Mitiades Caridis conducts the Berlin Symphony Orchestra. Sat evening and Sun morning: Soliti conducts the Berlin Philharmonic (East Berlin 2080 2156).

Staatsoper unter den Linden 19.00 Egon Bischoff's production of *Swan Lake*, also Fri. Thurs: Pélissas et Méléandre. Sat: Melstersinger. Sun: Die Fledermaus (East Berlin 2084 762).

Deutscher 20.00 Stefan Soltesz conducts Gunter Kramer's production of *Die Zauberflöte*. Tomorrow: Zar und Zimmermann. Wed: The Pekinel Sisters. Sat: L'ellair d'amore. Sun: La bohème (West Berlin 3410 249).

THEATRE West Berlin: the Schauspielhaus (650023) has a new production of *Gotte Strauss' Schlussszene* directed by Luc Bondy. The final preview is tonight, opening night tomorrow (also Thurs and Sun). Sweet Charity, the musical by Cy Coleman, Dorothy Fields and Neil Simon, has just opened at the Theater des Westens, running daily except Mon (3190 3193). On Fri, the Schiller Theater has Gerhart Hauptmann's *The Rats*, directed by Alfred Kirchner. The repertoire also includes Möllers's *Le Malade imaginaire* tonight and Sat (3195 236). A Midsummer Night's Sex Comedy, directed by Jiri Menzel, opens at the Theater am Kurfirstendamm on Thurs (8824 941).

East Berlin: the Berliner Ensemble has a new production of Ernst Barlach's play *Der arme Vetter* tomorrow, plus Brecht's *Schweyk on Wed and Galileo on Sat* (2827 712). The Maxim Gorki Theater has Carol Churchill's *Top Girls*

tomorrow, Shakespeare's *As You Like It* on Wed, Chekhov's *Three Sisters* on Fri and Heiner Müller's *Leben Gundling* on Sun (2062 748).

GENEVA

Victoria Hall 20.30 Dimitri Kitanenko conducts the Frankfurt Radio Symphony Orchestra in music by Haydn, S. A. Bach and Beethoven. Prokofiev. Repeated tomorrow in Lausanne and Fri in Zurich (Klubhaus Konzerte 01-277 2040). Sun: Eliahu Inbal conducts Shostakovich's Seventh Symphony (292511).

THE HAGUE

Dr Anton Philipszoon 20.15 Tamas Gal conducts the Budapest Concert Orchestra in Kodaly's Dances from *Mozart's Brahms' Double Concerto* and Bartok's *Concerto for Orchestra*. Fri: Charles Dutoit conducts the Royal Concertgebouw Orchestra. Sat: Jan Stulen conducts the Residentie Orchestra (380 9810).

LONDON

Corvini Garden 19.30 Sylvie Guillem starts in Peter Wright's Royal Ballet production of *Giselle*, also tomorrow (with Viviana Durante) and Thurs, Wed: first night of Johannes Schaefer's new production of *Don Giovanni*. Fri: *Così fan tutte*. Sat: *La nozze di Figaro* (071-240 1066).

Royal Festival Hall 19.30 Alexander Lazarev conducts the BBC Symphony Orchestra in Weber's overture to *Der Freischütz*, Strauss' Second Horn Concerto (soloist Radovan Vlatkovic) and Mahler's First Symphony. Wed: Rudolf Barshai conducts the Philharmonia.

Fri: Yuri Simonov conducts the LPO. Sat: Claus Peter Flor conducts the Philharmonia. Sun: Yuri Temirkanov conducts the RPO (071-928 8800).

Barbican 19.45 Mark Elder conducts the English National Opera Orchestra in an evening of opera arias and overtures. Sun afternoon: guitar recital by John Williams (071-538 8891).

MILAN

Teatro alla Scala 20.00 Piano recital by Maurizio Pollini. Tomorrow, Thurs and Sat: Arabella. Wed and Fri: Fra Diavolo (7200 3744).

NEW YORK

Blue Note Jazz Club and Restaurant Tonight's guest is the John Pizzarelli Quartet (shows at 21.00, 23.00 and 01.00). The rest of the week is given over to Tito Puente and the Golden Latin Jazz All-Stars (shows at 21.00 and 23.30, with a third show on Fri and Sat at 01.30). Artists due to appear include Mongo Santamaría, Paquito D'Rivera, Claudio Roditi, Dave Valentin and Hilton Ruiz. Next week: Dianne Reeves (475 8582).

Carnegie Hall The guest orchestra tonight and tomorrow is the Russian State Philharmonic, conducted by Gennadi Rozhdestvensky. Tonight's programme includes Tchaikovsky's Suite No 3 and Rakhmaninov's Third Piano Concerto, with Viktoria Postnikova. Wed and Thurs: Saji Ozawa conducts the Boston Symphony. Fri: Andreas Schiff and the Takara String Quartet. Sat: Orpheus Chamber Orchestra with Peter Serkin (247 7800).

Avery Fisher Hall The next two weeks of New York Philharmonic concerts are conducted by Andrew Davis. This week's programme (Wed, Thurs, Fri, Sat) includes Elgar's First Symphony and Britten's Four Sea Interludes from Peter Grimes (875 5030).

Metropolitan Opera Tonight at 20.00: Fidelio with Hildegarde Behre, Reinhold Gonsky, Ekkehard Wlaschka and Matti Salminen. Tomorrow and Fri: Der fliegende Holländer. Wed and Sat: Turandot. Thurs: Tannhäuser (862 6000).

NEW YORK STATE THEATRE

This week's City Ballet repertory (tomorrow till Sun) opens with an all-Robbins evening. The season runs daily except Mon till Feb 23 (870 5570).

PARIS

Châtelet 20.30 Armin Jordan conducts the Ensemble Orchestral de Paris in Britten's Sinfonietta Op 1, Jean-Louis Florentz's Requiem de la Vierge and Shostakovich's Fourteenth Symphony, with Françoise Pollet and Stafford Dean. Tomorrow: piano recital by Cristina Ortiz. Thurs: Manhattan String Quartet. Sun: Arditi Quartet (4028 2840).

Opéra Bastille 20.30 Donna Brown gives a song recital in the Amphitheatre. Tomorrow and Sat: Myung-whun Chung conducts André Engel's new production of *Lady Macbeth of Mtsensk*. Wed: Teresa Berganza. Thurs: French chamber music. Fri: Marek Janowski conducts Beethoven and Brahms (4001 1616).

Palais des Congrès Kiev Opera Ballet begins a week of performances on Fri with Sleeping

SPONSORSHIP

Identity crisis

One of the main reasons why companies decide against sponsoring the arts, or withdraw after just one venture, is the poor media coverage given to their commitments. Since the money often comes from the marketing budget, a tangible positive PR return, measured by mentions in the media, is sought and expected. When this fails to materialise there is disillusionment.

The Association for Business Sponsorship of the Arts tried to do something about this by lobbying the editors of the national newspapers. Its gentle arm twisting seemed to produce results. A survey in December 1990 suggested that 34 per cent of sponsored arts events that were reviewed in the quality nationals carried a plug for the sponsor. By March 1991 this had risen to 44 per cent, and in June to a massive 71 per cent. This looked like an aberration when the September figure was down to 49 per cent, but by January 1992 a very reasonable 61 per cent of reviews of sponsored events mentioned the backer.

However, the coverage was unpredictable. In particular, the National Theatre was upset when its production of *Murmuring Judges* last October garnered only two mentions for the sponsor (Anerada Hess) out of 25 reviews; and after the NT had added a printed slip to the critics' programmes, bringing the sponsor to their attention.

Stunned by the poor response, the NT conducted a survey of the critics to discover why they had ignored the sponsor. The replies suggested that no newspaper has a fixed policy on mentioning sponsors, at least not one that filtered down to the critic. (It is the FT's policy to record the name of any significant sponsor - but the best laid plans...) Given their apparent freedom in the matter, most critics attributed "lack of space" as the reason for withholding the plug. Only one gave "hatred" of sponsorship, but some were opposed to "free advertising". Quite a few claimed that they were unaware of the sponsorship.

The NT is pursuing the matter. It is contacting arts editors to ask them to produce guidelines for critics, and for *Night of the Iguana* this week the critics will be given help in identifying the sponsor when they collect their tickets. Arts sponsorship needs more justification in a period of declining corporate profits: media coverage may be a superficial way of measuring its value but it is one that even the most philistine financial director understands.

These are difficult times for the computer industry, but the leading companies are showing their sophistication by continuing their links with the arts, in particular the theatre. Data General is putting \$75,000 behind *The Night of the Iguana*. It is also giving the NT a new computer system to handle planning, payroll, etc.

Meanwhile, IBM is the new sponsor of the English Shakespeare Company. In the current climate, with labour forces being cut back, companies are reluctant to publicise the exact size of their generosity. However, the IBM backing must be worth around \$250,000. It will help finance the ESC tour of *Macbeth* and *Twelfth Night* around the UK, and to Japan, Korea, and the US.

The RPO has just completed the most challenging tour in its existence - concerts in all

12 European Community capitals, plus Strasbourg, and Milan (and Hastings) in less than three weeks. The trip was made possible partly by the British Council, which put up £100,000 (a marked contrast to the RPO's Arts Council subsidy of £400,000 for the year) but mainly thanks to Cellnet, which contributed £250,000.

This was another imaginative partnership between the arts and international marketing. Negotiations are well advanced to establish a pan-European digital cellular radio system: at the moment mobile phones cannot work across borders. The competition is intense to fix up deals between the many national participants in this growth business. Cellnet was able to invite the key executives from every EC country to the concert.

It was also able to seal its relationship with Motorola, the manufacturer of its equipment, which came along as a joint sponsor. In effect, the RPO tour gave Cellnet a sophisticated entrée to the continent. In the future it will support the orchestra in the UK.

The RPO-Cellnet tour was a good example of the new realism between companies and arts sponsorship. When business was prosperous there was a trumpeting of the philanthropic aspects of the connection, how companies should put something worthwhile back into the community. Now the rationale is hard-headed - sponsorship makes good commercial sense.

This was the message that came across strongly at a recent seminar on sponsorship in a time of recession, held at Nomura's London HQ. Geoff Shingles, chief executive of Digital, which provides probably the best sponsorship case study for business schools, related how for less than £1m a year invested in sponsorship (and virtually nothing on advertising) the company had already met and entertained, mainly at dance events, 76 per cent of the executives in the UK who decide what computer system their company should buy.

David Charlton relayed how Mobil, medium sized among the oil companies, had built its corporate advertising, and a big reputation, around an annual sponsorship budget of \$750,000. Keith Clark of Nomura mentioned how his company's arrival in Czechoslovakia was helped by meeting its playwright president Václav Havel at a dinner, only made possible by its sponsorship of the National Theatre's visit to Prague last year.

The view that any falling away by existing sponsors in 1992 will be made good by new entrants received encouragement last month when Boddingtons, the Manchester-based brewery, committed itself to investing £1.2m over the next three years in the Manchester Festival of Arts and Television. The Festival is also supported by the City Council and Granada TV.

Another brewer which constantly backs the arts, Beck's, is putting £60,000 behind a retrospective of the German Expressionist artist Otto Dix, which opens at the Tate on March 11. To help spread the news, 17m bottles of Beck's Bier will be imported from Bremen carrying information about the show.

Antony Thorncroft

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 0730-0800 Moneyline 1230-1300 Business Morning 1300-1400 Business Day 2000-2030 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman 2300-2330 World Business Today 0100-0130 Moneyline

SATURDAY

CNN 0730-0800 Moneyline 0800-0830 World Business This Week - joint FT/CNN production 1540-1610 Moneyline 1800-1830 World Business This Week

SUNDAY

Super Channel 1800-1930 FT Business Weekly Sky News 1930, 1935, 2030, 0030, 0230 FT Business Weekly CNN 1800-1930 World Business This Week

Monday February 3 1992

Strengthening the UN's role

SCEPTICS have described the summit of the 15-member United Nations Security Council at the end of last week as no more than a "photo opportunity", allowing various world leaders to burnish their images. But that is a very short-sighted view of an event which, if it did not produce any dramatic results, nevertheless has important longer-term implications for what some call the "new world order".

The foundations of this new international system were laid by the ending of the Cold War and the new spirit of collaboration between the US and the former Soviet Union, which made the UN-backed military operation to oust Iraq from Kuwait possible. However, with the disintegration of the Soviet Union and the departure of its leader, Mr Mikhail Gorbachev, the rosy international outlook of only a few months ago quickly changed again.

The decision by Mr John Major, in his capacity as current chairman of the Security Council, to call a members' summit was therefore well-judged. The replacement of the Soviet Union by Russia as a permanent member of the UN on the international scene of Mr Boris Yeltsin as Russia's new president and the appointment of a new UN secretary-general, Mr Boutros Ghali of Egypt, all justified both a solemn recommitment to UN principles and a reappraisal of the organisation's tasks and functions.

Collective security

The first, though not the second of these objectives was satisfactorily attained. Mr Yeltsin has enthusiastically committed himself to the principle of collective security and a stronger UN peace-keeping and peace-enforcement role. His proposals for sweeping new cuts in nuclear arms and endorsement of stricter controls over the proliferation of weapons of mass destruction also augur well for the continuation of the disarmament process. But the 15 leaders have done no more than scratch the surface of how the UN should fulfil its strengthened peace-keeping and peace-making role.

Mr Boutros Ghali has been given only a very general mandate to prepare by July 1

recommendations on enhancing the UN's capacity for preventive diplomacy and peace-keeping. He is known to be a fundamentally cautious man and it might have been better, at the beginning of his term of office, if he had been given more detailed guidelines by the Security Council. Indeed, in view of all that was said about the need for the world organisation to play a more active role, it was surprising that there was so little enthusiasm for the proposal of French President François Mitterrand and Mr Yeltsin for a permanent UN standby force. Article 43 of the UN Charter specifically provides for such a force, and the international climate will never be more propitious than it is now for setting it up.

'Winning team'

The failure of the summit to have even the most cursory debate about the composition of the Security Council was also disappointing. "You don't change a winning team," Mr Major is reported to have said. But that, surely, cannot be the decisive criterion when the permanent members of that team no longer include some of the strongest players in the world, Germany and Japan.

The make-up of the Security Council no longer reflects present-day realities. The defeated powers of the second world war are now among the top three most powerful economies in the world. Japan alone contributes 12.5 of the UN's total budget, nearly half the US contribution and larger than the British and French shares combined.

Their absence from the permanent ranks of the Security Council is nothing less than an aberration at a time when the UN wants to enhance its role and can only undermine its authority and credibility. It is true that changing the composition of the Council could lead to demands from many other nations for permanent membership or a change in the functioning of the UN institutions. Yet however complicated the solution might be, that cannot be considered sufficient reason for permanently ignoring a problem of such significance for the new international order.

Hard slog for Ireland

WHOEVER succeeds Mr Charles Haughey as prime minister of the Irish Republic will have the daunting task of trying to run an economy which is geographically peripheral to mainstream Europe and where unemployment is about 15 per cent - much higher in some regions - and emigration is still a central problem.

On the face of it, Mr Haughey's imminent departure may look like the passing of a generation which had its roots in the old Ireland. That is to underestimate, however, much has been achieved in the years when he alternated in power with Dr Garret FitzGerald. Ireland now is a more or less contented member of the European Community; relations between Dublin and London have improved beyond recognition and it has become possible to contemplate dropping the formal Irish claim to the whole of Ireland.

Although the Anglo-Irish agreement was negotiated on the Irish side by Dr FitzGerald, Mr Haughey has played his full part in sticking to it. Even on cross-border security, he has been reasonably helpful. On the economy, while he has been occasionally profligate, his government has moved to a more self-disciplined position, as last week's budget showed. Yet it is a gauge of the problems that Ireland faces that it has to run remarkably very simply to stay in the same place.

Old-style politician

The customary charge against Mr Haughey is that he was an old-style politician who ran his party and the country like a Mafia: *uno duce, una vox*, as the Irish Times has commented. Yet you can only do that if the prevailing society allows. Ireland did allow it. It is notable that none of the candidates for the succession are putting forward very radical plans for change. Ms Mary O'Rourke, the health minister, for example, says that she is opposed to the repeal of Articles 2 and 3 of the constitution (which lay the claim to govern the whole of Ireland) on the grounds that "for us and our party they are very important and we subscribe to them".

A more damaging charge

against the outgoing prime minister is that, like other leaders in other countries, he stayed too long. The succession of scandals and accusations of cronyism were becoming embarrassing if not so much for Mr Haughey at home as for the image of Ireland abroad. Broun had begun to give the country a bad name. Nevertheless, his departure will not necessarily produce a substantial change of policy.

Challenges ahead

The challenges for his successor are to establish a sustained economic growth rate well ahead of the European average; to reduce the level of unemployment; to attract inward investment and to encourage Irish entrepreneurs to stay at home. Again, however, it may be pointed out that what was precisely what last week's budget was designed to do. Mr Bertie Ahern, the finance minister and another candidate for the succession, acknowledged the debt to the financial transfers from the EC, which he described as "our other homeland". He outlined a considerable reduction in the public sector borrowing requirement down to just over 3 per cent of gross domestic product. Success in the battle against inflation - down to 3.2 per cent - compares favourably with that in other countries. But, he added, unemployment remains the highest social and economic problem.

Given modern communications, there is no definitive reason why a small, outlying economy should not be a success story. It is a matter of finding niche markets and, particularly in Ireland's case, further developing tourism. Yet there is one area where the Irish economy remains peculiarly distorted: that is the economic distinction between the two parts of the island. It is there - in the joint development of trade, agriculture and industry between north and south - that progress most needs to be made. A new prime minister may not be expected to change the constitution overnight, but he or she could take note of economic imperatives and resolve to embark upon a long hard slog.

Mr Paddy Ashdown favours it. Mr John Major doesn't. Mr Neil Kinnock is thinking about it - but agreed to it for Scotland and London last week. Every other country in the European Community except France has it. All the emerging democracies in eastern Europe have chosen it.

It is proportional representation (PR) as the system for electing political representatives, and the debate on its pros and cons is intensifying in the UK as the election looms.

Mr Ashdown's Liberal Democrats have a vested interest in a proportional voting system. As a third party with support spread across the country, the first-past-the-post system serves them ill: the Liberal Democrats and their predecessors have never won more than 23 seats (out of up to 650) in a general election since the second world war, despite gaining up to 28 per cent of the vote. With strict proportionality, they would have been entitled to about 150 seats in 1987, and held the balance of power.

However, the growing interest in electoral reform is due not to the Liberal Democrats alone, but to the possibility of a hung parliament after the election. Mr Major has ruled out trading PR in a deal with Mr Ashdown. But Mr Kinnock, whose Labour party last won an election nearly 18 years ago, is already moving towards electoral reform.

Last week, Labour agreed to PR for elections to the Scottish Assembly and the Greater London Authority. It plans to set up a committee to look into PR for elections to the European Parliament, where the UK's adherence to first-past-the-post has produced extreme distortion, affecting the overall party balance at Strasbourg.

It might not be too difficult for Mr Kinnock to go the whole hog and introduce PR for the House of Commons should Labour require Liberal Democrat votes to oust the Tories in a hung parliament - provided there can be some agreement on which system to adopt.

The variety of PR systems has been an obstacle to wider discussion of electoral reform. First-past-the-post, at least, has the merit of familiarity. The detailed working of Ireland's system of single transferable vote are understood by few, and even sophisticated German voters have difficulty in grasping their additional member system.

Yet in reality, there is little complex about the options, which can be reduced to five broad choices (see illustration). The decision about which voting system is to be chosen depends on the weight to be given to five factors:

● **Fairness.** The traditional reason for supporters of PR is that it is fairer - the number of MPs would correspond more closely to the popular vote than under first-past-the-post.

The degree of fairness can be measured using the index of proportionality devised by Professor Richard Rose of Strathclyde University. This widely-accepted measure is based on the sum of the differences between each party's share of seats and its share of the vote, divided by two and subtracted from 100. The higher the index, the greater the degree of proportionality.

The UK index has fallen

John Willman and Andrew Adonis on the merits of proportional representation

Ballot box conundrum



Electoral systems: the conundrum
The UK's first-past-the-post system is being challenged by a range of alternatives. This diagram illustrates the complexities of different electoral systems.

Alternative vote. Voters mark numbers in order of preference. If no candidate wins more than 50 per cent of the vote, the second and third candidates are added to the count. This process continues until one candidate has more than 50 per cent of the vote.

Single transferable vote. Voters mark numbers in order of preference. Seats are allocated to the parties in proportion to the vote. This system is used in Ireland and New Zealand.

Additional member system. First-past-the-post is used to elect a certain number of MPs. Additional seats are then allocated to parties to bring the total number of MPs in line with the proportion of the vote.

Single transferable vote. The Liberal Democrats' favoured system, also creates multi-member constituencies - typically with three to five members. While this breaks the direct one-to-one link between constituency and MP, it may allow constituents to approach an MP from the party they voted for (assuming that MPs from more than one party are elected).

Labour's strong desire to retain a direct constituency accountability for MPs means that the party is most likely to endorse the additional member system used in Germany. Half the MPs are elected by constituencies, with the rest being allocated to ensure representation which matches the popular vote.

● **Representation of minorities.** The UK parliament does not fairly reflect the composition of British society - less than 7 per cent of MPs are women and only five are from the black and Asian ethnic minorities. Clearly, this reflects the choice of candidates by parties, and could be changed if parties had the will to insist on it. But some PR systems make it easier to create a more representative legislature.

For example, the list system can be used to promote greater representation by women and ethnic minorities simply by ensuring that they appear near the top of the parties' lists. Similarly, women and minority representatives can be used in the topping-up process which creates Germany's additional member seats.

It would, however, be naive to think that weighting of such issues will determine the character of a reformed electoral system. At the end of the day, inter-party haggling will decide the issue - as it always has.

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OBSERVER



"Pass me the smear supplement"

Dubai royal family he will address the symposium on camels' training and dietary requirements, giving his audience the benefit of his seven years behind-the-scenes observation of camel races, a popular Middle East sport, and his discussions with vets, trainers and dieticians.

Trials of the company's products are already under way in the desert to see how food additives could improve racing camels' performance, if not their tempers.

Ox-pox

Meanwhile, as if the Russians did not have enough problems already, a mysterious disease has been killing off their yaks.

More than 1,000 of the beasts - delightfully defined in the Oxford Dictionary as "long-haired humped grazing wild or domesticated ox of Tibet" - have died in eastern Siberia over the past two months. Some specialists are blaming large-borne cattle plague. The crisis has been deemed

of sufficient importance to merit sending a delegation from the Russian parliament's emergency committee to the mountainous Tuva region of Siberia. Any salt mines nearby?

Hog's back

Steel yourselves for another six weeks of winter, warned denizens of Punsxsutwney, Pennsylvania, yesterday when Phil the groundhog saw his shadow as he emerged from his burrow, and went back again.

For long a local hero, the weather-forecasting rodent will soon achieve fame on the silver screen. Shooting starts next month on "Groundhog Day", and Bill Murray, the film's leading (human) actor, showed up at the burrow on Gobbler's Knob for rehearsal.

Lion's share

With the life assurance industry under fire for its sales practices, it might seem that the self-regulatory regime has fallen somewhat short of its goals. But not to the Association of British Insurers.

In a submission to Sir Kenneth Clucas, who has been charged with overhauling the current regulatory regime for retail prudential regulation, the Association of British Insurers says the creation of a new super-regulator. This would require the merger of two existing self-regulatory bodies, Lloyds and Fimbra.

But there's a catch. For the merger to be acceptable to the association, half the combined outfit's directors would have to be life assurance industry representatives. The rest, the ABI concedes, could come from "other providers, independent financial advisors and public interest representatives." The association argues that this is justified because its

larger parties - and to the majority of people who have voted for them.

The Israeli list system, for example, provides seats in the Knesset for religious and extremist parties with 1 or 2 per cent of the popular vote. They can force the larger parties to implement policies for which there is no popular support as a condition for coalition.

Elsewhere, extreme right-wing parties, such as Jean-Marie Le Pen's National Front in France, have achieved parliamentary representation under PR elections which has been denied to their UK equivalents under first-past-the-post.

Most PR systems try to exclude small minorities, usually by some form of threshold which excludes parties which fail to win a minimum share of the popular vote. In Germany, the figure is 5 per cent, which has excluded small right-wing parties but allowed the Greens to enter the Bundestag. But such thresholds do mitigate the proportionality of the final vote.

● **Accountability to the elector.** One feature of the UK's first-past-the-post system is that there is a one-to-one link between MPs and their constituencies. Most proportional representation systems break this direct link to some degree.

The list system does this most radically, by creating regional or even nationwide multi-member constituencies. It also puts more power in the hands of the party leaders who select the candidates for the list.

Single transferable vote, the Liberal Democrats' favoured system, also creates multi-member constituencies - typically with three to five members. While this breaks the direct one-to-one link between constituency and MP, it may allow constituents to approach an MP from the party they voted for (assuming that MPs from more than one party are elected).

Labour's strong desire to retain a direct constituency accountability for MPs means that the party is most likely to endorse the additional member system used in Germany. Half the MPs are elected by constituencies, with the rest being allocated to ensure representation which matches the popular vote.

● **Representation of minorities.** The UK parliament does not fairly reflect the composition of British society - less than 7 per cent of MPs are women and only five are from the black and Asian ethnic minorities. Clearly, this reflects the choice of candidates by parties, and could be changed if parties had the will to insist on it. But some PR systems make it easier to create a more representative legislature.

For example, the list system can be used to promote greater representation by women and ethnic minorities simply by ensuring that they appear near the top of the parties' lists. Similarly, women and minority representatives can be used in the topping-up process which creates Germany's additional member seats.

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members represent the lion's share of the market and will pay a commensurate amount of the new body's costs. Talk about self-regulation!

Time to reflect

Great minds think alike. Or so it would seem, from the Times Literary Supplement's observations on Melvyn Bragg's novel *A Time to Dance* about an affair between a bank manager in his mid-50s and an 18-year-old secretary, whose TV adaptation has recently been broadcast. Bragg's novel is a witty, satirical and well-crafted piece of fiction.

In the novel, the TLS points out, Bragg's hero rhapsodises about his young lover's name, Bernadette, as follows:
"The three syllables, softly clacking my tongue against my palate. Bern - how urgent, how hot! A - the pause, a sigh the fulcrum of anticipation; de - the staccato, the claim."

What a coincidence, then, that 30-odd years in advance of Bragg's 1950 novel Vladimir Nabokov's middle-aged character Humbert Humbert should have rhapsodised thus about the name of his 15-year-old step-daughter, Lolita:
"Lo-le-to: the tip of the tongue taking a trip of three steps down the palate to top, at three, on the teeth. Lo. Le. Lu."

Priceless

Had trouble getting hold of the FT recently? Then look no further than Harry Nicholas, the Knightsbridge department store. Its display windows are crammed with sculpted piles of FTs. There is even a huge head with its tongue stuck out, all made out of the pink 'm'. The up-market store, which prides itself on the originality of its displays, used 100,000 copies. The bad news for Observer and colleagues is that the papers were not bought, but given away - and that was before the price went up another 5p.

Self-appointed patron of poor

Richard Gourlay on Imelda Marcos's presidential aspirations

SINCE Mrs Imelda Marcos returned to the Philippines last November she has collected law suits as she used to collect shoes. The widow of the country's late dictator and self-appointed champion of the poor has already been charged on more than 100 counts, ranging from tax evasion to theft of hundreds of millions of dollars.

In spite of these lawsuits, Mrs Marcos is pressing ahead with her attempt to become president of the Philippines. Last week she filed as a candidate in the May polls, the first since President Corason Aquino came to power in 1986 after a failed coup had triggered a popular revolution.

A comeback by Imelda could be dismissed as the dream of a deluded and unemployed former First Lady. But Mrs Marcos is creating enough of a stir to suggest that, even if she will not win, she will again play an important role on the political stage.

For this she has Mrs Aquino in part to thank. Restoration of democratic institutions after 14 years of martial law under President Ferdinand Marcos has been a painful experience.

Mrs Aquino's reluctance to set the rules of power and give firm leadership has led to policy drift, an uncertain investment climate and a stagnant economy.

Divisions in the ruling party will be exacerbated by Mrs Aquino's choice of General Fidel Ramos, the former defence secretary, as her preferred successor.

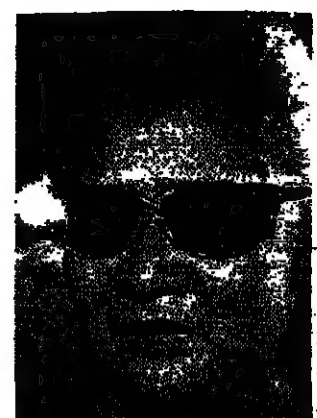
A protestant in a predominantly Roman Catholic country, Gen Ramos was also head of the Philippine Constabulary for a decade under President Marcos and may have awkward questions to answer.

Mrs Marcos is astute enough to capitalise on these shortcomings. Remarkably, the nation's greatest shopper is presenting herself as the underdog, an "oppressed widow and orphan", rebuilding her ties with the poor.

"For years the poor have cried with me," she said last week from the splendour of her \$2,000-a-day Imperial Suite at the Plaza Hotel.

She brushes aside suggestions that these statements are inconsistent with her fabulously opulent lifestyle before she was ousted with President Marcos in 1986. "When you are First Lady you are like a guiding light holding some kind of torch," she says, waving a diamond ring she says Mr Marcos bought with a fortune he had already made when they married 37 years ago.

Sceptics have suggested that Mrs Marcos's presidential aspirations might not be entirely



Imelda Marcos: humbug aplenty

divorced from her imminent trials in Manila. But Mrs Marcos dismisses this suggestion. "They say the voice of the people is the voice of God," she says, hinting that being elected would be vindication enough. "But I am not afraid to go through judicial and legal process."

Manila's intelligentsia has largely scoffed at Mrs Marcos, partly because of a string of outlandish theories. She believes, for example, that Chinese adventurers are poised to strike south to reopen Manila's seventeenth century galleon trade with Mexico.

These critics say that she can only win by buying the elections, like her husband tried to do in 1986.

But they may be missing the point; Mrs Marcos is not talking to them. "I have support from the masses, the people, the poor ones," she claims. At a rally outside an army camp last week, Mrs Marcos did indeed seem to inspire a collective amnesia. She also has a surprisingly commanding presence before her "little people".

Such advantages may not be enough. Realistically, Mrs Marcos is running for president from too far back in the field. Her best chance is to link up with her husband's most accomplished business associate, Mr Eduardo "Danding" Cojuangco, another of the eight presidential candidates.

But for the moment she sounds like a true believer in her own humbug. "I was like a tree that was fruitful, flourishing and productive, who could not grow a leaf, not a single flower to share with people in need," she says of her time in exile. "To be uprooted was the beginning of slow death."

If forgiving Filipinos fall for this line and allow Mrs Marcos her comeback, the outside world will surely feel that the restored democracy has failed. The Philippines could then lose much of the international business and political support it still badly needs.

BRUSSELS HAS 3 NATIVE TONGUES. HERE'S HOW TO AVOID BEING IGNORED IN ALL OF THEM.

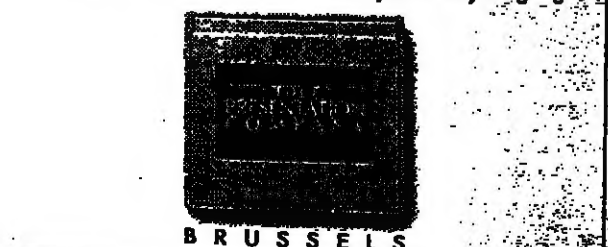
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BRUSSELS.

Showing tonight: a picture of chaos

The French government's television deregulation drive is in deep trouble. Alice Rawsthorn reports

French television

	1991	1990	1989	1988
TFT	7,154 (51.4)	523	432	438
Antenne 2	2,221 (14.5)	158	224	214
FR3	972 (7.0)	73	112	114
Canal Plus	3,336 (24.1)	25	41	45
La Cinq	2,302 (16.5)	135	129	108
M6	1,048 (7.5)	87	72	80
RTL	57 (0.4)	64	66	66
TMC	7 (0.1)	12	14	14
Total	13,929 (100)	100	100	100

by the end of the decade there were three main private stations - Canal Plus, La Cinq and M6 - and a privatised TFT, run by the Bouygues construction company, as well as the two remaining state channels.

But instead of the virtuous combination of cultural diversity and commercial buoyancy envisaged by the government, French TV is in chaos. The supposedly pluralist system is dominated by one channel - TFT - which has thrived in the private sector and now commands more than 40 per cent of the French TV audience and 60 per cent of the advertising market.

The power of TFT has left the other stations scrambling for advertising revenue. A2 and FR3 are in the red, although state owned, they are partly financed by advertising and have been affected by the economic slowdown. M6 is still struggling to break even. TFT apart, the only successful station is Canal Plus which, as a pay-TV channel, makes most of its money from subscriptions, not advertising. The other channels are locked in a vicious circle; their viewing figures are not high enough to attract advertising away from TFT and, as a result, they do not have enough money to

invest in the new programmes they need to increase their audiences.

The worst case of all is La Cinq which tried - and failed - to compete directly with TFT. In the past year or so its finances have been so strangled that it has resorted to broadcasting cheap pornography, to the horror of the regulatory authorities. La Cinq made a loss of more than FF1.1bn last year, slightly more than its overall turnover.

"The crux of the problem is that there are too many channels chasing too little revenue," said Mr Claude Ravilly, finance director of Canal Plus. "There is a limit as to how many mainstream channels the advertising market can support. Three is probably the maximum. Five is too many."

La Cinq's collapse has, temporarily, at least, helped to alleviate this problem. It is possible that it will find a rescuer. So far the only would-be saviour has been stepped forward by Mr Silvio Berlusconi, the Italian media magnate who is one of its larger shareholders. However, his bid may not be acceptable to the French government given that his Italian stations broadcast exactly the kind of pornographic programmes that the socialists were eager to avoid in France.

If no suitable rescuer comes forward, La Cinq will go off air. Its likeliest replacement would be the current affairs channel - a French version of CNN, the US round-the-clock news format - recently proposed by TFT, Canal Plus and M6. They claim such a channel would be financially viable, as a low-budget service funded partly by selling its own advertising and partly by the revenue they expect to gain after La Cinq's demise.

There would then be four mainstream commercial stations. Most observers of the French media sector believe, like Mr Ravilly, that there is only room for three. The likeliest scenario is that the government might merge the two remaining state channels - A2 and FR3. So far though, it has given no definite indication that it plans to do so.

In the meantime the government could try to aid the TV industry by relaxing state restrictions on advertising - which are stricter for the state stations than their commercial rivals - and programming. These restrictions range from a ban on TV advertising for certain products, such as most forms of retailing, to a stipulation that at least 40 per cent of all programmes be made in France.

Some observers claim that these constraints impose an unfair burden on the TV companies by artificially inhibiting the growth of advertising revenue and inflating overheads. The '40 per cent French' rule alone is estimated to add 20 per cent to programming costs.

"It is a ridiculous situation," said Ms Rebecca Wilmington, European media analyst at Morgan Stanley Securities in London. "You can't expect commercial TV companies to fund for themselves in a competitive market when they are shackled to the hell and chain of government regulation."

The government has, in recent years, made slight modifications to the advertising constraints. This may reflect the fact that these restrictions are partly a legacy of the time when France's powerful regional press used its political influence to try to curb TV's potential as a competitive advertising medium. Given that a number of the leading regional press publishers, notably Hachette and Herve, are now big investors in TV, the situation today is less sensitive.

On programming, the government shows no sign of relaxing its policy of censorship of its arts policy under Mr Jack Lang, the powerful minister of culture whose brief includes broadcasting. He has been to protect the French language and France's heritage. Mr Lang recently fought a fierce campaign in Brussels over the '40 per cent' rule.

One area of broadcasting where the government does seem prepared to take action is cable. The French cable system is struggling to build an audience in the face of hefty losses and an embarrassing high 'churn', or disconnection rate. Ten years ago when the socialists unveiled their 'plan cable', they forecast some 1.5m subscribers by 1992. But cable's progress has been so slow that fewer than 700,000 homes subscribe.

One reason for cable's problems is that, just as TFT has drained advertising revenue away from the other commercial channels, so the popularity of Canal Plus has made it difficult for cable to attract subscribers.

Earlier this month the French cabinet ordered a review of the cable sector. The collapse of La Cinq has led to calls for the government to do the same for the rest of the broadcasting arena. So far there has been no response from the government, probably because it is desperate to distance itself from the political embarrassment of the La Cinq debacle.

Samuel Brittan

Rival models of privatisation



There are now so many libraries of books on privatisation that even reading them is more than a full-time job.

It is therefore extremely useful to have within the covers of one pamphlet an analysis of British experience. Privatisation Everywhere has been written by John Moore, who was a minister at the Department of Energy and then financial secretary of the Treasury with a special responsibility for the Cabinet as secretary of state, first for transport and then for health and social security.

Many mainstream economists were initially sceptical about privatisation, not because they were enthusiastic about nationalisation but because they believed that competition was what mattered and that ownership was unimportant. The economic analysis of property rights - not very developed in the UK when privatisation started - suggests, on the contrary, that ownership is crucial. Moore summarises the reasons as the inevitable coordination of commercial to political objectives in state concerns; the absence of the bankruptcy threat; and the weakening of the link between customer gratification and financial success.

The sceptics have been persuaded to be less wary by the popularity (after the event) of privatisation in Britain and other western countries, but even more by its prominence in the reform programmes of the ex-communist countries, where his competitive overhaul of his country's economy. Governments in central and eastern Europe and their western advisers are united in believing that it is not enough to free prices and remove other controls unless managers have a direct personal stake in the profitability of their enterprises. Further, the conditions of course, a functioning monetary system, which is not required to finance sky-rocketing government deficits. But I will not enlarge on the latter problem.

John Moore writes from an unashamedly British background. He points out that legitimate political worries about, for instance, foreign ownership or the continuation of uneconomic but socially necessary services can be safeguarded either in the privatisation legislation or through normal government powers which at least bring in some distribution to all citizens on the ground that "what we obtain too cheap, we esteem too lightly".

Whatever the pros and cons of free distribution in the UK context, it looks very different in the ex-communist countries where very few people can afford to subscribe for conventional privatisation issues. There are three basic options:

- Sales to foreign investors, which at least bring in some hard currency and raise resources for domestic investment or consumption;
- Mass distribution by some variant of vouchers, as in Czechoslovakia or Poland;
- Handing over to existing management and workers, which in practice will often mean the former communist appointees.

So great is the urgency that all three methods have to be used. Even the third cannot be ruled out for small and medium-sized enterprises. The same manager may behave differently if his personal fate depends on commercially-earned profits rather than satisfying the local party chief in a heavily rigged market.

Cultural change is also required. None of these three methods will yield good results if a Russian manager believes that the key to successful competition is breaking the windows of his competitors or overturning their trucks. But a start has to be made somewhere. The lessons from Britain, in which about one tenth of the economy was taken out of state control over 13 years, need to be modified before they are used in countries where far more enterprises have to be transferred far more quickly in much more elemental conditions.

*Centre for Policy Studies, 52 Rochester Row, London SW1P 1JU, price £5.95.

John Moore: scathing about senior City figures

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LETTERS

Need to learn Japanese

From Mr Michael Perry.

Sir, In view of the correspondence about the importance of using the Japanese language to do business successfully in Japan, which has appeared in your columns (Letters, January 15, 31 and 27), two points may be worth noting.

First, in research recently undertaken by Gallup in Japan into Japanese corporate buyer attitudes, the majority of respondents believed that "it is important for businessmen from abroad to have the ability to conduct business in the Japanese language".

Second, Priority Japan, the industry-to-industry campaign which follows on from the Opportunity Japan Campaign, is actively trying to spread the word among British companies about the need to do business in Japanese and to take advantage of the various schemes to train their personnel in the language.

This is not to contradict senior industrialists quoted by Mr Alan Tomlinson (January 27) as preferring Japanese staff for their Japanese operations.

On the contrary British industry needs to invest both in a presence in Japan, as well as in Japanese and non-Japanese nationals and in a greater awareness and knowledge of things Japanese at home. Michael Perry, vice-chairman, Unilever, chairman, Priority Japan, 7th floor, Kingsgate House, 60-74 Victoria Street, London SW1E 6SW

Brands too valuable not to be in balance sheet

From Mr J M Murphy.

Sir, Lex, in its trade against brands and other intangibles on the balance sheet (January 30), has got it wrong. Lex comments that "the Savoy name would be worth rather more to Mr Rocco Forte than it would be attached to a boarding house in Blackpool". But the Savoy's kitchen equipment would also be of more value to Mr Forte than to a small Blackpool boarding house, yet the Savoy's kitchen equipment is accommodated quite readily on the balance sheet.

Lex then argues that "accounts are there to allow the sheets in inappropriate flows", as brands are for many companies the key determinants of future cash flow, it is particularly important that they do appear in accounts.

Finally, let us consider Maxwell. Lex implies that MCG's

collapse illustrates the inappropriateness of putting brands on the balance sheet, yet virtually the only assets which will emerge unscathed from the wreckage will be the brands and publishing mastheads.

In today's world the "worth" of a company frequently resides more in its intangible assets (brands, patents, copyrights, software, etc.) than in its tangible assets, yet current accounting techniques are rooted in the 19th century and virtually ignore the importance of intangibles in contemporary wealth creation. Railing against brands on the balance sheet is inappropriate; Lex should be championing their inclusion.

J M Murphy, Interbrand Group, 40 Long Jett, Chapel Gardens, London WC2E 9NT

Why not a level airport?

From Mr Malcolm Naylor.

Sir, Paul Betts has sadly fallen into the habit of several other aviation correspondents when referring to London City as "the loss making airport", while Stansted is described as a "400m complex". I have no quibble with either description in isolation but within the same article ("Zurich jet service brings boost for City airport", January 30), but why bias the

reader one way or the other? If we wish to describe airports according to their profitability, let's refer to both Stansted and Gatwick as loss-making airports in line with their 1991 published accounts. Malcolm Naylor, managing director, Brynmor Airways, Plymouth City Airport, Plymouth, Devon PL6 8BW

An irrational argument

From Mr Michael Pickard.

Sir, Mr Riggs's letter (January 26) is incorrect, irrational and insulting to our customers and to those employed in, and associated with, the life insurance industry.

For the large majority of people in this country life insurance is by far the most popular means of long-term savings. It offers financial protection, peace of mind and pooled investment expertise. This has led to a record of excellent long-term returns in a very competitive market place, with millions of satisfied policyholders.

Policyholders enjoy the protection of a regulatory framework that has never been stronger. Selling practices, which Mr Riggs attacks, are in particular closely controlled and monitored. Great emphasis is placed on suitability and the long-term nature of the contract.

Michael Pickard, chairman, Life Insurance Council, Association of British Insurers, 51 Gresham Street, London EC2V 7HQ

Just pensions

From Mr David Lindsay.

Sir, So Mr Neil Kinnock is going to raise pensions "at once" if elected, is before equalising state pension ages. That would, of course, not only benefit many not in need, but further widen the gap in the treatment of comparable men and women, thereby certainly breaching the spirit - and probably, also, the law - of the EC directive on equal treatment in social security.

Would not the £3bn or so it would cost to raise the pension be better spent in equalising pension age at 60 (to be the starting age of a pension decade) to bring justice to half the population and benefit to many now without pension or earnings?

David Lindsay, legal adviser, Campaign for equal state pension ages, 36 Orchardcombe, Whitechurch Hill, Reading, Berkshire RG6 2QL

Fax service
LETTERS may be sent on 01-475 3333. They should be clearly typed and not handwritten. Please send no more than one letter.

Misleading view on Mexico's exchange rate policy

From Mr Alejandro Foxley.

Sir, I was disturbed by your suggestion ("Mexico gambles on party with dollar", January 23) that I believe the Mexican finance minister, Pedro Aspe, is courting disaster with his exchange rate policy. I have never said such a thing. I have long been critical of the policy pursued by the previous government in Chile of freezing the exchange rate in nominal terms. This created a serious crisis because of the very slow convergence between domestic and international interest rates. This in turn made Chilean producers lose their competitive position and suffer enormous losses, bankruptcies, and caused a col-

lapse of a large part of the financial system.

I have discussed these views at length with my friend Pedro Aspe and other Latin American finance ministers so they are well known and widely shared by my colleagues.

Your comment gives a wrong impression about my opinion of Mexico's economic policy. I have enormous admiration for what president Salinas and his team have achieved and will continue to achieve in the economic field. I think Mexico is implementing a set of economic policies which are not only sound but appropriate to Mexico's exceptional circumstances. Our own economic policy is very similar

to theirs and the results in both cases are very solid.

Mexico has not fixed the exchange rate but is following exchange rate rules fully consistent with the excellent condition of its balance of payments. And if they were to fix the exchange rate in the future, it would not be my role to comment on it, because each country has specific circumstances that may justify such a policy. In the late 1970s, the policy did not work in my country; that does not mean it will not work in other circumstances, for example in present day Argentina. Alejandro Foxley, minister of finance, Republic of Chile

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GEORGIA
The International State

INSIDE

Maxwell recycled funds to banks

Nearly all the £900m (\$1.5bn) siphoned away by Mr Robert Maxwell from public companies, pension funds and banks was recycled to other banks in a frantic attempt to shore up his tottering private empire. This is the conclusion of an analysis by the Financial Times based on the initial findings of official investigations into the Maxwell empire. Page 14

Eurotunnel sues governments

Eurotunnel, the Channel tunnel operator, intends to claim damages from the British and French governments to compensate for the cost of additional safety requirements. Page 14

Alredale wins breathing space

Alredale, the private holding company for Messrs. Hill Samuel, the UK kitchen retailer, has won another year's breathing space from banks which it owes over £250m. Announcing an interim loss of £25.1m (\$100m) for the six months to the end of September, against £26.5m last time, Mr Louis Sherwood, chairman, said that senior lenders have agreed to continue rolling up interest and repayments of principle. Page 14

Nobel reclaim cash

The board of Nobel Industries, the Swedish chemicals and defence group, is to seek repayment of the SKr1.92bn (\$328m) capital contribution it made last August under an agreement to help a 14-bank consortium save its finance subsidiary, Gamlestad, from collapse. Page 16

Investors shrug off gimmicks

President Bush delivered his much vaunted State of the Union message last week, but investors in the bond market shrugged off the election year package of tax gimmicks and took their cue from Mr Alan Greenspan, the Federal Reserve chairman whose comments in Congress appeared to pour cold water on the prospect of interest rate cuts. Page 16

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GPA rejects advice over flotation price

By Roland Rudd in London

GUINNESS Peat Aviation, the world's largest aircraft leasing company, has rejected the advice from its merchant banks to price its new shares at around \$30 in its forthcoming flotation.

Mr Tony Ryan, the group's chairman and founder, was reported by one of his advisers as telling the group's investment banks that such a price, which would value the company at around \$3bn, would mean selling the company on the cheap. Mr Ryan owns 8 per cent of the company and every dollar reduction in the share price would reduce his wealth by \$10m.

GPA yesterday called an emergency board meeting at its headquarters in Shannon, in the Republic of Ireland, to discuss the impending sale which could take place as early as March or April.

The group's executives were first told on Friday, in a meeting with its advisers in London, that the banks were proposing to price the new ordinary shares at between \$20 to \$25, with the emphasis on the lower price.

GPA executives immediately insisted on flying the bankers to Shannon. Representatives from Japan's Nomura, Schroders, the UK merchant bank, and Goldman Sachs of the US then had a meeting with Mr Ryan. Representatives from Barclays de Zoete Wedd, GPA's UK brokers, were also present.

Mr Ryan, already irritated by what he heard, was reported to be even more angry when told that one of the advisers was proposing selling the shares for as little as \$17 in order to be sure of placing \$500m of the stock in the US.

One adviser to the group said: "Mr Ryan hit the roof when he heard that". The offering will make multi-millionaires out of most of GPA's executive directors.

GPA's advisers have now been told to come up with a new price in the next few weeks. The row could cause a serious rift between the advisers, since there are sharp differences of opinion between them on the proper value of the company.

It is understood that GPA would like to price the shares nearer to \$30. Earlier this year GPA raised \$100m through a private placement of convertible redeemable preference shares in the US. These convert into ordinary shares at a price of \$34. GPA is considering raising about \$700m of new money in its flotation. However, shares with a value of up to \$1.5bn are likely to be on offer, the precise amount depending on how many of its existing shareholders wish to sell.

The sale will also help GPA finance its ambitious programme of aircraft purchases. To the year 2000 it has firm orders of \$11.9bn.

The flotation is expected to value the whole of the business, which is a subsidiary of the US company, Waste Management Incorporated (WMI), at between \$2bn and \$3bn.

WMI is the world's biggest waste disposal and treatment company and has a market value of \$2bn. It wants to float Waste Management International to help finance rapid expansion of this overseas business.

The timing and structure of the share sale is similar to the offering of shares planned by Guinness Peat Aviation, the world's biggest aircraft leasing company.

A listing for Waste Management International will be obtained in both London and New York. Around 50 per cent of the shares are earmarked for the US; the rest will be distributed throughout Europe.

The sale is being organised by the US investment banks, Merrill Lynch and Kidder Peabody, with the City of London merchant bank, Lazard Frères, and the City stockbroker, Cazenove.

At the end of last week, UK fund managers received a document on Waste Management International prepared by Cazenove. One who received the document said it was an obvious signpost on the road to flotation.

WMI currently has a direct shareholding of 70 per cent in Waste Management International. It has an interest in the remaining 30 per cent through two quoted subsidiaries, Wheelabrator Technologies and Chemical Waste Management, which have respective holdings of 15 per cent in the international business.

After flotation, WMI's holding is expected to fall to 66 per cent. Wheelabrator and Chemical Waste are expected to reduce their holdings to approximately 12 per cent each.

Waste Management International is likely to make a filing with the Securities and Exchange Commission, the US securities regulator, in the next few weeks. In preparation for the share sale, it cannot discuss flotation until it has done this, so yesterday it refused to comment.

Over the past 20 years, WMI's annual turnover has grown from \$18m to \$7.5bn and earnings per share have risen at a compound annual rate of 29 per cent.

David Barchard and Robert Peston on the cautionary tale of the TSB

By Roland Rudd in London

There is no better cautionary tale for bankers than the ill-fated foray into commercial lending by the TSB Group of the UK. It is the story of a savings bank which got into a business, corporate lending, whose risks it did not properly appreciate. It then lent too much too quickly and concentrated much of the lending on a particularly risky sector, property.

The price of this mistake has been high. The bank recently disclosed an annual loss of £47m (\$85m), in large part because it made provisions of £432m to cover losses on commercial loans made by its subsidiary, Hill Samuel. These provisions were equivalent to 8 per cent of Hill Samuel's loan portfolio, a very high rate. But just over four years ago, TSB was confident that by paying £777m for Hill Samuel, it would shed its dour image as a savings bank and pose a challenge to England's quartet of clearing banks.

It can now claim close kinship with the clearing banks, but not in the way it wanted. As a proportion of its total loan book, its losses from corporate lending are even bigger than theirs. The group would be in trouble without its unglamorous traditional business.

At the end of March 1987, six months before the deal with TSB, Hill Samuel had a £1bn portfolio of corporate and personal loans. Mr Don McCrickard, TSB's chief executive, says it then inherited another £2.5bn of corporate loans already made by TSB and its subsidiaries. But the loans which

have caused today's difficulties were made in the main between the end of 1987 and mid 1990. In this period, Hill Samuel lent a further £3.5bn, according to former Hill Samuel executives. Mr McCrickard says that most of the growth in lending took place before mid 1989, when £3bn was added. In other words, for a year and a half, TSB was expanding its loan book at an annual rate of more than 50 per cent, an unusually high rate.

When a lending book is being expanded so rapidly, it is difficult to maintain the standards used to assess potential borrowers.

"Where we might have lent £2m in the past, we were suddenly lending £5m. The decisions were not bad at the time they were taken, but the amounts lent were probably too large," says a former Hill Samuel executive.

Lending was directed towards the particularly vulnerable sectors of property and construction. Together these sectors account for 50 per cent of Hill Samuel's 1991 bad debt charge.

TSB's board has made it plain whom it holds responsible for the Hill Samuel mess. About a third of Hill Samuel's management has left in the past nine months. The most notable departures are Mr Hamish Donaldson, who was chief executive, and Mr Ted Emerson, head of banking.

Only two out of the top 12 executives from the expansionist epoch have survived: those in charge of personnel and legal and administrative affairs.

Hill Samuel's corporate banking department has been cut from 600 people to less than 540. Only four of Hill Samuel's 11 branch directors survived.

The departed executives do not deny their share of blame. But they are bitter that the TSB board has apparently absolved itself of responsibility. "From May 1988 onwards Hill Samuel was very firmly under the management of TSB executives," says another former senior Hill Samuel director. "Some of the blame for the loans that went wrong must lie with them."

Their anger is directed principally at Mr Don McCrickard, TSB's chief executive. Mr McCrickard did not initiate the increase in lending, which was the joint responsibility of TSB's chairman at the time, Sir John Read, and his then managing director, Mr Philip Charlton.

However former Hill Samuel executives say that from 1988 onwards Mr McCrickard was the principal link between the merchant bank and its parent and thus in a position to curtail the lending spree earlier than he did. TSB accepts that Mr McCrickard

had responsibility for Hill Samuel from an early stage - though his capacity to control the bank is now difficult to assess, because TSB's cumbersome management structure of the time has since been simplified.

During 1988 Mr McCrickard, already a TSB main board director, moved across from running UDT, TSB's finance house operation, to its head office. He became group deputy managing director for banking in February 1988, and in April was appointed as chief executive of a new bank holding company which embraced both TSB and Hill Samuel.

His main task from 1988 was to forge the group's six or seven scattered banking operations into a unit. A year later he moved upwards again, becoming chief executive of TSB Bank in January, and chief executive of the entire group in December.

Mr McCrickard says that he started to apply the brakes on lending in May 1988. "From then onwards we gripped the business increasingly firmly. We started to slow down the business in the summer of 1989."

"We could have put our foot on the brakes a few months earlier, but it would not have changed the nature of the problem."

By the second half of 1990, Mr McCrickard says he was badly alarmed at the way things were going at Hill Samuel. "I put the business under the microscope and saw a clear element of managerial shortfall," he says.

However, Mr McCrickard is hopeful Hill Samuel, under new management, can recover. He adds that Hill Samuel now falls into two distinct parts: its healthy mainstream business and a £800m rump of non-performing loans, managed as a separate business unit, on which the bank has doubts about borrowers' abilities to make payments.

One former executive warns: "TSB board members' public criticism of Hill Samuel has been damaging. They have hurt the business so much that it is going to be a long haul for it to recover."

Mr McCrickard is a realist. He says that further bad debts may keep Hill Samuel in the red for at least another year. "It depends on how quickly there is a turn around in the economy."

Waste group in \$500m offering

By Robert Peston in London

A \$500m (£276m) public offering of shares in Waste Management International is being brought forward and is likely to take place in late March, according to City firms with a close knowledge of the company.

The flotation is expected to value the whole of the business, which is a subsidiary of the US company, Waste Management Incorporated (WMI), at between \$2bn and \$3bn.

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Over the past 20 years, WMI's annual turnover has grown from \$18m to \$7.5bn and earnings per share have risen at a compound annual rate of 29 per cent.

Tug-of-war starts over European central bank

The battle to provide the home of the future European central bank is heating up.

The past few weeks have seen Mr Eddie George, the deputy governor of the Bank of England, pressing London's case and Germany's Chancellor Helmut Kohl, no less, taking up the cudgels for Frankfurt.

Considering that Britain has not fully embraced the idea of economic and monetary union, Mr George's assertion that London's strength as an international financial centre makes it the "logical" location for future European monetary institutions appears rather cheeky.

In unguarded moments, Bank officials have conceded that the headquarters of the European central bank (ECB) may slip from their grasp. But they hope that the issue is politically too finely balanced for such a structure in the US Federal Reserve System.

At the centre of the Federal Reserve System is the Federal Reserve Board. Those who see London as the operating arm of a future European system of central banks take the reserve board as the model for the ECB with the Bank of England cast in the role of the Federal Reserve Bank of New York.

European currencies than are traded in other European foreign exchange markets, and a proportionately higher proportion of non-EC currencies.

On the other hand, London is nowhere near as dominant a financial centre in Europe as New York is in the US. Frankfurt and Paris are bigger in relation to London than Chicago and San Francisco in relation to New York.

Although London has been developing its settlement and clearance systems, it has a long way to go before it can provide facilities on a continental scale. National practices will also persist longer after Europe moves to a single monetary policy and currency. It is barely conceivable that French or German banks would move to London from Paris or Frankfurt to be supplied with central bank funds in the same way the US money centre banks are supplied with reserves by the New York Fed.

The future European central bank system will therefore be more likely to have several rather than just one operating arm. Some of Europe's former national central banks may develop special responsibilities: foreign exchange intervention could perhaps be concentrated in London. But such developments will not come without a fight.

That at least is the view of officials working on the structure of the ECB and its forerunner institute, the European Monetary Institute (EMI). Several were contacted last week and none of them believed that a single EC central bank, such as the Bank of England, could be designated the "operating arm" for the system.

This adds to the importance of the decision that EC leaders must make before the end of this year over where to put the EMI. The ECB is generally expected to be based in the same location as the EMI. Once the future home of the European central bank is decided, fierce competition will break out among the central banks in the "losing" financial centres to secure as much influence as possible.

Parker Pen auction may raise up to £300m

By Roland Rudd in London

PARKER Pen, the writing instrument maker, is being offered for sale in a global auction likely to raise up to £300m (\$543m), its advisers said yesterday. It is the first time the international group has been marketed throughout the world.


Mr Gerry Grimstone, head of the disposals unit at Schroders, the UK merchant bank, which is leading the sale, has drawn up a list of potential buyers in Europe, America and Asia. Parker is expected to make operating profits of about £33m this year, after investing £1m in a new stationery line, on sales of around £180m. It has borrowings of £54m. The group's managers, who bought out the group in 1985, stand to gain millions of pounds from the sale.

Parker failed twice to float the company on the stock exchange in the 1980s. It then agreed a friendly takeover with Pentland in 1988, only to see the £180m deal fall apart when its institutional backers objected to the deal. Mr Jacques Margry, chief executive, was then quoted as saying: "I do not want any more offers."

However, advisers to Parker said Mr Margry and his management team now want to leave the group after seven years in which they have concentrated on brand promotion and taking the group's image up-market.

A sale by flotation was rejected because Schroders expected to raise significantly more through a trade sale. Parker's advisers stressed that at the time of the aborted Pentland deal the group had not been marketed to any other company.

The announcement appears as a matter of record only



AGIP (U.K.) LIMITED

US\$ 600 Million
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December 1991

COMPANIES AND FINANCE

Last details of official investigations to be completed within weeks
Maxwell recycled seized funds to banks

By Bronwen Maddox

NEARLY ALL of the \$900m siphoned away by Mr Robert Maxwell from public companies, pension funds and banks was recycled to other banks in a frantic attempt to shore up his tottering private empire. This is the conclusion of an analysis by the Financial Times based on the initial findings of official investigations into the Maxwell empire.

Accountants and lawyers have spent months penetrating secret overseas trusts and will complete last details of their search within weeks. Their answers to where the money came from and where it went lay the ground for the next stage of the investigation: how it got there, and who is responsible.

As the accompanying chart shows, between January 1991 and his death on November 5 the late Mr Maxwell seized a total of around \$900m. The biggest part, an estimated \$300m, came from Maxwell Communication Corporation, one of his public companies. The mechanism for the transfer was simple: he took around \$200m from MCC's bank account in the form of unsecured loans to his private companies, which also owed MCC a further \$100m in deferred payments on property transactions.

A further tranche was siphoned from MCC in the form of shares in Berlitz, the language instruction company. Although MCC had agreed to sell its 36 per cent stake in Berlitz just after Mr Maxwell's death, it subsequently discovered that most of these shares had been pledged to banks as collateral, making the sale void and depriving MCC of a further \$146m.

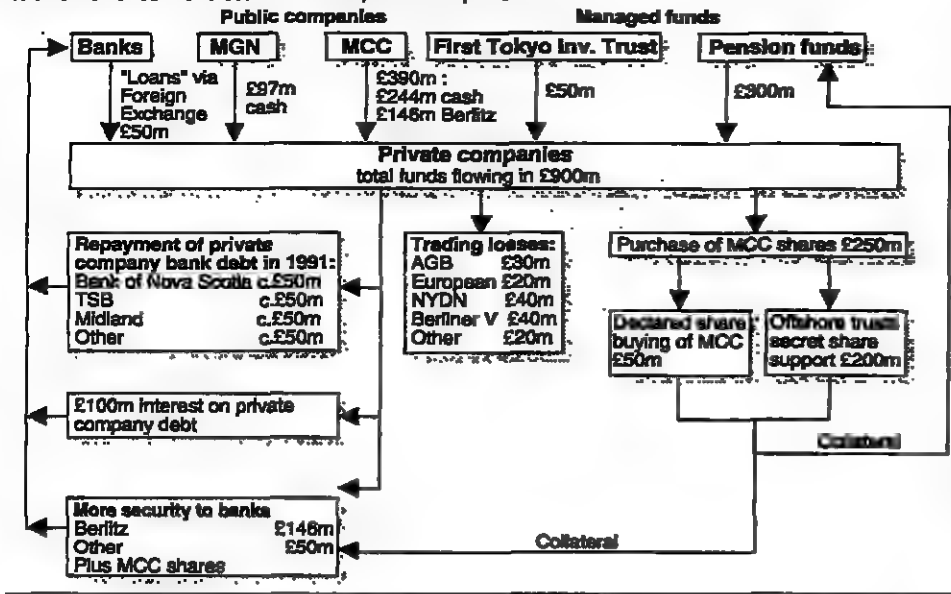
There is evidence that some of this happened after Mr Maxwell's death.

At least \$300m was taken from the pension funds of Maxwell's companies. Worst hit was the fund of Mirror Group Newspapers, Mr Maxwell's second public company, whose pensioners are now facing poverty.

MGN also lost \$97m from its bank account. Of this \$47m was transferred out to London & Bishopsgate Group, a private Maxwell investment vehicle, which was supposed to invest

Where the money came from and where it went

The flow of funds in and out of Maxwell's private companies in 1991



in gifts, a particularly secure form of investment. However the money disappeared - partly to the New York Daily News, Maxwell's loss-making American venture.

The other \$50m was a loan to MGN from Bankers Trust, the US bank - but MGN never received the money.

Mr Maxwell also seized the \$50m assets in First Tokyo Investment Trust, which he acquired in 1991, for use by his private companies. Evidence emerged last week to suggest that in the spring he also began to "borrow" money from banks overnight by arranging foreign exchange deals with them, and failing to close the position - or settle the account - at the end of the day as the contracts required.

It is now thought that this procedure - at which the banks began to protest vigorously - made him up to \$50m in 1991. In round numbers, therefore, around \$900m was obtained by Mr Maxwell in 1991 from a variety of unorthodox sources.

The investigations now have a reasonably complete view of the uses of these funds.

At first the share support was public. Mr Maxwell spent \$150m in 1990 and a further \$50m in 1991 on openly buying MCC shares. This took his publicly declared stake in MCC to 66 per cent by early 1991.

But in April and May 1991, shortly before MCC issued a profits warning and just ahead of the MGN flotation, he began to buy shares secretly through hidden trusts in Lichtenstein, Switzerland, Panama and the British Virgin Islands.

Some of this money - which ultimately totalled \$200m - was from MCC itself. It is illegal under UK company law for companies to buy shares with their own funds.

So how much of the \$900m is recoverable for creditors? The private companies have some assets that are now being sold to help meet the debts they owe to the banks, the public companies and the pension funds. But most of this \$900m seems unlikely to be recovered.

That pressure on the MCC share price led to the operation that has most shocked bankers and accountants working on the investigation - the secret

deals to support the MCC share price.

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Eurotunnel to seek damages for cost of extra safety

By Paul Abrahams

EUROTUNNEL, the Channel tunnel operator, intends to claim damages from the British and French governments to compensate for the cost of additional safety requirements.

The company has written to the British department of transport about changes to the tunnel's operation and rolling-stock design imposed by the Anglo-French tunnel safety authority.

Eurotunnel says that since the increased standards were not part of the original concession contract, the additional costs should be paid for by the governments.

"We are looking for compensation for the additional requirements," said Mr Douglas Hogg, commercial and communications manager at Eurotunnel. "It's impossible to say how much exactly, but it's likely to be in the order of \$100m."

The company has also complained that it has to implement the new requirements by 1994, while cross-channel ferries are not obliged to meet international stability standards until 1998. It said Eurotunnel's concession contract obliges the governments to allow it to compete on equal terms with ferry companies.

Mr Hogg pointed out that the National Audit Office reported last week that spot-checks on ferries between 1989 and 1991 uncovered defects that could have "a serious impact on the survivability of passengers in the event of an accident."

Eurotunnel's complaints follow a report last December by the House of Commons home affairs select committee rejecting the group's allegations that its commercial prospects were being hit by the safety authority's bureaucracy.

Meanwhile Eurotunnel is in dispute with contractors building the link about cost-overruns. Transmanche Link, a consortium of five British and five French construction companies, is claiming additional payments of \$200m at 1985 prices to cover changes to tunnel specifications.

BP decision opens the way for disposal of agricultural side

By Simon London

BRITISH PETROLEUM has decided that the agricultural interests under its BP Nutrition division are no longer a core asset, opening the way for the businesses to be sold.

The decision to re-classify nutrition as a non-core activity was taken at the end of last year following an operational review of all BP's activity.

The division will now have to be self-financing, with capital investment coming from internal resources rather than the parent company.

A BP spokesman said: "The business is not up for sale but

we are looking for it to feed cash back rather than absorbing capital investment."

However, the decision has raised expectations that BP will be willing to sell the business should a suitable buyer come forward. Bankers estimate that the company could raise up to \$200m from such a sale.

BP Nutrition breeds poultry and other livestock, manufactures animal feed and markets meat products. In 1990, it turned in a profit of \$48m on a turnover of \$2.68bn. Capital investment totalled \$132m.

BP has trimmed total capital expenditure plans for this year by \$500m to \$6.5bn. This has been accompanied by a campaign of cost-cutting which has seen head-office staff reduced by 50 per cent and job losses elsewhere.

Already this year, BP has announced the \$125 sale of oil production assets in Egypt and pulled out of a big liquefied natural gas project in Qatar. At the end of last year, bankers were appointed to secure the sale of BP Canada's loss-making mining business, which has a book value of C\$300m.

Airedale wins more breathing space after £56m interim loss

AIREDALE, the private holding company for the Magnet chain of retail businesses, has won another year's breathing space from banks which it owes over \$600m, writes Simon London.

Announcing an interim loss of \$56.1m for the six months to the end of September, against \$15m to \$2.8m, although there was no improvement in trading conditions.

Sales were down 11 per cent at \$29.5m.

and repayments of principle. The position will be reviewed again in December.

While interest costs of \$47.3m (\$43.3m) were charged, no cash payments are being made. On the trading side, Magnet managed to trim first-half operating losses from \$15m to \$2.8m, although there was no improvement in trading conditions.

Sales were down 11 per cent at \$29.5m.

While senior lenders are continuing to support Airedale, the company faces a claim from GE Capital, which is pressing for early repayment of \$70m mezzanine debt.

The debt was provided in 1989 to finance the management buy-out of Magnet. GE is claiming that it was misled over the conditions under which the loan was made.

CROSS BORDER M&A DEALS

BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Roussel Uclaf (France)	Unit of Wellcome (UK)	Environmental health	\$43m	Non-core sale completed
MAN Nutzfahrzeuge (Germany)	Unit of Lonrho (UK)	Truck imports	\$20m	Debt-driven disposal
Vöest-Alpine (Austria)	Dunaujvaros (Hungary)	Steel	\$17m	Part of eastward push
Bovis (UK)	Schal Associates (US)	Construction	\$14m	Strengthens US presence
3 Com Corp (US)	Unit of BICC (UK)	Data networking	\$14m	Non-core sale
Willis Corroon (UK/US)	Richards Mellings (Canada)	Insurance	\$8.3m	Continues intl development
Willis Corroon (UK/US)	UTA (Italy)	Insurance broking	n/a	Willis buying half
Scapa Group (UK)	Adenex (Italy)	Adhesive tapes	\$8m	Pirelli disposal
Seaboard (UK/US/US/Corp (US))	Southern Gas (JV)	Gas supply	n/a	Utilicorp's 4th such JV
Toyota (Japan)	Toyota France (France)	Car imports	n/a	Plans for minority stake

Source: FT Mergers & Acquisitions International

NOTICE OF REDEMPTION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
Washington, D.C.
("IBRD")

IBRD 7.4% Japanese Yen Bonds of 1984
Due 1996 (Twenty-eighth Series) (the "Bonds")

We hereby notify holders of the above Bonds that on March 19, 1992, the entire outstanding amount of the Bonds is to be redeemed pursuant to Condition 17 of the Bonds by IBRD exercising an optional redemption right of 33.6 billion yen (optional redemption price: 102%).

Paying Agents:
With respect to definitive bonds, the principal of and interest on the Bonds are payable at any of the paying agents mentioned thereon. With respect to recorded bonds, the payment shall be made at the paying agent designated in the application for the recording of the Bonds.

The Industrial Bank of Japan, Limited
as Representative Commissioned Company for the Bonds

February 3, 1992

Banco Central de Venezuela
U.S. \$76,174,000

Floating Rate Bonds due 2005
USD New Money Series B-1P
Third Tranche

Banco Central de Venezuela
U.S. \$76,175,000

Floating Rate Bonds due 2005
USD New Money Series B-2P
Third Tranche

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from January 30, 1992 to June 15, 1992 the Bonds will carry an interest rate of 5% per annum. The interest payable on the relevant interest payment date, June 15, 1992 will be U.S. \$3.81 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank

February 3, 1992

The Republic of Venezuela
U.S. \$101,560,500

Floating Rate Bonds due 2005
USD New Money Series A
Third Tranche

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from January 30, 1992 to June 15, 1992 the Bonds will carry an interest rate of 5% per annum. The interest payable on the relevant interest payment date, June 15, 1992 will be U.S. \$3.81 per U.S. \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank

February 3, 1992

NORTHERN ROCK
BUILDING SOCIETY

£100,000,000
Floating Rate Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 30th April, 1992 has been fixed at 10% per annum. The interest accruing for such three month period will be £131.40 per £25,000 Bearer Note, and £1,314.04 per £250,000 Bearer Note, on 30th April, 1992 against presentation of Coupon No. 11.

London Branch
Agent Bank

30th January, 1992

Banco Central de Venezuela
U.S. \$25,293,500

Floating Rate Bonds due 2005
STG New Money Series B-1P
Third Tranche

Banco Central de Venezuela
U.S. \$25,293,500

Floating Rate Bonds due 2005
STG New Money Series B-2P
Third Tranche

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from January 30, 1992 to June 15, 1992 the Bonds will carry an interest rate of 11% per annum. The interest payable on the relevant interest payment date, June 15, 1992 will be \$2.78 per \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank

February 3, 1992

The Republic of Venezuela
U.S. \$7,058,000

Floating Rate Bonds due 2005
STG New Money Series A
Third Tranche

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from January 30, 1992 to June 15, 1992 the Bonds will carry an interest rate of 11% per annum. The interest payable on the relevant interest payment date, June 15, 1992 will be \$2.78 per \$1,000 principal amount.

By: The Chase Manhattan Bank, N.A.
Agent Bank

February 3, 1992

NOTICE OF REDEMPTION

To Holders of

U.S. \$100,000,000 Mellon Financial Company
11 1/2% Guaranteed Debentures due March 7, 1995

Notice is hereby given that Mellon Financial Company (the "Company"), pursuant to the terms and conditions of the Debentures and the Fiscal and Paying Agency Agreement dated as of March 7, 1986, between the Company, Mellon Bank Corporation and Chemical Bank (the "Fiscal and Paying Agent"), hereby gives notice of its election to redeem all of its 11 1/2% Debentures due March 7, 1995. The date fixed for redemption shall be March 7, 1992, and the Debentures will be redeemed on March 9, 1992 (March 7 being a non-working day) at the price of 100.0% of the principal amount thereof together with accrued interest to the date fixed for redemption. After March 7, 1992, the Notes will cease to accrue interest. The Notes will be redeemed upon presentation and surrender together with all appurtenant coupons, if any, maturing on and after the date fixed for redemption at the principal office of the Fiscal Agent, Chemical Bank, in London or at the principal offices of the Chemical Bank in Frankfurt, Banque Paribas Lambert S.A. in Brussels, Banque Internationale a Luxembourg in Luxembourg and Union Bank of Switzerland in Zurich.

Mellon Financial Company

Dated February 3, 1992

BusinessWeek

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- Ford & Mazda, Successful Allies
- PC Prices Fall Across Europe
- Latin American Loves U.S. Goods
- Japan's Credit Card Junkies
- Bill Clinton, Businessman's Friend

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SPAREKASSEN

SDS

(a savings bank established under Danish banking law)

¥5,000,000,000

Floating Rate Notes

Due 1993

Notice is hereby given that the Rate of Interest for the interest period from 3rd February, 1992 to 3rd August, 1992 is 5.24% per annum. Interest payable on 3rd August, 1992 will amount to ¥2,612,822 per ¥100,000,000 principal amount of the Notes.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo**compagnie**

bancaire

¥10,000,000,000

Floating Rate Notes

Due 1995

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from January 30, 1992 to April 30, 1992 the Notes will carry an interest rate of 5% per annum. The interest payable on the relevant interest payment date, April 30, 1992 against coupon No. 24 will be ¥SS 126.39 per Note of ¥SS 10,000 nominal and ¥SS 3,159.72 per Note of ¥SS 250,000 nominal.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo**KB IFIMA N.V.**

KB Internationale Financieringsmaatschappij N.V.

USS 150,000,000

Guaranteed Floating Rate Notes due 2011

In accordance with the Description of the Notes, notice is hereby given that for the interest period from January 30, 1992 to April 30, 1992 the Notes will carry an interest rate of 5% per annum.

The interest payable on the relevant interest payment date, April 30, 1992 against coupon No. 24 will be USS 126.39 per Note of USS 10,000 nominal and USS 3,159.72 per Note of USS 250,000 nominal.

The Agent Bank
KBL
Kreditbank
Luxembourg**Ford Motor Credit Company**

11 1/2% Notes due March 7, 1995

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of March 1, 1985 (the "Fiscal Agency Agreement") between Ford Motor Credit Company (the "Company"), and the above-mentioned Notes (the "Notes") will be redeemed on March 9, 1992 (the "Redemption Date"), all of the principal amount plus interest accrued thereon to the Redemption Date. Payment of the principal amount plus interest shall be made upon presentation and surrender of the Notes at the following paying agencies together with all appurtenant coupons, if any, maturing subsequent to the Redemption Date. The amount of any missing coupons to accrue from and after the Redemption Date for the Notes shall be determined by the Company. The Company has elected to redeem the Notes to be redeemed and all conditions precedent to such redemption set forth in Paragraph 5(a) of the Definitive Notes have been satisfied. Paragraph 5(b) of the Notes provides in relevant part that the Company may, at its option, the Fiscal Agency Agreement and the Notes). On and after the Redemption Date, the sole right of the holders of the Notes shall be to receive payment at the redemption price (including payment for a missing coupon with accrued interest to the Redemption Date).

Payment will be made at any of the following paying agencies listed below.

The Chase Manhattan Bank (National Association)
London Branch
Woodgate House, Coleman Street
London EC2P 2JD, England
Credit Lyonnais Belgium N.V.
Lange Gasthuisstraat 9
B-2000 Antwerp
Belgium

Compagnie Generale
29 Boulevard Haussmann
Paris, France 75008
Cheese Manhattan Bank (Switzerland)
63, Rue du Rhone
CH-1204 Geneva
Switzerland

Berliner Handels- und Kreditbank AG
10 Bockenheimer Landstrasse
Frankfurt, Germany

Payment pursuant to the presentation of the Notes for redemption made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds of the redemption of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their accurate Taxpayer Identification Number and who fail to do so may also be subject to the Notes for payment.

FORD MOTOR CREDIT COMPANY
By: THE CHASE MANHATTAN BANK
(National Association),
as Fiscal Agent
Dated: January 31, 1992

THE BANK OF NOVA SCOTIA

(A Canadian Chartered Bank)

£100,000,000

Floating Rate Debentures 2000

Issue Price 100.10 per cent.

For the three months 31st January, 1992 to 30th April, 1992 the Debentures will bear interest rate of 10.85% per annum and the coupon amount per £10,000 denomination will be £266.80.

Agent Bank
Samuel Montagu & Co. Limited

COMPANIES AND FINANCE

EC closer to accord on capital adequacy

By Andrew Hill in Brussels

THE EUROPEAN Community deadline for common capital adequacy standards for EC securities firms could be loosened this week following agreement in Geneva last week on international capital rules.

European Commission officials will this week try to engineer a deal between leading EC member states on the draft capital adequacy directive. One described the international agreement as "pretty helpful" to the EC negotiations, which aim to establish a parallel capital adequacy regime.

The Commission is expected to produce a new compromise text today, for discussion by national representatives tomorrow and Wednesday. Mr Geoffrey Fitchew, who heads the Commission's department responsible for financial institutions, was an observer in Geneva and may report to the Brussels meeting on the outcome.

EC discussion about the capital adequacy directive has been characterised by disputes between countries such as Spain and Germany - which want to apply tight bank-style rules to securities firms - and others, notably Britain, Denmark and the Netherlands, which want to preserve the distinction between the regulation of banks and brokers.

Banking and securities regulators were split along roughly the same lines, but the Geneva meeting appears to have narrowed the gap.

They have, for example, reached general agreement on the ratio of subordinated debt to other capital which can be counted for regulatory purposes. Commission officials believe some EC members will consider the 2.5:1 compromise too low.

The new EC text differs in some unspecified details from last week's international compromise, which will still be the subject of long negotiations between bank and securities regulators.

But the broad rapprochement between regulators may persuade hickering EC governments that it is worth forging a parallel deal which could be fed into the renewed international debate later this year.

Sanyo slips 3.8% despite sales rise

SANYO Electric, the Japanese electronics maker, announced a rise of 12.5 per cent in consolidated pre-tax profits, to ¥39.9bn (¥34.4bn) for the year to November, 1991. The result was struck on a 7.4 per cent rise in sales, to ¥1,587.1bn, writes Emilio Terrazos.

Operating profit rose only 1.9 per cent to ¥49.5bn, due to increased competition and foreign exchange losses caused by the yen's sharp rise against the dollar. After-tax profit fell 5.5 per cent to ¥16.8bn due to increased corporate taxes.

NOTICE TO NOTEHOLDERS

THE TORONTO-DOMINION BANK JAPAN INC. (INCORPORATED IN JAPAN) HAS BEEN APPOINTED AS THE AGENT BANK FOR THE PAYMENT OF THE COUPON ON MARCH 16TH 1992.

NOTICE IS HEREBY GIVEN THAT PURSUANT TO CLAUSE 5 OF THE TRUST DEED, THE AGENT BANK WILL BE RESPONSIBLE FOR THE PAYMENT OF THE COUPON ON MARCH 16TH 1992.

THE TORONTO-DOMINION BANK LONDON PRINCIPAL PAYING AGENT

Ferruzzi unveils plan for sugar deal

By Haig Simonian in Milan

FERRUZZI, the Italian agro-industrial and chemicals concern, has unveiled terms for the merger of Eridania and Beghin-Say, its Italian and French sugar subsidiaries. The deal will create a foods group with expected sales of over L11,000bn (¥3.2bn) this year.

Early market reaction suggested that the transaction, first mooted last November, could prove controversial because of the price attributed to the Eridania assets being bought by Beghin-Say.

Mr Giuseppe Garofano, chairman of Ferruzzi's Montedison subsidiary, which controls Eridania, stressed the valuation had been carried out

with the knowledge and approval of the Commission des Opérations de Bourse, the French stock market authority.

Under the proposal, Beghin-Say will make an exclusive rights issue on behalf of Eridania, which will participate by conferring its Italian sugar business and its 30 per cent stake in Ceresar, the starch group in which Beghin-Say is the other shareholder. Beghin-Say will then be renamed Eridania/Beghin-Say (EBS).

Eridania itself, which will remain as a shell company to be renamed Finanziaria Agroindustriale, will be absorbed by Montedison.

Ferruzzi controls Montedison, which in turn controls 55 per cent of Eridania. The latter holds 60 per cent of Beghin-Say's capital.

The transaction will be highly beneficial for Montedison, which should gain a L65-70bn a year profit boost by eliminating the dilution of earnings attributable to minority shareholders at Beghin-Say.

However, the acquisition of Eridania's assets, valued at FF7.6bn (¥1.4bn) may be less palatable to Beghin-Say's shareholders. The company, which enjoys high operating margins, could become less attractive an investment when combined with Eridania's less profitable Italian

business, analysts said.

Beghin-Say will issue 9m new shares, priced at FF300 each, to pay for the Eridania assets. Minority shareholders in Eridania will then be offered shares in EBS on the basis of two new EBS shares for every 37 ordinary Eridania shares, or one new share for every 24 Eridania savings shares held.

Investors not accepting the offer can either take Montedison shares, at a ratio yet to be determined, or sell their rights for cash.

Mr Garofano justified the valuations on the basis that the merger would create Europe's third biggest foods group.

THE BOARD of Nobel Industries, the Swedish chemicals and defence group, is to seek repayment of the SKr1.52bn (¥226m) capital contribution it made last August under an agreement to help a 14-bank consortium save its finance subsidiary, Gamlestad, from collapse.

The company also believes it should not have to pay a further SKr400m to Gamlestad, which is now owned by the banking consortium, by the end of next year.

Nobel's move follows a recommendation to reclaim the money in a report last week by Mr Jan Ramberg, professor of private law at Stockholm university. He was commissioned by the company to investigate the crisis that led to the downfall of Nobel's owner, Mr Eric Penser, and its takeover by the bank consortium.

Nobel's demand seems likely to involve further negotiations with the banks, who have suffered substantial losses as a result of their SRSB rescue of Gamlestad.

Professor Ramberg's report concludes that the terms of last August's agreement between Nobel and the banks, covering the company's capital contribution, are invalid. This is because of the pressure applied by the banks on Nobel, contrary to Swedish law.

In discussions between the two sides last August, Nobel was forced not only to accept paying a SKr1.52bn contribution (of which SKr1.5bn would be paid by the end of 1991 and the rest by December 30, 1992) to help save Gamlestad, but also SKr200m in the form of a promissory note.

"Nobel was subjected to hard pressure to comply strictly with the agreement obligations," says Professor Ramberg in his report. "The credits were cut off and the banks refused Nobel the right to deposit the disputed contribution in a blocked account, pending legal examination, and thus forced the board members, at the risk of personal responsibility for damages, to pay the amount to Gamlestad."

After taxes, the 1991 extraordinary items total is expected to reduce income by about F111m, Akzo said.

Italy approves takeover rules

By Haig Simonian

LONG-awaited rules for takeover bids of stock market quoted companies have been approved by Italy's politicians, 191 hours before the dissolution of parliament.

The new ruling, designed to protect the rights of minority shareholders, brings Italy into line with market practice in other big industrialised countries.

It should put an end to the Italian practice of exchanging crucial stakes in listed companies at premium prices without offering the same terms to small investors.

The new law was welcomed on the Milan bourse. Brokers said it should bolster the image of Italy's capital markets and attract more private investors to the stock market.

Mr Attilio Ventura, head of the stockbrokers' committee which runs the Milan bourse, said the law represented "a decisive step for the market".

Under the rules, the sale of a controlling stake in a company will have to be followed by a full bid by the buyer. Stricter reporting requirements also apply to deals involving large packets of shares falling below

the legal ceiling for launching a full bid.

A purchaser of 25 per cent of a company's equity would now be obliged to mount a full takeover should it seek to buy any more than a further 2 per cent in the following 12 months.

Once a takeover has been launched, a bidder may raise the offer price only once, and by at least 5 per cent. The new law also allows contested bids, with the counter-bidder being required to make an offer at least 5 per cent superior to that of the original bidder, which may in turn improve its offer.

Banesto pre-tax profits surge 27%

By Tom Burns in Madrid

BANESTO, the Spanish retail bank, lifted pre-tax profits of its financial group in 1991 by 27 per cent, to Ptas75.6bn (¥768m), and will raise its dividend by 5 per cent to Ptas157.5 net per share.

The financial group, excluding industrial holdings, had an increased its operating margin by 26 per cent. Income from commissions grew by 87.7 per cent.

The profit figure was boosted by the first inclusion in the consolidated results of the Banesto-controlled Portuguese bank, Totta y Acores, and by Ptas4.1bn from the disposal of assets, a 50 per

cent increase on 1990.

Last year, Banesto sold its majority stake in the petrol refiner, Petromed, to British Petroleum; 24 per cent of its insurance arm, La Union y Fenix, to France's AGF; and a small subsidiary bank network, Cajas de Credit, to a consortium that included the Italian bank San Paolo di Torino.

The pre-tax consolidated profits of the bank's industrial conglomerate, Corporacion Industrial y Financiera de Banesto, showed a 16 per cent fall last year, to Ptas27.7bn.

By Ptas4.1bn from the disposal of assets, a 50 per cent increase on 1990.

Telefonos, the telecommunications group and one of Spain's

foremost corporations reported a net 1991 profit increase of 6.7 per cent.

Telefonos lifted net profits to Ptas80m. In the second half of the year, the telecommunications company reduced its financial charges from 21.5 per cent of income to 16.5 per cent.

Banco Exterior de España, the state-controlled Spanish retail bank which pooled its business last year with smaller public credit agencies, posted net profits of Ptas1.4bn in 1991.

This represents a 47.4 per cent increase on the sum of the profits declared by its constituent banks the previous year.

Petrofina tumbles 25%

By Andrew Hill

CONSOLIDATED profits at Petrofina, the oil company and Belgium's largest industrial group, slipped by nearly 25 per cent in 1991, from Bfr21.7bn (¥265m) to Bfr16.3bn.

The results were hit by the 66 per cent decline in profits at Fina, the group's US affiliate, which made only \$42m in the year, compared with \$126m in 1990.

Fina reported a 17 per cent drop in the average well-head price for the company's crude oil and natural gas production, and a 15-year low for natural gas prices. A cost-reduction programme is under way, as is

the sale of "non-strategic" upstream and downstream assets.

Overall, Petrofina's group production was down 1.4 per cent in 1991, with reserves almost unchanged at 849m barrels. Sales of petroleum products rose 1.4 per cent, despite the recession in its main European and US markets.

The profit figure also included an extraordinary amortisation charge of Bfr1.7bn, reflecting the effect of changed accounting rules and adjustments to the value of inventories to bring them into line with market prices.

Akzo to hold its dividend

AKZO, the Dutch chemicals group, is to hold its 1991 dividend at F14.50 (¥3.60) despite a substantial increase in provisions to cover reorganisation plans, writes Ronald van de Krol in Amsterdam.

The company's 1991 accounts will include extraordinary charges of F1.97m resulting from the reorganisation and unspecified environmental measures. These will be partly offset by extraordinary gains of F1.200m from divestments and tax credits.

"After taxes, the 1991 extraordinary items total is expected to reduce income by about F111m," Akzo said.

Charges hit CanPac offshoot

By Andrew Hill

CANADIAN Pacific Forest Products suffered a loss of C\$871.5m (US\$452.8m), or 13 cents a share, in 1991, after special pre-tax charges of C\$528m to cover mill shutdowns and a write-down of its packaging business, writes Robert Gibbons in Montreal.

Most of the loss came in the fourth quarter. In 1990, the

company lost C\$89.4m, or 31 cents a share.

CPFP, 80 per cent owned by Canadian Pacific, is one of Canada's three top newspaper producers. It was this sector that caused most of the problems. CPFP is closing one new mill permanently near Montreal this year, and its packaging business is for sale.

NRI TOKYO BOND INDEX		PERFORMANCE INDEX			
	2001/92	1991/92	12 mth	6 mth	3 mth
Japan	178.92	1.43	171.13	144.73	157.24
Government Bonds	169.92	1.28	170.33	143.26	156.91
Corporate Bonds	174.92	1.58	171.53	146.20	157.57
Govt. guaranteed Bonds	174.92	1.58	171.53	146.20	157.57
Non-govt. Bonds	174.92	1.58	171.53	146.20	157.57
Govt. Bonds	174.92	1.58	171.53	146.20	157.57
Non-govt. Bonds	174.92	1.58	171.53	146.20	157.57
Govt. Bonds	174.92	1.58	171.53	146.20	157.57
Non-govt. Bonds	174.92	1.58	171.53	146.20	157.57

Source: Reuters Research Institute

CONTRACTS AND TENDERS

HERACLES GENERAL CEMENT CO. CALL FOR TENDER

HERACLES GENERAL CEMENT CO. of Athens, Greece, is interested in procuring 300,000 tonnes (±10%) of Roman Cement. For details regarding terms and conditions, quality, time of delivery, etc. please contact:

Mr Nicholas Papadimitriou, Civil Engineer Dept. HERACLES GENERAL CEMENT CO. S.A., 49-51 Reg. Vasilissa St. GR-141 23 Lykion, Athens, Greece.

Tel: (01) 289.4467 & 289.8111, Telex: (021) 5151 - 89 AGENT GR, Fax: (01) 281.9405.

Please note: Last day for submission of tenders is 13th February, 1992.

LEGAL NOTICES

Notice of appointment of Administrative Receiver

ONE (GROUP) LIMITED

Registered number: 204088

Nature of business: Car Rental

Trust classification: 25

Date of appointment of administrative receiver: 29 January 1992

Name of person appointing the administrative receiver: Midland Bank PLC

Administrative Receiver: Anthony Brittain Thompson and Stephen Strickland James

Joint Administrative Receivers (office holder name: JAT) and JST

17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83/84/85/86/87/88/89/90/91/92/93/94/95/96/97/98/99/00/01/02/03/04/05/06/07/08/09/10/11/12/13/14/15/16/17/18/19/20/21/22/23/24/25/26/27/28/29/30/31/32/33/34/35/36/37/38/39/40/41/42/43/44/45/46/47/48/49/50/51/52/53/54/55/56/57/58/59/60/61/62/63/64/65/66/67/68/69/70/71/72/73/74/75/76/77/78/79/80/81/82/83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INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Middle East deals hold the limelight

THE Middle East has emerged as an important source of large syndicated loans over the past year in an otherwise drought-stricken market.

The latest Middle Eastern borrower to tap the international loans market is Saudi Arabian Petrochemicals Corporation - or Ibn Zahr - which has launched a \$500m

eight-and-a-half-year term loan. The deal follows the huge syndicated loans to Saudi Arabia and Kuwait, which raised \$4.5bn and \$5.5bn respectively in the international markets last year.

Other Middle Eastern deals in preparation include a large loan to Saudi Aramco, the Saudi Arabian oil group, and a large project financing for an MTBE (methyl tertiary butyl ether) plant in Qatar.

Kuwait Airways has also been in discussions with bankers recently about financing the purchase of new aircraft since much of its fleet was destroyed in the Iraqi invasion.

The Kuwaiti airline signed a \$2bn contract with Airbus last year for up to 24 new aircraft. Bankers in London say there are rumours of a Kuwaiti oil project financing as well.

Originally, Ibn Zahr planned to borrow \$600m, but now it has decided to reduce the loan to \$500m, having made some savings on the project costs.

The funds are intended to cover two particular projects. The first is the expansion of an existing MTBE facility. The second project is the construction of a polypropylene plant. Both plants are expected to come on stream in 1993.

The deal has been underwritten by The National Commercial Bank (the agent), Riyadh

Bank (the book-runner), Saudi American Bank and Saudi French Bank.

The borrower (70 per cent owned by Saudi Basic Industries Corporation - or Sabic, the Saudi Arabian petrochemical group, which is itself 70 per cent owned by the Saudi government) carries a full 100 per cent risk weighting for capital adequacy purposes.

Bankers say this factor is reflected in the overall pricing on the deal. While the interest margin over the London inter-bank offered rate (Libor) is relatively tight, the front-end fees are considered generous.

Ibn Zahr is paying a margin of 50 basis points over Libor, against the 37.5 basis points the Saudi government is paying on the \$4.5bn syndicated loan launched last May (in the case of the Saudi government, the borrower has a zero risk rating).

The front-end fees are 75 basis points for banks lending \$40m, 55 basis points for \$30m, 50 basis points for \$20m, and 40 basis points for \$10m.

Less attractive, however, is the commitment fee structure of 25 basis points on available amounts and 12.5 basis on unavailable amounts. Many bankers dislike being paid less on unavailable amounts. They argue that even if the borrower does not use the full loan initially, the banks still have to be prepared to lend the full sum.

However, with so many Middle Eastern deals in the pipeline, bankers who dislike this two-tier structure can probably afford to wait for a more attractive loan.

Sara Webb

EUROMARKET TURNOVER (\$m)

	Primary Market	Secondary Market	Total
	US \$	US \$	US \$
Fixed income bonds	5,691.4	5,213.5	10,904.9
Equity straight	200.0	1,323.3	1,523.3
Convertible	0.0	1,285.4	1,285.4
Other straight	0.0	0.0	0.0
Money market	301.2	984.0	1,285.2
CP's	307.0	68.5	375.5
Direct & RT Mkt	16,796.8	4,884.8	21,681.6
Warrants	0.0	0.0	0.0
Equities	1.8	0.0	1.8
Total	18,977.8	10,548.8	29,526.6
Global	18,794.2	41,321.1	60,115.3
Other	74,448.8	145,018.0	219,466.8

Week to January 30, 1992. The Warrants and Equities figures are from Euroclear only.

Source: IBA

INTERNATIONAL BONDS

Ecu sector keeps pace with France and Germany

THE ECU bond market, one of the beneficiaries of the shift of assets into European bond markets, has kept pace with France and Germany so far this year, despite a heavy supply of new issues.

In January, the market absorbed over Ecu5bn of fixed-rate and floating-rate Eurobonds, compared with Ecu35bn for the whole of 1991, itself a record year. However, the current pace of activity is unlikely to be maintained. Indeed, signs that the market could face the same problems of oversupply which knocked it off its feet for much of last year would be most unwelcome.

Uncertainty over the future of the currency may have been removed at Maastricht. But, from a technical point of view, the Ecu market has appeared expensive compared with its constituent bond markets since the Maastricht conference, prompting some concern about the market's continuing

appeal. Ecu bonds trade at a yield around 60 basis points below the 10-year theoretical yield - that is, the weighted average of yield of each of the component bond markets.

Some institutional investors have been eschewing the market, on the grounds that French franc or D-Mark bonds offer better value, or constituting their own Ecu baskets.

However, many bond analysts expect the longer end of the yield curve to outperform short-dated Ecu bonds, assuming that European monetary union goes ahead as planned. Consequently, they believe the Ecu bond yield curve will become more inverted. However, this will largely depend on the performance of the underlying markets.

Bonds maturing in 10 years or more will be redeemed after monetary union, which removes some of the currency risk for investors. There is a risk that bonds maturing in,

say, five years could suffer from the devaluation of one of the component currencies ahead of monetary union.

France's recent issue of 30-year Ecu bonds, under its OAT programme, has performed strongly, and is now yielding 8.36 per cent, less than the 10-year Ecu OAT.

The UK's first issue of three-year Treasury notes has performed rather disappointingly, on the other hand, despite being bid very aggressively ahead of the auction last month.

The yield on the UK Ecu note, from 8.48 per cent at the tender, has widened to 8.61 per cent, and dealers report a disappointing level of investor interest.

Nevertheless, the three- and 30-year issues from France and the UK have provided a useful function in extending the yield curve.

Last year, a flood of new issues, mainly by sovereign

borrowers, in the first few months deluged the market, causing a substantial setback. Traders are hoping the same problems of oversupply will not recur this year, partly because many sovereign borrowers are instituting more regulated systems for tapping the market, in some cases via domestic auctions in their own markets. For example, Denmark and Belgium both plan to issue bonds in their domestic markets this year.

The UK will be issuing through its T-note programme, while France will continue to supply the market through OAT issues.

However, the investor base will still be the same as for Eurobond issues. In addition, a number of other sovereign issuers - Spain, Portugal and Norway, for example - may tap the market.

The motivation for domestic issuance is based on self-interest as much as a desire to regu-

late the market: European financial centres are keen to attract Ecu trading business.

For the moment, the bulk of Ecu bond trading is still conducted in London, but futures trading is based in Paris. The Matif, the French futures exchange, traded 5,000 Ecu bond futures contracts on Friday, compared with just 100 on the London International Financial Futures Exchange.

However, the market is still driven by cash-market trading. Indeed, many dealers prefer to hedge trading positions through sovereign benchmark bonds, rather than the futures market, because of liquidity concerns.

Competition in the market remains intense. Although still relatively small compared with government bond markets, it is a market which many banks feel they cannot afford to ignore.

Yamaichi International, which became the 41st market

maker in Ecu Eurobonds last month, yesterday launched an Ecu500m seven-year issue for Finland, priced to yield 8.45 per cent, which was considered the most aggressively priced deal so far this year.

There is little outstanding paper in the seven-year area, but the deal was priced more tightly than Belgium's 9 per cent bonds due 1996, yielding 8.56 per cent, or the 9 per cent French OAT due 2000, yielding 8.50 per cent. Finland, which recently devalued its currency and was downgraded, is considered a declining credit.

Yamaichi pointed to a European Community deal due 1998 yielding 8.30 per cent, but other dealers said that deal was trading very tightly.

The deal closed at 99.60 bid, just below the fixed re-offered price, according to the lead manager.

Tracy Corrigan

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Okura & Co.(J)*†	100	1996	4	3 1/4	100	Deutsche Bank	8.125
C. Itoh Fuel Co.(J)*†	100	1996	4	3 1/4	100	Nikko Europe	8.125
Dowa Mining Co.(J)*†	50	1996	4	3 1/4	100	Nikko Europe	8.125
Hanwa Co.(W)*†	300	1996	4	3 1/4	100	Yamaichi Int.	8.125
Chugoku Elec. Power†	250	1997	5	7	99.81	Goldman Sachs	7.045
Lg Term Crdt Bk.Finance†	120	2002	10	(c)	101.59	LTCS Int.	-
T. Commercial Bank†	100	1993	3	10	55.44	Sanque Indosuez	13.05
Qatar Del. Intl. Bank†	100	1996	4	3 1/4	100	Yamaichi Int. (Europe)	8.125
MBE Finance NV(J)*†	50	2002	10	(g)	102	Mitsubishi Finance Int.	-
IADN†	400	1997	5	8 1/4	101.51	Cred. Suisse F. Boston	8.392
STERLING							
Nationwide Building Soc.(J)*†	50	1995	3	(k)	99.53	Samuel Montagu	-
Britannia Building Society†	100	2000	8	10 1/2	99.55	U.S. Warburg Secs.	10.775
Enterprise Oil Plc†	100	1996	4	10 1/2	101.08	S.G. Warburg Secs.	10.531
GEFCO(J)*†	100	1994	2	11 1/4	102.21	Baring Brothers	9.844
AUSTRALIAN DOLLARS							
Toronto-Dominion†	75	1997	5	10	101.8	Weapac Banking	9.539
BNP†	100	1999	7	10 1/2	101.7	Hambros Bank	10.159
SLB of New South Wales(J)*†	100	2002	10	10 1/4	99.55	Deutsche Bk. Cap. Mkts.	10.775
D-MARKS							
National Bk of Hungary†	800	1999	7	10 1/4	100 1/4	Deutsche Bank	10.199
SWISS FRANCES							
Goldwin Inc.(J)*††	100	1998	-	4 1/4	100	Yamaichi Bk (Switz)	4.250
Catana Corp(J)*††	50	1998	-	4 1/4	100	Nomura Bk (Switz)	4.678
Nissai House Ind.(J)*††	50	1998	-	4 1/4	100	J. Henry Schroder Bk	4.508
JSP Corp(J)*††	20	1998	-	6 1/4	100	Nomura Bk (Switz)	8.993
Electricite de France(J)*†	150	2002	-	8 1/4	101 1/2	SBC	8.245
Arbed(J)*†	150	2002	-	7 1/4	101 1/2	USBS	7.038
G.M.B.K. 'Dom. of Sweden(J)*†	100	2002	-	7 1/4	101	Credit Suisse	7.335
C. Nat. Credit Agricole(J)*†	75	1998	-	(m)	101 1/4	SBC	4.125
Daiwa Denrei Tsushimi(J)*†	55	1998	-	4 1/4	100	Daiwa Securities	4.125
FRENCH FRANCES							
EIB†	3bn	2002	10	8 1/2	(u)	CCF	10.775
CANADIAN DOLLARS							
Toyota Motor Credit Corp†	125	1998	3	8	100.65	Wood Gundy	7.929
LIRE							
Kredietbank Int. Finance†	150m	1998	4	11.80	101.6	Bc. Nazionale d. Lavoro	11.094
YEN							
National Bk of Hungary(J)*†	30m	2002	10	7	101	Daiwa Securities	8.079
Canon Inc†	20m	1997	5.25	5.85	101 1/2	Daiwa Europe	5.518
The World Bank(J)*†	20m	1998	5.25	5.8	101 1/4	Yamaichi Int. (Europe)	5.465
Mitsui Osk. Lines(J)*†	15m	1999	7.25	5	101.5	Daiwa Europe	5.952
LUXEMBOURG FRANCES							
Cregem Int. Bk. (J)*†	400	1994	2 1/2	9 1/2	102.3	Cregem Int.	8.367
Svenska Handelsbanken(J)*†	1bn	2000	8	8 1/2	101.95	BIL	8.534
Bque. Com. de Lux.(J)*†	600	1998	7	8 1/2	102	Bque. Paribas Lux.	8.490
BBL International NV (J)*†	15m	2001	9	8 1/2	101 1/2	Credit Europe	8.529
Fuji Bank SA (J)*†	300	1998	7.17	8 1/2	101.8	BGL	8.63

BROADGATE

REFINANCING OF 135 BISHOPSGATE, LONDON EC2

for

THE ROSEHAUGH STANHOPE DEVELOPMENTS GROUP

This announcement appears as a matter of record only.

135 BISHOPSGATE FUNDING INC.

U.S.\$ 178,360,000 Commercial Paper Program

Credit enhanced pursuant to surety bonds issued by

FGIC

Joint Arrangers

County NatWest Limited

Sanwa International Structured Finance

Property Consultant

Richard Ellis

Solicitors to The Rosehaugh Stanhope Developments Group

Herbert Smith

Sole Dealer

Kidder, Peabody & Co. Incorporated

This announcement appears as a matter of record only.

135 BISHOPSGATE FUNDING INC.

U.S.\$ 178,360,000 Liquidity Facility

Guaranteed pursuant to a surety bond issued by

FGIC

Arranged by

The Sanwa Bank, Limited

Provided by

Banque Nationale de Paris

Société Générale

Bayerische Landesbank Girozentrale

GE Capital Corporation

The Sanwa Bank, Limited

Banque Indosuez

The Fuji Bank, Limited

Agent Bank

The Sanwa Bank, Limited

DA

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Continued on next page

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Int. Inc. Bd. Inc.	5	53.676	5.676	5.98
Japanese	5	50.770	0.770	0.819
Nth. American	5	51.005	1.005	1.06
Domestic Investment	5	57.067	1.067	1.14

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CURRENCIES, MONEY AND CAPITAL MARKETS

MONEY MARKETS

Volatility continues

The volatility which has dominated the foreign exchange markets this year shows no signs of abating, writes Simon London.

This was clear in the dollar's behaviour against the D-Mark last week. On Monday, the US currency strengthened from DM1.59 to nearly DM1.62 on the absence of concrete exchange

rate cut again.

Finally, on Friday, the US unit lost more than 2 pence in 20 minutes on the announcement that German steel workers had voted in favour of strike action in pursuit of higher pay.

This underlines that there is no consensus among analysts and traders on three important issues: the prospects for US economic recovery, whether US interest rates will be cut, and when German interest rates will start to decline.

UK clearing bank base lending rate 10.5 per cent from September 4, 1991

rate policies from the Group of Seven meeting. Many analysts had expected an agreement to moderate any appreciation of the dollar.

However, the dollar had tumbled back as low as DM1.5850 by Wednesday as weak consumer confidence figures underlined the deep malaise of the US economy. Yet by mid-week it rallied back to DM1.62 following comments by Mr Alan Greenspan, Federal Reserve chairman, that US interest rates were unlikely to

participants are hoping that a clearer picture emerges. Today, the US National Association of Purchasing Managers report will be watched closely. US employment data for January, released on Friday, is regarded as a key indicator.

Also this week, German industrial production, employment and trade figures are due. Finally, the Bundesbank council holds its regular bi-weekly meeting on Thursday. Here at least there is a consensus: no-one is expecting an immediate cut in German interest rates.

E IN NEW YORK

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Jan 31	Close	Previous
1000	100.00	100.00
1000	100.00	100.00
1000	100.00	100.00
1000	100.00	100.00

OTHER CURRENCIES

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

CHICAGO

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

U.S. TREASURY BILLS (90)

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

U.S. TREASURY BILLS (90)

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

U.S. TREASURY BILLS (90)

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

U.S. TREASURY BILLS (90)

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

POUND SPOT - FORWARD AGAINST THE POUND

Jan 31	Day's spread	Close	One month	Three months	Six months	One year
1000	1.7850-1.7900	1.7815-1.7825	0.25-0.26	0.25-0.26	0.25-0.26	0.25-0.26
1000	1.7850-1.7900	1.7815-1.7825	0.25-0.26	0.25-0.26	0.25-0.26	0.25-0.26
1000	1.7850-1.7900	1.7815-1.7825	0.25-0.26	0.25-0.26	0.25-0.26	0.25-0.26

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Jan 31	Day's spread	Close	One month	Three months	Six months	One year
1000	1.7850-1.7900	1.7815-1.7825	0.25-0.26	0.25-0.26	0.25-0.26	0.25-0.26
1000	1.7850-1.7900	1.7815-1.7825	0.25-0.26	0.25-0.26	0.25-0.26	0.25-0.26
1000	1.7850-1.7900	1.7815-1.7825	0.25-0.26	0.25-0.26	0.25-0.26	0.25-0.26

EXCHANGE CROSS RATES

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

CURRENCY MOVEMENTS

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

CURRENCY RATES

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

FT LONDON INTERBANK FIXING

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

MONEY RATES

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

LONDON MONEY RATES

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

FT-ACTUARIES WORLD INDICES

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

NATIONAL AND REGIONAL MARKETS

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

FRIDAY JANUARY 31 1992

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

THURSDAY JANUARY 30 1992

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

DOLLAR INDEX

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

LONDON RECENT ISSUES

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

FIXED INTEREST STOCKS

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

RIGHTS OFFERS

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

BANK OF ENGLAND TREASURY BILL TENDER

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

WEEKLY CHANGE IN WORLD INTEREST RATES

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

FINANCIAL TIMES STOCK INDICES

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

LONDON SHARE SERVICE

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

OTHER FIXED INTEREST

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

Currency Fax - FREE 2 week trial

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

FUTURES & OPTIONS

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

Berkeley Futures Ltd.

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

MONEY MARKET FUNDS

Money Market Trust Funds

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

Money Market Bank Accounts

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

OTHER FIXED INTEREST

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

Currency Fax - FREE 2 week trial

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

FUTURES & OPTIONS

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

Berkeley Futures Ltd.

Jan 31	Close	Previous
1000	1.7850-1.7900	1.7815-1.7825
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26
1000	0.25-0.26	0.25-0.26

OptionTrader by INDEXIA

Jan 31	Close
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FINANCIAL TIMES MONDAY FEBRUARY 3 1992

INVESTMENT TRUSTS - Cont.
WKS Div Income[illegible]

NINES - Cont.[illegible]

Jan	30.12	29.19	Australia
Feb	29.12	29.19	Canada
Mar	29.12	29.19	France
Apr	29.12	29.19	Germany
May	29.12	29.19	Italy
Jun	29.12	29.19	Japan
Jul	29.12	29.19	South Africa
Aug	29.12	29.19	Spain
Sep	29.12	29.19	Switzerland
Oct	29.12	29.19	U.S.
Nov	29.12	29.19	U.K.
Dec	29.12	29.19	U.S.
Jan	29.12	29.19	U.S.
Feb	29.12	29.19	U.S.
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[illegible]

Mar	27.1	2778
Dec	28.10	3892
Dec	28.10	3197
	12.95	-
May	12.8	4763
	6.98	-
	29.4	4622

Aug	12.8	1887
Aug	27.1	2899
Aug	30.12	2338
	6.98	2394
Feb	30.12	1992

FT Share

The following chart information Service

Additions:

Symptoms of Corn

Deletions:

Baxter (Contract

Colby Resources

[illegible]

Samsung Personal Fax:
 SF 2200

Automatic Paper Cutter
 Multi-functional LCD Display

SAMSUNG
 Electronics

Technology that works for life.

Continued on next page

NASDAQ NATIONAL MARKET

4:00 pm prices January 9

[illegible]

4:00 pm prices January 31

[illegible]**FINANCIAL TIMES**

Fax: 071 873 3079

FINANCIAL TIMES

